

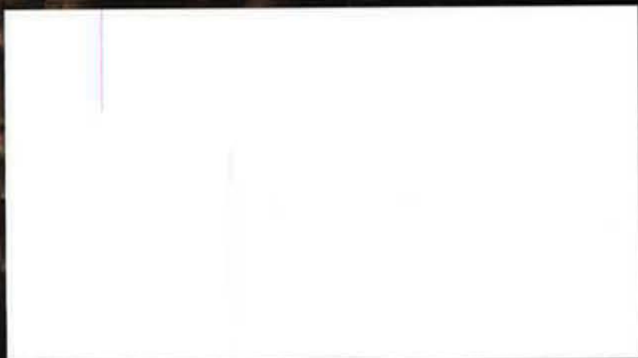
MAY 2004/\$6

# AIR FORCE

JOURNAL OF THE AIR FORCE ASSOCIATION

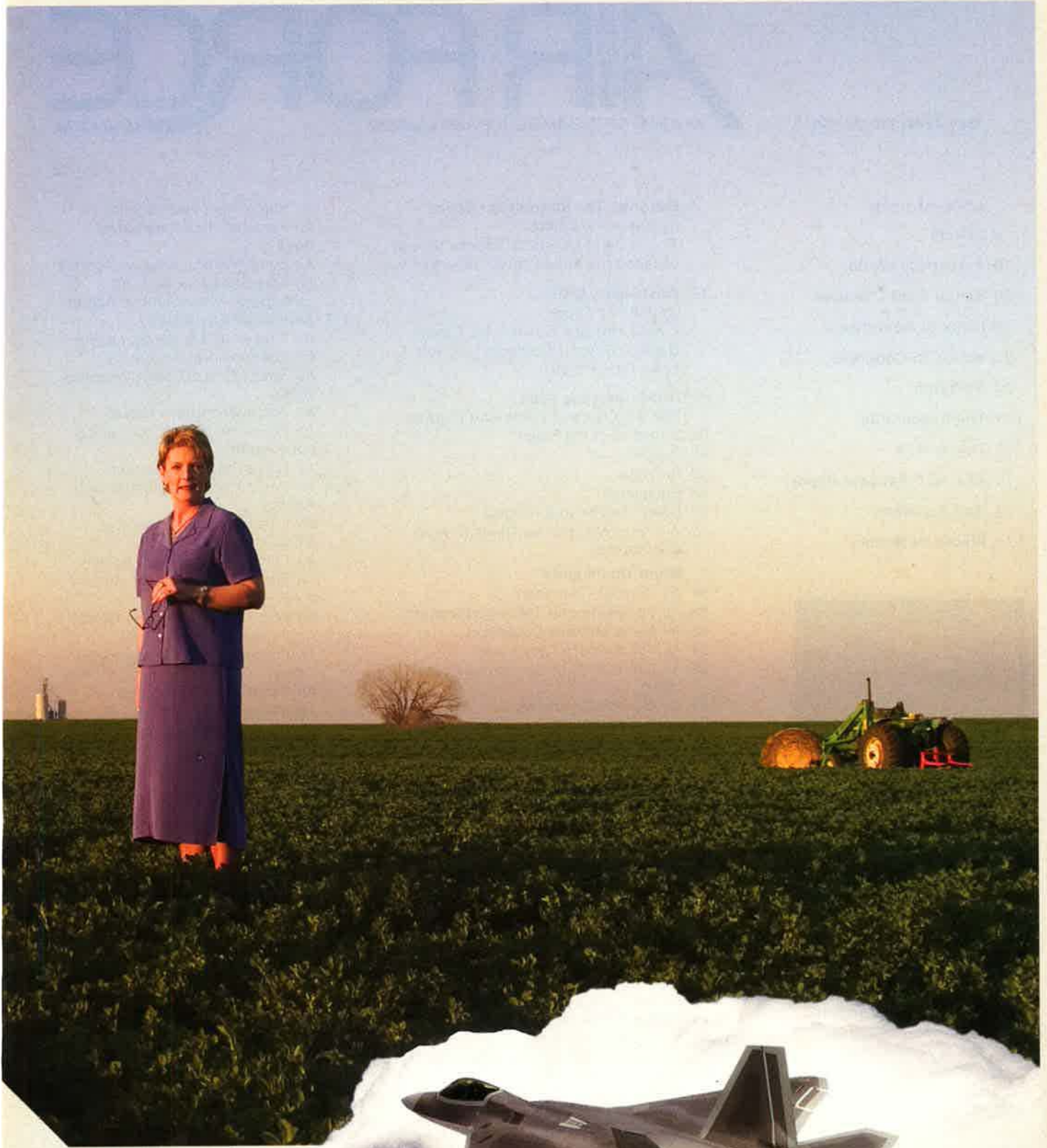
MAGAZINE

2004 USAF Almanac





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JOURNAL OF THE AIR FORCE ASSOCIATION **MAGAZINE**

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By Robert S. Dudley, Editor in Chief

## The Struggle for Space

**A** FEW years ago, retired Gen. Bernard A. Schriever, the godfather of military space, issued a warning: America's superiority in space, the cornerstone of US military power, was not secure. "We have almost no means to deny usage of space to an adversary," said Schriever, "let alone protect our own usage."

To Schriever, the problem was not so much technical as political. Washington, he said, kept letting arms control get in the way of vital Pentagon "space control" programs.

That was in 2000. Four years have passed, and the pursuit of space-related weapons—even defensive ones—still faces ferocious opposition. Critics say it will spark a ruinously expensive arms race, upset nuclear stability, and so forth.

Things look different, though, to the Air Force, which operates most US military space systems and controls 90 percent of the DOD space budget. USAF officials say space systems are vulnerable to disruption, and adversaries are learning to exploit space to their own advantage.

"It's my belief that we can no longer view space as benign or a sanctuary," summed up Gen. Lance W. Lord, commander of Air Force Space Command, Peterson AFB, Colo.

It is a view that appears more and more in Air Force studies, particularly in Space Command's "Strategic Master Plan," a paper that places unprecedented emphasis on the need for "counterspace" capabilities.

This is not really surprising. America's military has come to depend on space to an extent few would have thought possible. In the Iraq war, US forces used 50 satellites for surveillance, communications, navigation, warning, and weather forecasting.

The value of US space assets has not escaped the notice of our adversaries, who now see them as attractive targets. The peril is spelled out in two classified studies, "Threats to US Space Systems and Operations Over the Next 10 Years" and the "Interim Space Capstone Threat Capabilities Assessment." Evidently, they make for somber reading. To quote

Space Command: "We cannot expect to continue to have unchallenged access to our space capabilities."

Indeed, such challenges have begun. In Gulf War II, Iraq tried—unsuccessfully—to jam the GPS signals in hopes of snarling the guidance of US precision weapons.

In the future, Space Command will need to do more than prevent such

### The value of US space assets has not escaped the notice of our adversaries.

interference. It must also keep adversaries from using space against US forces. Commercial satellite firms produce a flood of quality images and other capabilities, which are now available to almost anyone.

The Air Force is approaching the counterspace problem on three fronts.

■ Highest priority goes to strengthening "space situation awareness," the foundation of counterspace actions. "There are some 10,000 objects in space," said Peter B. Teets, Air Force undersecretary and DOD point man for space. "We know precious little about many of them, and we'd like to know more."

The nation's Space Surveillance Network comprises older ground-based radars and optical sensors, one space-based sensor, and a control center. It is "less than adequate," says USAF.

Space Command would upgrade some of these systems. It also envisions a Space Based Space Surveillance system—a constellation in low Earth orbit that would track objects using optical sensors—and an Orbital Deep Space Imager system whose powerful sensors would provide detailed images of space objects.

■ Next in importance comes development of defensive counterspace powers—ways and means to protect orbital and ground-based space assets.

USAF is undertaking numerous projects to address a range of threats: computer hackers that take over a satellite's controls, lasers that blind

delicate sensors, satellites that destroy others, radio transmissions that interfere with command links, and high-altitude nuclear blasts that would fry satellite components.

Space Command is updating defensive tactics, techniques, and procedures. These could include moving a satellite to avoid a crash with a hostile craft or closing apertures to prevent damage. All future spacecraft will be equipped with countermeasures. Off-board systems could help defend spacecraft, too.

Also on tap is a new ground-based Rapid Attack Identification, Detection, and Reporting System—"RAIDRS"—to analyze satellite data and characterize attacks.

■ The last and least urgent step focuses on "offensive counterspace" capabilities—the power to keep an adversary from using space systems for his own military advantage.

USAF is developing a small, mobile, ground-based system able to temporarily incapacitate a satellite's communications. A second system would be built to disrupt the workings of a surveillance and reconnaissance craft.

Such systems would cause no permanent damage. At present, there is scant public discussion of destructive antisatellite systems. The Air Force tested such a system in the 1980s.

According to Space Command, no formal US policies prevent development of counterspace capabilities. The major question, as Schriever pointed out, concerns political will.

Unless the US makes a course correction, it will, at some point, probably suffer a serious attack on its assets in space, one that would hamper its military operations. Seen in that light, USAF's space proposals seem not only sensible but restrained.

The Bush Administration and Congress need to get on with the task of funding these projects so that airmen can do their work. They have no doubts about their mission.

"We understand our first role as *airmen* is to gain and maintain *air* superiority," said Lord. "Space is no different. Space superiority is our mandate." ■

A close-up, high-angle shot of a pilot in a cockpit. The pilot is wearing a grey helmet with a black visor and a green flight suit. The background shows a fighter jet flying over a desert landscape with a runway and mountains in the distance. The lighting is warm, suggesting a sunset or sunrise.

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### Three-Week War

Your detailed recap of the outstanding success of air and space power in Gulf War II was, as always, on point and compelling. [See "Editorial: The Three-Week War," *March*, p. 2.] However, I found it ironic that, in the same issue of *Air Force Magazine*, which trumpets an increasing prominence of air and space power, another article, "The New Drawdown" [*March*, p. 50], appears, detailing drastic cuts in Air Force strength. Can it be that, even as the war on terrorism escalates, our military and civilian leadership is failing to see the folly of armed forces reductions?

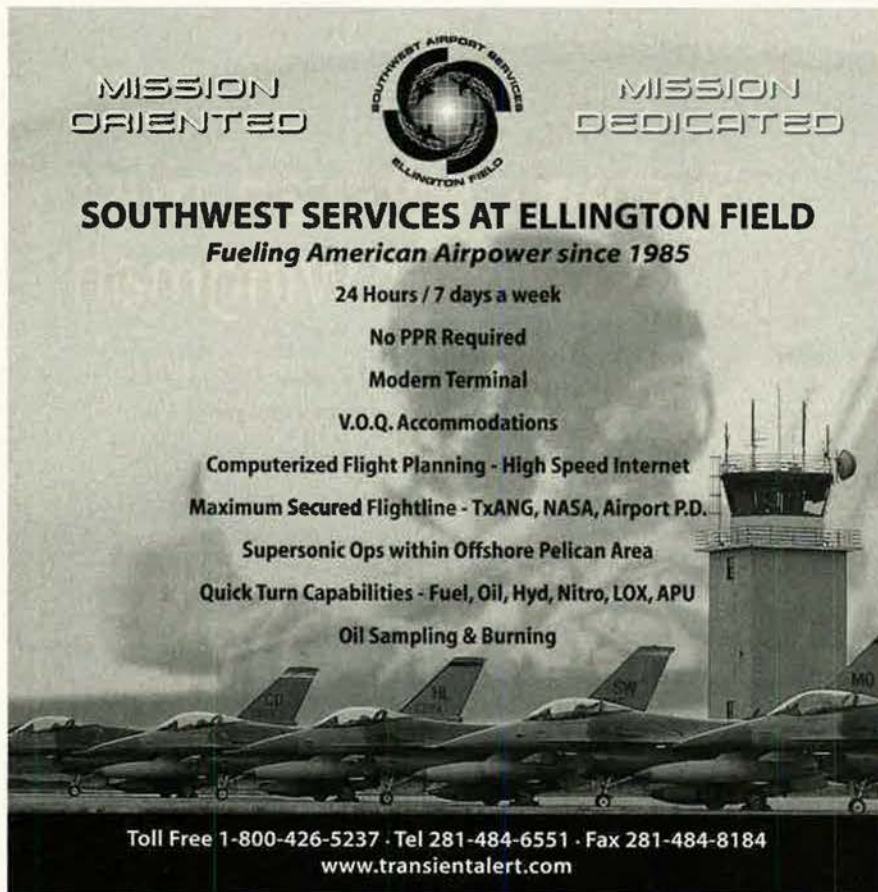
Lt. Col. Donato A. Lombardi Jr.,  
USAF (Ret.)  
Toms River, N.J.

As with much of history, it is easy for the spectators to pick up on the insignificant. The skill, professionalism, and savvy that occurred between March 20 and April 9 [2003] will only be appreciated by those who study or are a part of the military. It is hard to explain to those who know little of ordnance why even the Iraqis were intelligent enough not to stock certain ready-to-use WMDs—that does not mean [their WMD] capability does not exist.


The [war's] bloody aftermath has shown the flexibility the military has.  
Hugh Coleman  
Kelso, Wash.

### Dixon

Thanks to you and Rebecca Grant on the fine piece on Gen. Bob Dixon



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Donald L. Peterson

**Editorial** [afmag@afa.org](mailto:afmag@afa.org)

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Robert S. Dudley

**Editor**  
Suzann Chapman

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**Contributing Editors**  
John T. Correll  
Bruce D. Callander  
Rebecca Grant  
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**Advertising** [adv@afa.org](mailto:adv@afa.org)

**Advertising Director**  
Patricia Teevan  
1501 Lee Highway  
Arlington, Va. 22209-1198  
Tel: 703/247-5800  
Telefax: 703/247-5855

**Industry Relations Manager**  
Jennifer R. Anderson • 703/247-5800

**US and European Sales Manager**  
William Farrell • 847/295-2305  
Lake Forest, Ill.  
e-mail: [BFarr80708@aol.com](mailto:BFarr80708@aol.com)

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## Air Force Association

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Editorial Offices ..... [afmag@afa.org](mailto:afmag@afa.org)

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Aerospace Education  
Foundation ..... [aefstaff@aef.org](mailto:aefstaff@aef.org)

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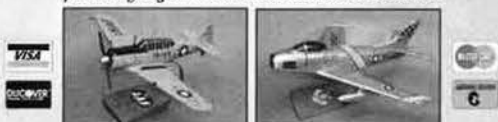
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in the March issue. [See "Dixon," *March*, p. 64.]

Ms. Grant touches only briefly on Dixon's work in the TAC/TRADOC efforts to improve Army-Air Force joint battlefield efforts. For me, a sign of the importance of that work was the arrival from Langley [AFB, Va.] of the latest issue of the *Air Land Sea Bulletin* in the same mail that brought the March issue of *Air Force*. Two pairs of Army/Air Force officers had an enormous influence on the Army/Air Force part of the last great "Transformation" of the armed forces of the US. The first pair, [USAF] Gen. George Brown and [Army] Gen. Creighton Abrams, came out of Vietnam with determination to make major improvements inside their own services and in the way the two services worked together. They set in motion the forces that brought the other pair together, that pair being Gen. Robert Dixon at TAC and Gen. William DePuy at the newly organized Army Training and Doctrine Command (TRADOC).

Dixon and DePuy had much in common. Both were veterans of difficult World War II experiences; both had up close and personal views of Korean and Southeast Asia fighting. Both had horizons far beyond the average officer. Both wanted to see changes made faster than either service was accustomed to seeing. Ms. Grant's quote from Larry Welch about Dixon's impatience applies equally to DePuy. Both understood that most of the things each service does to influence the battle are generally done independently of the other and that each benefits from the other doing its part well. They also understood that the times the two have to get to-

gether closely are usually the most critical parts of the battle, and that it comes at a time when cooperation is difficult, and that the only way to get it right is to practice and refine the procedures continually. A part of their legacy is the *Air Land Sea Bulletin* and the [Air Land Sea Application Center] at Langley that does the work.

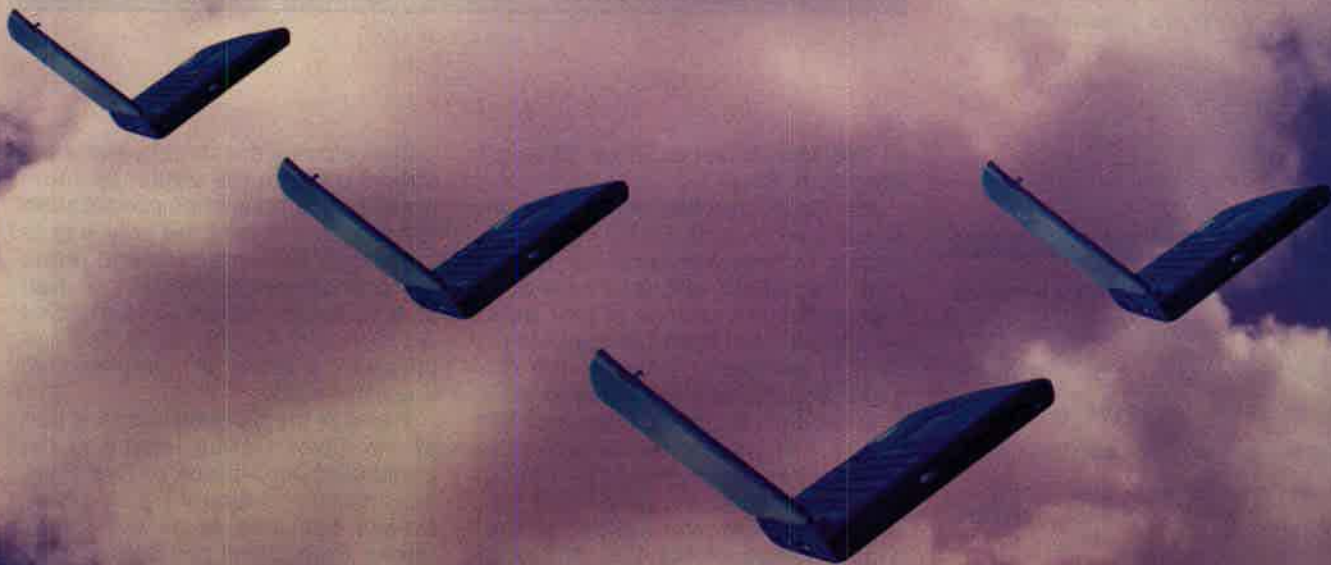
Perhaps the greatest enduring part of the Dixon/DePuy legacy is the continuing importance of Red Flag-like and Army National Training Center-like activities in all the armed forces. Both [Dixon and DePuy] were determined to use good tactical thinking coupled with modern technology to take the subjective "bang-bang you're dead" out of peacetime military training and give soldiers and airmen the sort of realistic introduction to battle that would reduce, if not eliminate, those painful first-day casualties.

The successes of the first and second Gulf Wars owe much to the work those two pairs, Brown and Abrams and Dixon and DePuy, set in motion. Dixon's death marked the passing of the last of that foursome. My prayer is that the armed forces will continually be blessed with officers who have the determination, the foresight, and the intolerance for failure that all of them brought to their service to the nation.

Gen. John W. Vessey,  
USA (Ret.)  
Garrison, Minn.

Thank you for the tribute to General Dixon. As a young captain with the task of briefing Dixon and his staff every morning for a couple of years, I got to see him operate, and I just can't imagine a better learning experience.

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Like many great leaders, he tended to polarize people because of his leadership style, but those closest to him respected him and learned from him. It wasn't just Red Flag, it was a whole family of "flags" covering new concepts in every functional area from training to logistics to career management. It was sortie surges to validate WRSK kits and package them to ensure 30 days of operations. It was a bold adjustment of resources to get F-15s, F-16s, and A-10s on the ramp. It was unheard of cooperation with the Army to fight as a team, best demonstrated by his and General DePuy's TAC-TRADOC dialogue.

Perhaps the best measure of his leadership was the future of the people who sat around that conference table in the mid-70s. Operators like Gabriel, Chain, Welsh, Pickett, Leaf, and Carey rose up the ranks. And it wasn't just the operators; the lawyers, doctors, loggies, PA, etc., rose up as well (even the briefer didn't do too badly!), as Dixon taught us all to think out of the box, drill down to the next level, always ask the next question. A small percentage of our most senior Air Force leaders leave a unique and lasting legacy. General Dixon was one of them.

Lt. Gen. Skip Hall,  
USAF (Ret.)  
Alexandria, Va.

#### Amidst the Dragons and Snakes

Among the cost-cutting items in the President's 2005 [budget] submission to Congress is an item to deactivate the 13th Bomb Squadron at Dyess AFB, Tex., to transfer four of its B-1 aircraft to another Dyess B-1 squadron, and to place the remaining 13th B-1 aircraft in a storage state. [See "Editorial: The Dragon and the Snakes," February, p. 2.]

The 13th Bomb Squadron Association (membership of 1,000 former squadron members) is amazed that the Administration would recommend the deactivation of one of the earliest and most distinguished bomber squadrons, "The Devil's Own Grim Reapers." The squadron dates from June 14, 1917, with battle citations from World War I, World War II, the Korean War, and Vietnam, and is currently conducting B-1 missions throughout the world.

While force structure reductions may be necessary, and while in our view the B-1 fleet is mission essential, it is not the association's place to dispute Air Force force-structure decisions. However, we are concerned that the Air Force will again

relegate a distinguished unit to its dusty archives. Military tradition, heritage, and history are important to the Air Force, to its serving units, and to its personnel. Should the proposed reduction take place—and we hope [it does] not—then the Air Force should look toward another suitable unit to assume the 13th's squadron flag.

Col. Perry R. Nuhn,  
USAF (Ret.)  
Hobe Sound, Fla.

#### On the Museum

I was happy to see my March issue. After all, it was going to highlight the NASM's Udvar-Hazy Center with two articles. One was titled "The Nation's Hangar" [p. 22], and the other was titled "Airplanes Under Glass" [p. 30].

I spent 20 years in USAF, most of them as a navigator/bombardier in the Strategic Air Command's bomber force. My last crew duty, from 1963 until 1967, was on a very unique bomber. It was so unique that even I am beginning to wonder if it existed at all. It is not discussed or pictured in your article, even though a number of foreign aircraft are shown. The unique bomber I flew in was the world's first supersonic bomber, and she was the B-58 Hustler. The B-58 stood combat-ready alert from August 1962 until phased out in January 1970.

Each B-58 carried five nuclear weapons while on alert. Additionally, combat-ready B-58s set more records than any other single fighter or bomber aircraft in the world. The B-58 won five aeronautical trophies—Thompson, Bleriot, Mackay, Bendix, and Harmon. She also set 14 world speed records, and on Sept. 18, 1962, a Hustler carried a payload of 11,000 pounds to an altitude of 85,360 feet.

It's time for folks to recognize the B-58 for what she was—a unique, fast, pretty, and deadly weapon system that was loved by those around her. Please, show her off to the world in her old age!

Lt. Col. B.J. Brown,  
USAF (Ret.)  
Mountain Home, Ark.

My impression of the aircraft on display at the original downtown NASM facility, having had the opportunity to visit both it and the Silver Hill restoration facility while assigned to the YAV-8B test program at the Naval Air Test Center in 1979, is that the NASM aircraft exhibits were chosen for their historical significance, while

many of the Silver Hill aircraft were of greater technical interest or significance.

One correction: The Boeing 307 may have been acquired with the intent of conversion for water bomber purposes, as was done with several B-17s owned by the same operator (including one survivor of atomic tests now flown by the Collings Foundation), but such conversion was never accomplished. The aircraft was exchanged for at least one ex-USAF C-121 Super Constellation, which was converted to a sprayer.

Also, I doubt very much that anywhere close to 150 BD-5s were flying in 2002 or now. Having firsthand experience with one of these completed as a static display due to lack of supply of kit parts by Bede, it is my understanding that very few were actually ever completed due to the parts problem. A few have flown as air show attractions with small jet engines (BD-5J).

Theodore J. Gibson  
Apache Junction, Ariz.

The *Enola Gay* has historical significance and [these are historical facts]: 1) Japan attacked Pearl Harbor without provocation, killing and wounding thousands of innocent servicemen and civilians. 2) 11,000 American and Filipino troops died during the 65-mile forced Bataan March—forced by Japanese troops. 3) The *Enola Gay* and its brave crew were instrumental in bringing the Japanese aggression to an end.

Are these historical facts? Yes. Are they politically correct statements? Who cares? Factual history is factual history. It cannot be altered even by the politically correct activist. The *Enola Gay* correctly belongs in the Nation's Hangar. Thank you, John R. Dailey and staff—keep up the great work!

Al Hains  
Marina del Ray, Calif.

The one thing that would make the *Enola Gay* more beautiful is to have it housed in an Air Force Museum and not have anything to do with the Smithsonian.

Stanley M. Benskin  
Morro Bay, Calif.

#### Is It True?

The arguments for combat UAVs presented in Colonel Hargrove's letter do not accurately portray the issues associated with combat UAV development. [See "Letters: Protoplasm Limits" February, p. 12.] The letter

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*Electronic Systems*

focuses on all of the marvelous things that a flying machine could do if only we didn't have to cater to the physical needs of a protoplasmic occupant. But is this oft-repeated litany really true?

Eliminating the weight of the pilot and ejection seat does not automatically mean that the overall weight of the air vehicle will be less. A critical, but often overlooked, ground rule is that we must consider equivalent mission capability for any manned vs. unmanned comparison to be valid. It is certainly possible to build a less capable unmanned weapon system for less, but will it be what the warfighter needs? However, it won't be easy to build an unmanned weapon system that is comparable in performance to an "equivalent" manned system.

That 200 pounds of useless aviator protoplasm is actually a complex support system for a few pounds of the most sophisticated bionic computer ever created. Remove the human brain from the weapon system and we remove all of the situational awareness, situational curiosity, sensor integration, and decision-making capability that the human occupant brings to the table. To compensate, we need to add more sophisticated sensors, computing power, transmitters and receivers, and power conditioning and cooling systems. (In modern manned aircraft, most of the cooling air is for the densely packaged micro-electronic systems, not the aviator.) Without these complex and costly compensations, removing the human potentially decreases air vehicle capability and usefulness, not the opposite.

As for an air vehicle's ability to pull more Gs without a human on board, physics unfortunately gets in the way. Pulling more Gs means that the airframe, avionics, and stores will be subjected to greater sustained acceleration and transient vibration loads. For the airframe, this means a beefier—and therefore, heavier—structure to withstand the extra loads. For the avionics and stores, this means sturdier mounting, isolation, and containment structures. In addition, internal electronic elements will have to be qualified to withstand significantly higher loads.

The ability to pull more Gs, especially in a heavier structure, will only happen with more capable (in other words, larger, stronger, and heavier) control surfaces and actuators and perhaps a more powerful engine with

a thrust vectoring system. The cost-to-benefit relation for this capability will have to be looked at carefully, since extreme maneuvering, unlike supercruise, will consume fuel at a greater rate. It is also important to recognize that most optical and electro-optical sensors will provide usable information only in operating envelopes that are relatively benign and stable. Yanking and banking may exceed the capability of the avionics' targeting algorithms to maintain a steady picture.

There is no question that, for certain operational scenarios, replacing protoplasm with silicon will increase the likelihood that US military operations will be more effective. However, combat UAV evolution will be neither simple nor straightforward.

The important question to ask, then, is not: How do we get the human out of the air vehicle? Rather, we need to ask: What needs to be done to support the warfighter in a given scenario? What options are available to reach the desired outcome? And what are the strengths, weaknesses, and risks of each option? Until these issues have been thought out thoroughly and dispassionately for a given scenario, it is imprudent to assume that the protoplasmic element of an airborne weapon system is an expendable liability.

Hank Caruso  
California, Md.

#### Compensation Issue

Thank you for your excellent and most revealing article, "The Compensation Issue," March, p. 58.

May I suggest you do the same analysis on the pay and total cost of members of Congress? That should certainly be a very shocking wake-up call for each taxpayer!

Elise Stern  
Cheltenham, Pa.

Do you have a comment about a current article in the magazine? Write to "Letters," *Air Force Magazine*, 1501 Lee Highway, Arlington, VA 22209-1198. (E-mail: letters@afa.org.) Letters should be concise and timely. We cannot acknowledge receipt of letters. We reserve the right to condense letters. Letters without name and city/base and state are not acceptable. Photographs cannot be used or returned.—THE EDITORS

#### Accidents

Mr. Hebert's February article entitled "A Plague of Accidents" [p. 58] was a very well-written and informative reminder that the majority of aircraft mishaps can be prevented by paying the right amount of attention to the role of the human operators in the loop. America's Air Force is the best in the world, and to maintain this enviable status, we've got to vigilantly identify and address any force that threatens the safety and effectiveness of our personnel. As Mr. Hebert's article so eloquently pointed out, the stress imposed by the dramatic increase in op tempo since 9/11 is one such force. However, stress is not the only problem. Instead, there is clear evidence that fatigue is a significant yet often underappreciated risk factor for Air Force pilots and a variety of other Air Force personnel.

According to the Air Force Safety Center, almost eight percent of our reportable Class A flight mishaps over the past three decades have been at least partially attributable to fatigue, and this may represent just the tip of the iceberg. Not only that, but fatigue is a well-known contributor to off-duty injuries and fatalities. The US National Highway Traffic Safety Administration (NHTSA) estimates that each year approximately 100,000 motor vehicle crashes on the nation's highways are principally due to driver fatigue. Fatigue is responsible for 1,500 annual fatalities and 71,000 injuries each year, and many of the victims of these fatigue-related "fall-asleep" crashes are US military personnel.

Statistics like these underscore the importance of work by the Air Force Research Laboratory to develop an array of effective operationally focused fatigue countermeasures, as well as our efforts to educate Air Force personnel and their leaders about the causes, consequences, and countermeasures for fatigue, and the [continuing importance of our partnership] with the National Sleep Foundation to highlight the importance of mental alertness to safety, health, and productivity. If we can work together to improve everyone's "fatigue IQ," the Air Force will be several steps closer to promptly answering Secretary Rumsfeld's call for a 50 percent reduction in military mishaps. Help us spread the word!

John Caldwell,  
Principal Research Psychologist  
Brooks City-Base, Tex.

# Washington Watch

By John A. Tirpak, Executive Editor

## F/A-22 Ups and Downs; the Tacair Debate; Beyond Goldwater-Nichols; Long Range Strike ....

### Raptor Ready for Prime Time

At a March 22 review of the F/A-22 program, the Defense Acquisition Board found no reason that USAF should not proceed with initial operational test and evaluation (IOT&E) for its new stealthy fighter.

The DAB, which is chaired by acting Pentagon acquisition, technology, and logistics chief Michael W. Wynne, appeared satisfied with the aircraft's progress despite earlier claims by some members that the Air Force was moving too quickly into IOT&E.

The board met to review whether the F/A-22's avionics had met the level of stability that was mandated for entry into IOT&E. The Air Force was required to demonstrate that the avionics suite could sustain a five-hour-mean-time-between-failure rate for critical elements. (See "The F/A-22 Force Forms Up," April, p. 34.)

The day after the DAB meeting, Marvin R. Sambur, USAF's top acquisition official, told lawmakers that Wynne had said he was "very encouraged by the program's progress" and saw "no impediment to entering IOT&E in the April time frame."

Sambur also told a House subcommittee that, although the Air Force Operational Test and Evaluation Center had "not formally completed" its analysis, the AFOTEC commander found the F/A-22's performance "very impressive." That constituted a rave review, according to Sambur.

"I have never heard an AFOTEC commander ... use anything better than, 'It is OK' " when describing a weapon system, said Sambur.

At the same hearing, Lt. Gen. Ronald E. Keys, USAF's deputy chief of staff for air and space operations, responded to a question about a mock dogfight in which eight F-15Cs engaged four F/A-22s. He said the Eagles "all died." Keys added that most of the F-15s never even got off a shot against the F/A-22s.

The thumbs up by the DAB and the upbeat testimony by Air Force officials was in sharp contrast to a March 15 General Accounting Office report. The Congressional watchdog agency had reported that the F/A-22 was still struggling to meet avionics requirements. (See below.)

However, Keys told the lawmakers that the GAO report was simply out of date. "This is a moving target," he said.

Sambur emphasized that the F/A-22 program "is now at 6.1 [hours] vs. the five-hour metric."

### GAO Seeks New F/A-22 "Business Case"

The GAO charged, in its report and testimony, that the Pentagon had failed to provide sufficient information to Congress to justify the number of F/A-22s USAF plans to buy or its modernization investment plans for the new stealthy fighter.

The GAO said DOD "did not address key business case questions such as how many F/A-22s are needed, how many are affordable, and if alternatives to planned investments increasing the F/A-22 air-to-ground capabilities exist."



F/A-22 wins over lawmakers, yet ....

USAF photo by Steve Wallace

The business case that DOD *did* provide to Congress said it "planned to buy 277 F/A-22s based on a 'buy-to-budget' concept," according to the GAO. The GAO said that DOD, if held to the \$36.8 billion production cost cap imposed by Congress in 1998, could only buy about 218 F/A-22s.

The higher number is based on the Pentagon's production cost cap of \$42.2 billion, which several lawmakers at the April hearing said violated the Congressional mandate. DOD and Air Force acquisition leaders stated at the hearing that the Pentagon planned to ask for relief from the statutory cost cap.

Sambur on April 11 told lawmakers that the Air Force was "not happy" with either number. He said the service maintains it needs "something in the order of 381." (See "Editorial: The Raptor Review," April, p. 2.)

GAO claimed that USAF had included \$3.5 billion for addition of improved ground-attack capabilities through 2009 but that the service would actually need \$11.7 billion.

Air Force Secretary James G. Roche said he finds it hard to grasp the \$8 billion difference.

"The biggest change is the radar," Roche said at a Defense Writers Group meeting in mid-March. "In changing the radar, the price of the radar falls 40 percent. So it doesn't go up; it goes down."

Roche said the "second biggest change" is inclusion of the small diameter bomb, but the small diameter bomb is going to go on lots of things." He added, "I don't know what got included in the costs of air-to-ground."

### Taking Sides on Tacair

The mostly favorable news on the F/A-22 impressed many members of Congress, most of whom said the F/A-22 is on firmer ground. However, they noted that tactical aviation as a whole is facing stiff problems.

Rep. Curt Weldon (R-Pa.), chairman of the Tactical Air and Land Forces Subcommittee, on March 25 claimed

that, despite his support for the F/A-22, the F-35 Joint Strike Fighter, and the Navy's F/A-18E/F, the long-anticipated procurement "train wreck"—too many programs and not enough money to fund them all—is approaching. He said that the defense budget can't sustain three Tacair programs along with other top defense needs.

"Something has to give," Weldon said. It may be this year or the next several years, he said, but Congress is going to "have to be able to make some extremely difficult and tough decisions."

Weldon pointed out that a year ago no one expected the Army to kill its Comanche scout helicopter program and said that he didn't want to go any further with the three fighter programs if they aren't all affordable.

The mounting pressure on Tacair programs was evident in other Congressional sessions, as well. However, support for the F/A-22 seemed solid, at least for the moment.

In a March 24 Senate Appropriations Committee hearing, chairman Sen. Ted Stevens (R-Alaska) said he is committed to the Raptor. "This committee did save the C-17," said Stevens. "We saved the Predator. We saved the B-2. And, as far as I'm concerned, we're going to save the F/A-22."

One former foe of the F/A-22, Rep. Jerry Lewis (R-Calif.), chairman of the House Appropriations Defense Subcommittee, who dealt the program some significant delays and funding cuts in 1999, told *Congressional Quarterly* that he had turned around on the Raptor.

"Our members have come a long way down the path of believing that the F/A-22 is an asset that we cannot afford to do without," said Lewis.

Weldon said he couldn't see the F/A-22 being terminated, however, because it, like the F/A-18, is already in production. In his view, not being in production makes the F-35 vulnerable.

The F-35, on the other hand, he said, is "just a viewgraph" not a real airplane yet, and that could lead some to make it a target.

Weldon emphasized that the Pentagon does not have the "political clout to support something that is, maybe, three years from now vs. what is here—and that is a practical reality we have to deal with."

However, Weldon pressed the services to "make the case" for the F-35 primarily because canceling the program would leave the Marine Corps "in a bind."

### **New Study To Address Airlift Shortfall**

Gen. John W. Handy, commander of US Transportation Command and Air Mobility Command, told lawmakers in March that the Defense Department will soon begin a new mobility capabilities study (MCS). It is long overdue, he said, because current airlift is about 18 percent short of the now obsolete airlift goals set by a study concluded nearly four years ago.

The earlier study, Mobility Requirements Study 2005, dubbed MRS-05, was released in January 2001. Since then, worldwide operations in support of the war on terrorism have caused airlift demands to surge. "The requirements in our business have gone up dramatically compared to what MRS-05 thought they would be," Handy told the House Armed Services Committee.

He said that the new MCS would be an all encompassing mobility review—air, land, and sea. However, he emphasized that the airlift portion would see the most "dramatic impact."

Handy said TRANSCOM'S No. 1 shortfall is its "aging and numerically inadequate strategic airlift fleet."

The current strategic airlift shortfall of 9.8 million ton-miles per day (MTM/D) is based on the MRS-05 goal of

54.5 MTM/D. The true airlift shortfall is almost certainly greater than MRS-05 indicates.

Handy said that the Pentagon was to begin the new review by June and would issue a report by spring 2005. He noted that the 10-month timeline "presents an ambitious challenge."

The TRANSCOM head also told lawmakers that to meet future air mobility challenges, the Air Force will need "high speed, low observable, multimission strategic mobility aircraft with short takeoff and landing as well as autonomous approach capabilities."



USAF photo by TSgt. Jim Varhegyi

**Handy: new airlift study is long overdue.**

### **Beyond Goldwater-Nichols**

An independent study by the Center for Strategic and International Studies says that while DOD has made great strides in jointness and rationalizing its structure over the last 20 years, it is still wasting money and stifling innovation with unnecessary red tape and layers of bureaucracy.

Phase 1 of the CSIS report, titled "Beyond Goldwater-Nichols: Defense Reform for a New Strategic Era," reviews and builds on the 1986 Goldwater-Nichols reforms, considered the most comprehensive defense reorganization effort since the 1947 National Security Act. The 1986 reforms enhanced civilian control of the department, secured the role of the Chairman of the Joint Chiefs of Staff as the principal military advisor, and strengthened the authority of combatant commanders—all changes that were intended to speed development of jointness among the services.

The center prepared the study that led to the Goldwater-Nichols legislation, prompting many defense analysts to suggest the new report may serve as a blueprint for a major restructuring of the Pentagon.

CSIS officials said the Beyond Goldwater-Nichols (BGN) team has regularly briefed Defense Secretary Donald H. Rumsfeld and USAF Gen. Richard B. Meyers, Chairman of the Joint Chiefs, on the study.

John J. Hamre, president of CSIS and former deputy defense secretary, said he expects the Pentagon to implement the findings "almost to the degree of the Space Commission" report, issued in January 2001. Rumsfeld originally chaired the Space Commission and acted on its findings when he became Secretary.

In Phase 1 of Beyond Goldwater-Nichols, CSIS recommends eliminating entire layers of staff for the senior levels of the department to promote faster decision-making, shorter system development time, and greater accountability all around.

CSIS said the Office of the Secretary of Defense should "focus on policy formation and oversight, resist the temp-

tation to manage programs, and consolidate housekeeping functions under an assistant secretary."

Two of the senior layers targeted in the BGN report are the separate staffs maintained by each branch of the armed forces to support a service's two most senior civilian and military leaders. For the Air Force, that would lead to the merger of the Secretariat and Air Staffs. CSIS believes this change within each service would "reduce friction," foster better coordination, and "increase the coherency of service positions."

Another recommendation would expand the undersecretary of intelligence position to include command, control, and communications. The BGN team indicated that such a move would improve the Pentagon's ability to acquire and field joint interoperable command and control capabilities, an endeavor it is currently "failing."

CSIS recommends that DOD eliminate competing sources of advice about personnel matters by combining elements of manpower and personnel on the Joint Staff with similar functions on Rumsfeld's staff under a military deputy to the undersecretary of personnel and readiness.

For the logistics arena, the BGN team believes that both the Defense Secretary and JCS Chairman need stronger support. To achieve that, they would integrate much of the Joint Staff's logistics function with the deputy undersecretary of defense for logistics and materiel readiness and place the new entity under a three-star military deputy to the undersecretary of defense for acquisition, technology, and logistics. That would be "a major step in ensuring sufficient OSD attention to this critical function," stated the report.

Other logistics recommendations include making a two-star deputy to the Joint Staff's head of operations responsible for operational logistics planning and moving the Joint Logistics Operations Center under the J-3 (operations) umbrella.

The BGN group believes that Rumsfeld has made some progress toward enhancing joint focus in the resource allocation process, but they recommend more emphasis. Specifically, they want to give the combatant commanders a stronger role.

CSIS suggests the Pentagon must strengthen the defense civilian force, including creating a new Defense Professionals Corps "to attract the best and brightest ... and provide greatly expanded opportunities for professional development."

At least three proposals are beyond the scope of the Pentagon but would significantly impact its operations. CSIS calls for the President to appoint a new Presidential assistant on the National Security Council staff to coordinate action between federal departments involved in operations abroad and create a new NSC Office of Stability Operations. In line with that move, CSIS said Congress should create an independent Agency for Stability Operations that contains a Civilian Stability Operations Corps that would organize, train, equip, and deploy a civilian force for post-military operations.

Additionally, the Beyond Goldwater-Nichols report suggests that Congress "reform itself" with an eye toward "reinvigorating Congressional oversight of DOD." CSIS suggests that armed services committees should focus on macro strategy, policy, and organizational issues. The report also suggests Congress should sharply reduce the size of its authorizing committees and limit claims of jurisdiction over DOD operations.

Since Congress usually doesn't give up power voluntarily, the authors asked Congress to establish a method similar to the base realignment and closure process to

accomplish this task of assessing "current committee membership, structures, and jurisdictions and make recommendations on how to enhance Congressional oversight."

A second phase of the report, due to be completed early next year, will examine how DOD organizes for "new missions and new domains of warfare," the acquisition process, defense agencies, and joint professional military education, among other topics.

### Long-Range Strike Takes Steps Forward

The Air Force is speeding up its plans to acquire a new long-range strike capability by about a decade. Two new service offices—one at Air Combat Command and one at Air Force Materiel Command—have been set up to help quicken the pace toward finding a successor for today's bombers.

The offices will develop an analysis of alternatives and manage acquisition of a future long-range strike capability, Gen. T. Michael Moseley, USAF vice chief of staff, told the House Armed Services Committee in March. He said that the Air Force planned to have a new system in service by 2025.

That is more than a decade sooner than USAF's previous plan, which called for a bomber replacement to come online around 2037.

The two offices were funded out of the \$100 million Congress inserted in the Fiscal 2004 defense authorization bill specifically to begin work on a successor to



USAF photo by MSgt. Jim Varhegyi

**Moseley says no limit on long-range strike possibilities.**

USAF's bomber fleet. (See "Washington Watch: On to the Next Bomber," January, p. 8.) Congress was concerned that USAF was not moving fast enough.

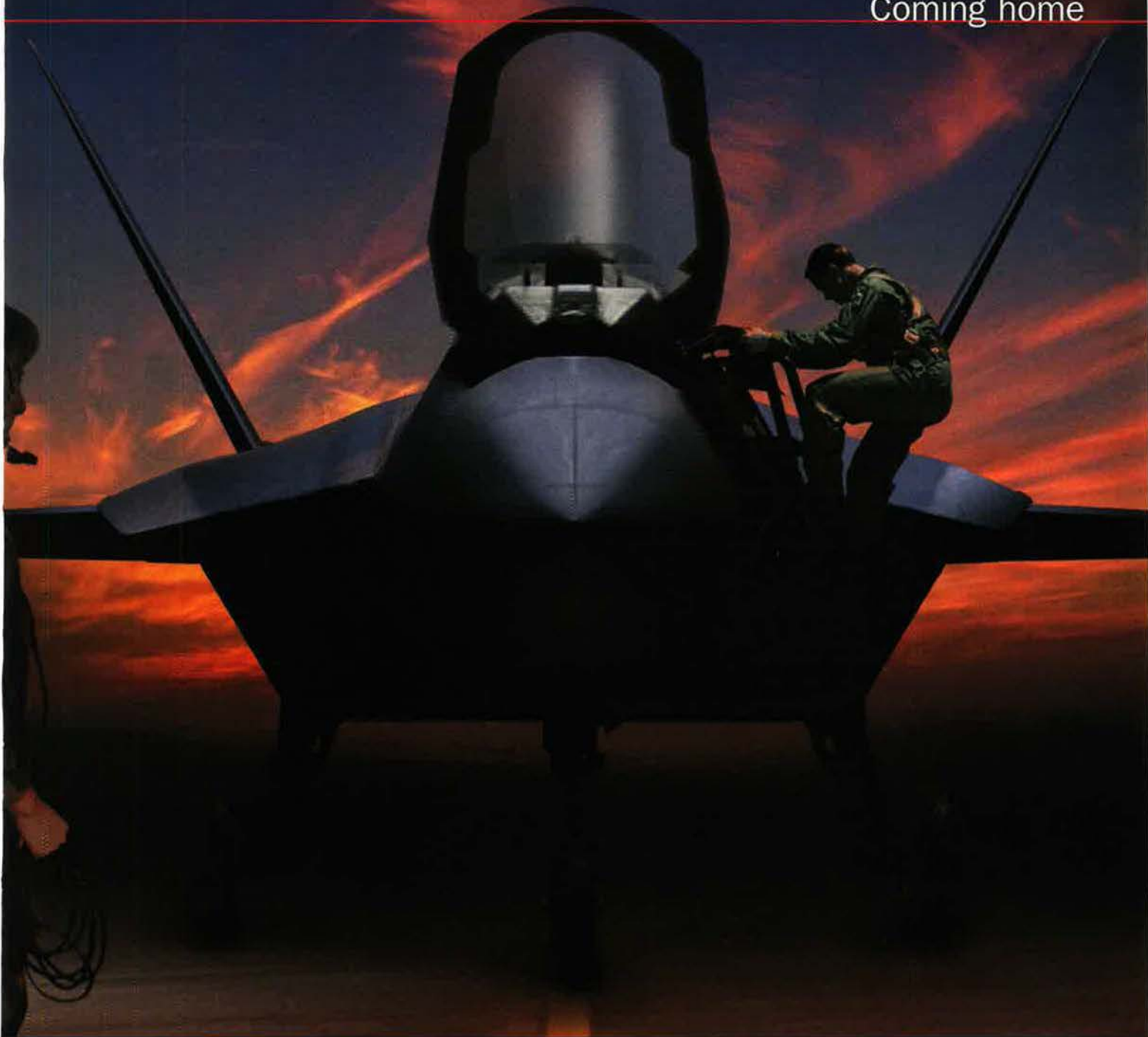
Moseley did not limit the new long-range strike system to a specific platform; instead he said USAF was considering a "portfolio of options that includes manned and unmanned systems, air breathing and space systems, and a wide mix of munitions connected to a network backbone of command and control that facilitates global strike."

However, he noted that the service is still thinking about a "bridge capability" to provide more deep strike choices while the new system is developed.

To form this bridge, the Air Force is considering an F/A-22 variant, called an FB-22, to serve as a "regional" bomber, in the words of Secretary Roche. It would have a theater capability but not global reach. The FB-22 would have a range of about 1,800 miles, with a payload of up to 30 small diameter bombs. The aircraft would not have all the maneuvering capability of the F/A-22, but would retain stealth and high speed. ■



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# Aerospace World

By Adam J. Hebert, Senior Editor

## MC Rates at Six-Year High

Air Force aircraft in 2003 posted an aggregate mission capable rate of 75.9 percent—USAF's highest readiness rate since 1997. This was the third consecutive year that the MC rate had increased after declining throughout the 1990s.

Testifying before lawmakers in March, Gen. T. Michael Moseley, USAF vice chief of staff, said that, in Fiscal 2003, MC rates had improved for 14 of 20 major weapon systems. He noted that the higher rates came "at a time when all of our systems were flying more hours."

MC rates, which measure the percentage of aircraft capable of performing their missions at a given time, bottomed out at 72.7 percent in Fiscal 2000. The 1997 rate was 76.6 percent.

## Roche Cites AOC as Top Weapon

Air Force Secretary James G. Roche had a surprising answer when asked to name which Air Force system has been most helpful in post-9/11 operations. His choice was the air operations center (AOC).

At a March 17 meeting with defense reporters, Roche said that the AOC permits "fusion of information that has really made a huge difference." He said it was "most helpful" to have the ability to acquire satellite information and merge it with intelligence from Joint STARS aircraft, Predator unmanned aerial vehicles, and Global Hawk UAVs and then "fuse it and ... cue different parts."

The Air Force currently has five "Falconer" AOCs, which serve as USAF's comprehensive air warfare command centers. "It is that fusion—that integration—that I think has been the most dramatic," Roche said.

## AEFs Not Fully Ready

It will take the Air Force a year longer than expected to get its rotational Air and Space Expeditionary Force system completely back on track, Gen. T. Michael Moseley told Senators on March 9.

Last year, officials had predicted that USAF would return to its normal 90-day AEF rotation cycle by March



USAF photo by SrA. Joshua Strang

*An 18th Fighter Squadron F-16 takes off at Eielson AFB, Alaska, for an operational readiness exercise. In 2003, overall USAF aircraft mission capable rates went up for the third straight year.*

2004. Now, Moseley said, the target date is March 2005.

After Gulf War II ended last year, officials established two interim AEFs—composed primarily of personnel who had not already deployed in 2003. These new AEFs—called AEF Blue and AEF Silver—were to stand duty for two sequential periods of 120 days while the rest of the force recovered from the demands of operations in Afghanistan and Iraq. Then, regular rotations were to resume.

Most career fields went back to the standard 90-day rotation cycle in March. However, Moseley said, "The AEF continues to be operating in higher than normal sustained pace ... in some stressed career fields."

The Air Force vice chief of staff added that "continued surge operations ... are creating new challenges for reconstitution efforts."

## USAF Cancels KC-10 Upgrade

The Air Force in March canceled the KC-10 Global Air Traffic Management upgrade although it had already spent \$127 million on the program.

In a written response to questions

from *Air Force Magazine*, USAF said that service leaders "concluded the current program did not fulfill requirements nor did it provide an adequate growth path to justify continuing the effort." The Air Force cited continued delays and cost growth in the Boeing program plus a change in requirements as key factors in the decision.

Initially, the KC-10 GATM's development was expected to cost \$121 million and production, \$347 million.

The Air Force issued a stop-work order and will not resume the program. The service currently is reassessing KC-10 avionics modernization plans.

If the KC-10 is to use preferred international air routes, it must meet, by the end of the decade, new international standards for avionics, navigation, and communication equipment. The same holds true for other US mobility aircraft.

## USAF Hires Civilians for Security

The Air Force plans to hire between July and October 495 new civilians for security force jobs. The influx of civilians will allow the service to shift some uniformed person-

nel to other duties to help reduce the strain on its security forces.

On April 5, a security forces staffing team at Randolph AFB, Tex., began taking applications for the positions, which are all at the squadron level.

The Air Force expects to fill many of the new positions with military security forces personnel who are separating or retiring.

### Survey Finds Stress Factors

The Defense Department on March 8 released the results of its most recent health survey. It showed that, although health habits were improving overall, there was an increase in smoking and heavy drinking for the first time in 20 years. The Pentagon's top health official believes the results are "not entirely surprising."

The 2002 Survey of Health Related Behaviors Among Military Personnel found a rise in the percentage of personnel saying they had smoked in the previous month. The proportion climbed from 29.9 percent in 1998 to 33.8 percent in 2002. For heavy drinking—defined as five or more drinks per occasion at least once a week—the level rose from 15.4 percent to 18.1 percent.

The 2002 numbers are lower than the percentages recorded in a 1980 survey, when the smoking percentage hit 51 percent and heavy drinking hit 20.8 percent.

William Winkenwerder Jr., assistant secretary of defense for health affairs, said the overall results of the new survey were "encouraging." However, he conceded that officials are "concerned" about the increases in smoking and alcohol use.

He said that these findings, along with other mental health factors from the survey, are "indicators of stress"



Lockheed Martin photo

*The X-35 STOVL demonstrator flies. The F-35 STOVL has a weight problem.*

## F-35 Program Delayed One Year

The Pentagon, in March, delayed the F-35 Joint Strike Fighter development schedule by roughly one year to buy time to drive down the weight of the short takeoff and vertical landing (STOVL) version.

The delay affects the timing of two planned events—first flight and critical design review.

Officials said in March that the Air Force's conventional takeoff variant and the Navy's carrier variant were both about 1,400 pounds over their target weights but were able to meet key performance parameters.

However, the STOVL variant developed primarily for the Marine Corps exceeds its target weight by more than 3,000 pounds. As recently as January, STOVL excess weight was projected to be 2,200 pounds. The Air Force in February announced it planned to purchase some STOVL aircraft.

"STOVL cannot be bought at its current weight, and we have to take the time" to fix the problem, Navy acquisition executive John Young told a Senate panel March 24.

The triservice F-35 production program already had been reconfigured to accommodate the additional design work needed to solve the weight problems. (See "The F-35 Gets Real," March, p. 44.)

More than \$5 billion had been shifted from production to development accounts, but the plan in February was to hold to the existing development schedule, with a critical design review in April 2004 and first flight in late 2005. Both dates have now been pushed forward, and new schedules will be set later.

## USAF Names \$2.4 Billion in Unfunded Priorities

The Air Force identified 27 programs in an unfunded priority list put together in response to a Congressional request made earlier this year. The programs would require \$2.4 billion over and above the Administration's 2005 budget request.

In his cover letter, Air Force Secretary James G. Roche said that the 2005 request reflects the "most compelling needs."

Last year's list contained 66 items totaling \$4 billion.

The Air Force's top five unfunded 2005 priorities are:

### 1. Precision Air-to-Ground and Radar Modernization.

A total of \$57.3 million would fund research and development efforts needed for an F-15C/D air-to-ground capability and two "significant" radar upgrades.

**2. Advanced Targeting Pod.** The Air Force wants \$65 million to purchase 46 Sniper advanced targeting pods from Lockheed Martin using an existing contract. The pods would update some older USAF aircraft.

**3. Large Aircraft Infrared Countermeasures.** The LAIRCM program could be accelerated, with \$137 million giving 59 additional C-17s a LAIRCM "Lite" capability three years sooner than now scheduled. Lite provides less protection than the full system but offers "significantly improved performance" over current flare defenses.

**4. C-5 Missile Warning.** Some \$7.7 million would be used to upgrade 51 C-5 airlifters with missile warning system defenses. Without the upgrades, "failing sensors combined with obsolete parts result in decreased capability and limited asset protection."

**5. Completing EC-130H Upgrade.** The final two (of 14) EC-130H Compass Call electronic warfare aircraft require \$60 million for upgrades to a common Block 35 configuration. The EC-130H is DOD's only airborne combat platform that jams specific communications targets.

### Roche: Tanker Lease Advantage Is Perishable

Delay in the leasing of new KC-767 refueling tankers diminishes the value of such an arrangement, Secretary of the Air Force James G. Roche said on March 17.

USAF had long planned to begin a traditional tanker procurement program in Fiscal 2006. The service's leasing arrangement, first proposed in 2002, was meant to deliver new aircraft sooner because the need had become more urgent. The current tanker fleet experienced much higher usage rates as a result of the war on terrorism.

"Each year, ... the advantage of the lease is less than it was the year before," said Roche.

Roche noted the Air Force has always acknowledged that leasing tankers would be more expensive, overall, than an outright purchase, but he said the proposal was justified because of the increased need.

The latest Air Force plan to lease 20 and buy 80 KC-767s was put on hold while the Defense Department investigates whether there were contracting violations related to Boeing's hiring of former Air Force procurement official Darleen A. Druyun. (See "Tanker Twilight Zone," February, p. 46.)

Roche maintained that the need for new tankers has not changed. The Air Force's KC-135Es are 43 years old, and a third of the fleet is in depot for maintenance at any given time. The fact that so many are in depot, said Roche, artificially inflates the tanker readiness rate.

The depot KC-135s are "off line," he said. "When you see mission capability rates [for them], it has to do with the remaining two-thirds—not the whole fleet."

arising from the "military's role in worldwide events throughout the past two years."

### A-10 Pilot Dies in Crash

Capt. Jonathan Scheer, 31, died Feb. 25 when his A-10 aircraft crashed at 8:30 p.m. shortly after takeoff from Eielson AFB, Alaska. He was on a routine night training mission as lead pilot in a four-ship formation.

Scheer was a member of the 354th Operations Support Squadron at Eielson. He was a 1995 graduate of the Air Force Academy.

The cause of the crash was not immediately announced, but the Air Force said a board of officers would investigate the mishap.

### ANG Crosses Lines for UAV Unit

The Air Force announced March 3 that it would integrate, for the first time, Air National Guard personnel from two different states within a single unit. California and Nevada Guardsmen will be working with the Predator unmanned aerial vehicle squadrons located at Indian Springs AFAF, Nev.

The ANG personnel will join their active duty and Air Force Reserve

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Command counterparts in the 11th and 15th Reconnaissance Squadrons.

This organizational transformation, said Maj. Gen. Ronald J. Bath, USAF director of strategic planning, will "increase combat capability."

USAF has expanded the Predator mission envelope from surveillance only to surveillance and strike. The Air National Guard expects to be able to use the UAV in its reconnaissance role for homeland defense, disaster relief, and forest fires.

### RIF Would Be Last Resort

Air Force success in retaining personnel during the war on terror may have the unintended effect of forcing the service to resort to involuntary reductions in force. Air Force Secretary James G. Roche said that is something service leaders "fear," but it might be needed if USAF is to meet its authorized end strength.

Roche told defense reporters in March that the Air Force does not want to resort to a RIF and has taken several steps to avoid one. However, the service currently exceeds its authorized end strength by 16,000 airmen. (See "The New Drawdown," March, p. 50.)

USAF expected a certain number

## The Battle Over Medals

The House Armed Services Committee approved and sent to the floor a bill to authorize separate campaign medals for Operation Iraqi Freedom in Iraq and Operation Enduring Freedom in Afghanistan. The Bush Administration had opted for one to cover both.

The Administration argued that any US armed forces participant in Iraqi Freedom or Enduring Freedom should receive the Global War on Terrorism (GWOT) Expeditionary Medal.

Opponents of the single-award concept said it doesn't sufficiently recognize those members ordered to serve in both theaters.

Under the House bill, troops deployed to Afghanistan or to Iraq would receive both the GWOT and a campaign medal for the specific theater. Service members who have been assigned both to Iraq and to Afghanistan would qualify for all three medals.

The Senate, last year, had supported the Administration's call for a single award—by one vote.

Rep. Vic Snyder (D-Ark.), who introduced the bill (H.R. 3104), said, "As a Vietnam veteran and former Marine, one of the first things I look for on a soldier's uniform is the campaign ribbon that notes where the soldier served. There is just a camaraderie that comes about by recognizing that campaign ribbon on a uniform."

Rep. Duncan Hunter (R-Calif.), Armed Services Committee chairman, said the bill has wide support.

—Tom Philpott



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## Aerospace World

of troops to leave the service when it lifted Stop-Loss restrictions imposed before Operation Iraqi Freedom. That didn't happen.

Roche said the Air Force goal is to reach its authorized end strength by the end of 2005. If the service doesn't make that goal, but the number is close, he said, USAF will try to get an extension.

### Cunningham Honored at Bagram

The Air Force on March 4 renamed the Air Force village at Bagram AB, Afghanistan, in honor of pararescueman SrA. Jason D. Cunningham, who was killed in action in Afghanistan.

The pararescue jumper, or PJ, was assigned to the 38th Rescue Squadron, Moody AFB, Ga. He was killed March 4, 2002, during Operation Anaconda. He was credited with saving the lives of 10 US troops before succumbing to enemy fire.

Cunningham was awarded the Air Force Cross for his actions during Anaconda. (See "Aerospace World: Air Force Posthumously Honors Pararescueman," October 2002, p. 11.)

## Air Armament Summit IDs Key Weapons Trends

The Air Force's most recent air armament summit, held in March at Eglin AFB, Fla., identified several key focus areas. They include networked weapons, plug-and-play integration capabilities, improved combat support, modernized test and training ranges, and integrated capability evaluations.

The top-secret summit feeds into USAF's capability review and risk assessment process.

Col. Pamela Arias, director of the Air Armament Center Enterprise Program Office, told *Air Force Magazine* that networking weapons—via two-way data links—is essential because this capability will give planners real-time intelligence on threat areas and information on whether a target was actually killed in an attack. Currently, only the AGM-130 is equipped with a two-way data link, but the Air Force would like to add this capability to as many weapons as possible.

As for plug-and-play capability, Arias noted that it is excessively difficult to add new weapons to existing platforms. Simplifying integration would save time and money, she said, while increasing the number of attack options available. Currently, it can take up to three years to integrate new weapons, but there are proposed systems that could shave that time by two-thirds.

Becoming more agile is critical for an expeditionary Air Force, Arias said. Because of its central role supporting munitions, Eglin deploys more personnel than any other Air Force Materiel Command base.

Discussion at the summit also raised concerns about the Pentagon's test and training ranges. Continuing problems with urban encroachment are threatening a new generation of long-range weapons that need large amounts of airspace for proper testing.

William Dyess, Arias's deputy at Eglin, noted that there are virtually no land-based ranges outside of Australia with enough space to accommodate today's long-range weapons. He added that operating over water is not necessarily the right solution because of the need to position proper instrumentation along flight paths.

## Senior Staff Changes

**RETIREMENT:** Brig. Gen. Simon P. Worden.

**NOMINATIONS:** To be **Brigadier General:** Robert R. Allardice, C.D. Alston, Thomas K. Andersen, Brooks L. Bash, Michael J. Basla, Mark S. Borkowski, Francis M. Bruno, Herbert J. Carlisle, Gary S. Connor, Charles R. Davis, Daniel R. Dinkins Jr., Gregory A. Feest, Frank Gorenc, Blair E. Hansen, Mary K. Hertog, Jimmie C. Jackson Jr., Frank J. Kisner, James M. Kowalski, Donald Lustig, William N. McCasland, Christopher D. Miller, Harold W. Moulton II, Joseph F. Mudd Jr., Mark H. Owen, Ellen M. Pawlikowski, Robin Rand, Melissa A. Rank, Joseph M. Reheiser, Joseph Reynes Jr., Cecil R. Richardson, Albert F. Riggle, Paul G. Schafer, Stephen D. Schmidt, Mark S. Solo, Lawrence A. Stutzriem, Janet Anthea Therianos, Thomas W. Travis, Robert Yates.

To be **AFRC Brigadier General:** Richard R. Moss.

**CHANGES:** Brig. Gen. (sel.) Robert R. Allardice, from Cmdr., 62nd AW, AMC, McChord AFB, Wash., to Dir., Personnel, AFMC, Wright-Patterson AFB, Ohio ... Brig. Gen. Dana T. Atkins, from Cmdr., 35th FW, PACAF, Misawa AB, Japan, to Vice Cmdr., 7th AF, Osan AB, South Korea ... Brig. Gen. Mark G. Beesley, from Vice Cmdr., 7th AF, Osan AB, South Korea, to Dep. Dir., Ops., Natl. Mil. Command Center, Jt. Staff, Pentagon ... Brig. Gen. (sel.) Francis M. Bruno, from Material Wg. Dir., Strat. Airlift, Warner Robins ALC, AFMC, Robins AFB, Ga., to Dir., Maintenance, Oklahoma City ALC, AFMC, Tinker AFB, Okla. ... Brig. Gen. Duane W. Deal, from Cmdr., 21st SW, AFSPC, Peterson AFB, Colo., to Cmdr., Cheyenne Mountain Ops. Center, NORAD, Cheyenne Mountain AS, Colo. ... Brig. Gen. David M. Edgington, from Dep. Cmdr., CAOC 6, Allied Air Forces Southern Europe, NATO, Eskisehir, Turkey, to Vice Cmdr., Air Armament Center, AFMC, Eglin AFB, Fla. ... Maj. Gen. Robert J. Elder Jr., from

Dep. Combined Forces Air Component Cmdr., CENTCOM, Al Udeid AB, Qatar, to Spec. Asst. to Cmdr., AU, AETC, Maxwell AFB, Ala. ... Brig. Gen. (sel.) Alfred K. Flowers, from Chief Financial Exec., SOCOM, MacDill AFB, Fla., to Dir., Force Structure, Rqmts., Resource & Strat. Assessment, SOCOM, MacDill AFB, Fla. ... Brig. Gen. (sel.) Christopher D. Miller, from Dir., Assignments, AFPC, Randolph AFB, Tex., to Cmdr., 509th BW, ACC, Whiteman AFB, Mo. ... Brig. Gen. Michael F. Planert, from Dep. Dir., Ops., Natl. Mil. Command Center, Jt. Staff, Pentagon, to Dep. Cmdr., CAOC 6, Allied Air Forces Southern Europe, NATO, Eskisehir, Turkey ... Brig. Gen. Douglas L. Raaberg, from Cmdr., 509th BW, ACC, Whiteman AFB, Mo., to Dep. Dir., Ops., CENTCOM, MacDill AFB, Fla. ... Brig. Gen. (sel.) Melissa A. Rank, from Cmdr., 99th Medical Gp., ACC, Nellis AFB, Nev., to Dep. Asst. Surgeon Gen., Health Care Ops., Office of the Surgeon Gen., USAF, Bolling AFB, D.C. ... Brig. Gen. (sel.) William J. Rew, from Dir., Ops., CENTAF, Shaw AFB, S.C., to Cmdr., 35th FW, PACAF, Misawa AB, Japan ... Brig. Gen. (sel.) Cecil R. Richardson, from Dir., USAF Chaplain Service Institute, AU, Maxwell AFB, Ala., to Dep. Chief, Chaplain Service, Vice C/S, USAF, Pentagon ... Brig. Gen. (sel.) Albert F. Riggle, from Dir., Security Forces, PACAF, Hickam AFB, Hawaii, to Dir., Jt. Security, CENTCOM, MacDill AFB, Fla. ... Maj. Gen. (sel.) Norman R. Seip, from Dep. Dir., Ops. & Tng., DCS, Air & Space Ops., USAF, Pentagon, to Dep. Combined Forces Air Component Cmdr., CENTCOM, Al Udeid AB, Qatar ... Brig. Gen. Richard E. Webber, from Dir., Comm., AFSPC, Peterson AFB, Colo., to Cmdr., 21st SW, AFSPC, Peterson AFB, Colo. **COMMAND CHIEF MASTER SERGEANT CHANGE:** CMSgt. Michael E. Eitnier, to CCMS, USAFA, Colorado Springs, Colo.

**SENIOR EXECUTIVE SERVICE CHANGE:** Martha J. Evans, to Dep., AFPEO (Combat & Mission Spt.), Asst. SECAF, Acq., Pentagon.

### Five Die in Nevada Crash

An Air Force civilian pilot and four USAF contractors died March 16 when their Beechcraft KA 1900 crashed about 125 miles northwest of Nellis AFB, Nev.

Killed were pilot David D. Palay and JT3 Corp. technicians Derrick L. Butler, Michael A. Izold, Daniel M. Smalley, and Roy A. Van Voorhis. Butler, Palay, Smalley, and Voorhis were Air Force veterans.

The contractors worked on test-range equipment throughout the Nevada Test and Training Range, said the Air Force. The aircraft was on its way to the Tonopah Test Range when it went down about 5 a.m.

The cause of the crash is under investigation.

### DOD Wants Civilian Experts

The Defense Department on March 1 unveiled a new policy for a competitive-hire compensation package. DOD can hire as many as 2,500 civilian employees for five years under a provision approved by Congress in

## Latest GPS Launch Honors Getting

The March 20 launch of a Global Positioning System navigational satellite from Cape Canaveral AFS, Fla., honored the late Ivan A. Getting, who is considered the father of GPS. Getting died Oct. 11, 2003, at his home in California.

To honor his life and work, the 50th GPS satellite launched carried an inscription noting his name, birth and death dates, and words he had used to describe the navigation satellite: "Lighthouses in the sky, serving all mankind."

Getting was born in New York City in 1912 and earned a degree in physics in 1933 from the Massachusetts Institute of Technology. Two years later, as a graduate Rhodes scholar, he received a doctorate in astrophysics at Oxford University in Britain.

He devoted his career to US defense efforts and was recognized as a leading military scientist. His career began at Harvard University, where he did research on cosmic rays and nuclear physics. In 1940, he moved to MIT, where a group he led developed the first automatic microwave tracking fire-control radar. The radar was credited with helping London survive the Nazi V-1 "buzz bombs" during World War II.

During the Korean War, Getting served as the Air Force's assistant for development and planning. From 1951 to 1960, he was vice president of research and engineering at Raytheon. In 1960, when the Aerospace Corp. was created, at Air Force instigation, Getting was elected its first president.

Many consider his work on GPS to be his most important and lasting contribution not only to US defense but to the world.

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# News Notes

By Tamar A. Mehuron, Associate Editor

■ USAF activated the 505th Command and Control Wing March 12 at Hurlburt Field, Fla. The wing will manage the operational air and space command and control center and develop air and space C2 capabilities for US and coalition warfighters.

■ The sole Predator unit in Iraq moved to Balad Air Base from Tallil Air Base in early March, according to Air Force officials. USAF Predators have flown in support of Operations Allied Force in Kosovo, Enduring Freedom in Afghanistan, and Iraqi Freedom in Iraq.

■ Air Force Special Operations Command combat controllers will have lighter targeting gear by year's end, according to the Air Force Research Lab's Directed Energy Directorate at Kirtland AFB, N.M. The 10-pound piece of equipment features a day and night laser targeting ability and a geolocation system. The new gear replaces eight different systems weighing a total of 60 pounds.

■ The Air Force Personnel Center received 2,418 applications for early separation or retirement by its March 12 closeout date for phase 1 of USAF's effort to reduce its end strength by some 16,000 airmen. (See "RIF Would Be Last Resort," p. 19.) As of April 16, the Air Force had approved applications from 156 officers and 2,071 enlisted members.

■ Malfunctions and rough terrain caused the Nov. 23, 2003, crash of an MH-53 helicopter east of Bagram AB, Afghanistan, concluded an accident report released March 10. The crash killed four of six crew members and one Army passenger. (See "Aerospace World: Helo Crash Claims Five," January, p. 12.) Combined stresses of high altitude and high gross weight triggered the failure of an engine. Auxiliary fuel tanks also failed to release. Flying in support of Operation Mountain Resolve when the crash occurred, the Pave Low helicopter was assigned to the 20th Special Operations Squadron, Hurlburt Field, Fla.

■ Boeing in late February received a \$460 million contract for C-17 sustainment work for USAF and British C-17s. The British portion is about three percent of the total, according to DOD. Work is to be completed by September 2004.

■ Singapore's ministry of defense on March 16 said the country had signed on for the F-35 Joint Strike

Fighter program as a security cooperation participant. As a participant, Singapore can request early purchase of the JSF for delivery after 2012. Eight countries had signed on as partners at varying levels. They are: Australia, Britain, Canada, Denmark, Italy, Netherlands, Norway, and Turkey.

■ The Dec. 11, 2003, crash of a remotely piloted Predator UAV in Southwest Asia was due to operator error, concluded an Air Combat Command accident report released March 17. The pilot overcorrected when the UAV "abruptly pitched upward because of a software program anomaly," said the report. The pilot and UAV, which was destroyed in the crash, were assigned to the 15th Reconnaissance Squadron at Indian Springs AFB, Nev.

■ ACC's 116th Air Control Wing, Robins AFB, Ga., took delivery of USAF's 16th Joint STARS aircraft in late February from Electronic Systems Center, Hanscom AFB, Mass.

■ The 12 additional Civil Support Teams Congress funded in the Fiscal 2004 defense bill will stand up this year, according to a March 9 DOD news release. The teams, each composed of 22 Army and Air National Guard members, will be located in Connecticut, Indiana, Maryland, Mississippi, Nebraska, Nevada, New Jersey, North Carolina, Oregon, Rhode Island, and Wisconsin. Congress has directed DOD to establish 11 more new teams. DOD has certified 32 teams so far.

■ US and European officials agreed in February on terms regarding the development and use of the European navigation satellite system, Galileo, that avoid interfering with the Pentagon's GPS system. (See "Aerospace World: US, EU Set for NavSat Deal," March, p. 15.) The agreement settled a four-year dispute.

■ The Air Force in early March said it had made it easier for its military and civilian personnel to access personnel information via the Web by creating the Air Force Portal—a one-stop entryway that provides access to several online services with just one user ID and password. Click on [www.my.af.mil](http://www.my.af.mil) to access the site.

■ NASA officials earlier this year selected MacDill AFB, Fla., as an alternate landing site for the space shuttle. Landing the shuttle at MacDill rather than the other alternate—

Edwards AFB, Calif.—would save processing time for the next mission and the expense of returning the shuttle to its Cape Canaveral, Fla., home station.

■ After nearly 60 years, Kenneth Kinsinger, a World War II Army Air Corps B-24 bomber pilot, was honored in February with formal presentation of the Distinguished Flying Cross for his heroism during a July 1944 bombing mission—one of six he made over the Ploesti oil fields in Romania. Flying through a wall of intense flak, Kinsinger, as lead pilot, kept his group of 100 bombers on track and on target. Kinsinger also received the Air Medal for finishing 50 missions with the 449th Bomb Group in Italy from April to August 1944.

■ Another Army Air Corps veteran, Lynn Tipton, was awarded a Purple Heart in March at Edwards AFB, Calif., for combat wounds he received on Sept. 12, 1944, on a B-24 mission over Magdenburg, Germany. When his bomber came under attack from German fighters, he was hit by ammunition rounds. The crew had to bail out and were interned in a POW camp for about 10 months.

■ Two Joint Direct Attack Munition (JDAM) contracts, on March 1, went to Boeing. The total value of the contracts is \$857 million. Under one contract, Boeing is to produce 32,000 JDAMs to replenish Air Force and Navy stocks after the wars in Afghanistan and Iraq. The second calls for future integration of JDAM on foreign military sales aircraft.

■ USAF awarded Raytheon a \$52.6 million contract for Advanced Medium-Range Air-to-Air Missile and AIM-120 work for foreign military sales to Greece and Sweden. Work will be completed by August 2005.

■ Rockwell Collins received a \$36.8 million USAF contract for full rate production work on the Global Air Traffic Management Program for KC-135s. Work is to be finished by February 2005.

■ Israel Aircraft Industries officials signed a \$1.1 billion contract with Indian defense ministry officials in March for IAI to deliver three airborne early warning aircraft for the Indian Air Force.

■ Two airmen assigned to the US Air Force Academy took weight-class honors at the 2004 Armed Forces Wrestling Championships in March in New Orleans. SSgt. Steven Woods won the 163-pound weight class for Greco-Roman wrestling, and 2nd Lt. Kevin Hoy won the 264.5-pound weight class in freestyle wrestling. Both are with USAFA's 10th Services Squadron.



the Fiscal 2004 defense budget.

Defense leaders hope the policy will enable them to attract civilians with the "expertise and corporate knowledge to fill critical positions," stated a Pentagon news release.

There are several restrictions on this new provision. For instance, the new employees cannot fill continuing functions or fill-in during staff shortages. And DOD cannot use the provision to try to bypass established pay ceilings.

Although the department did not release any specifics on pay or work for potential employees, it did say they must be individuals "possessing uncommon, special knowledges or skills in a particular occupational field beyond the usual range of expertise." An individual must also be regarded by others "as an authority or practitioner of unusual competence and skill."

### USAF Tests Network Defenses

The Air Force in March ran a major cyber-defense exercise to test network security capabilities and procedures. Exercise Black Demon was the largest-ever event of its kind and the first of this type in two years. Participating were more than 500 personnel from every USAF major command.

Many details of the exercise are classified. Col. Larry Thompson, com-

## USAF Initiates Servicewide Review of Rapes

A recent Pacific Air Forces review found at least 92 rape accusations by personnel in PACAF between 2001 and 2003. Those findings, coupled with the problems identified last year at the Air Force Academy, prompted Air Force leaders to initiate a wider review across the entire service. (For more on the USAFA situation, see "Upheaval at the Academy," January, p. 56.)

In the PACAF cases, a total of 106 airmen were accused of rape. Seven were convicted and sentenced to an average of eight years in prison, while many more received lesser administrative penalties, such as demotions.

Air Force Secretary James G. Roche told a March 17 Defense Writers Group session that some victims assistance programs were run so that aid to alleged victims stopped if charges were not brought against the alleged rapists. "That's just dumb," he said. He added that there were other such "systemic problems."

Roche said that, during a visit to PACAF bases late last year, he talked with Gen. William J. Begert, PACAF commander, about the academy situation and the question of "how good is the Air Force" as a whole on this issue. Begert launched a review "quietly," said Roche.

Roche and Gen. John P. Jumper, Air Force Chief of Staff, reviewed the PACAF findings. They took the issue up at the February Corona, a meeting of USAF's senior military and civilian leaders, and decided to direct a servicewide review. Within days of the Corona meeting, news reports began to surface about alleged sexual assault problems at Sheppard AFB, Tex., a major technical training facility.

In early March, Air Force sexual assault assessment teams began fanning out to Air Force installations worldwide to collect data on the scale of the problem.

Recent allegations of sexual assaults and mishandling of victims assistance has touched each of the military branches. News reports over the past few months have highlighted problems being encountered by US female military personnel serving in Southwest Asia.

These reports prompted the Pentagon to establish a Task Force on Care for Victims of Sexual Assaults. Heading the group is Ellen P. Embrey, deputy assistant secretary of defense for force health protection and readiness.

The DOD task force was formally created Feb. 13 and was to report its findings by April 30.

The Air Force planned to discuss the findings of its own review at its Corona meeting this month.

## USAF Outlines F/A-22 Block Upgrade Plan

The Air Force has a multiyear plan to upgrade its new F/A-22 fighter through a series of block improvements, and the service still plans to attain initial operational capability (IOC) at the end of 2005, according to a USAF briefing document.

The first major upgrade will come in late 2006 when Block 20 capability takes the F/A-22 to a "Global Strike Basic" configuration. This will improve air-to-ground capability and deployability, add an improved envelope for Joint Direct Attack Munitions, and enhance electronic protection. Block 20 aircraft also will incorporate the "final" avionics processor, according to USAF modernization plans.

Next will come Block 30 Raptors with capabilities added through 2009. Spiral 3A of Block 30 will add an air-to-ground radar, enhanced attack capabilities against integrated air defense systems, Link 16 data link, and "basic" Small Diameter Bomb capabilities.

Block 30's Spiral 3B will add updated air traffic identification systems and the ability to record high fidelity signals from aircraft sensors. This will permit intelligence assets to use the Raptor's sensor suite as an extension of other dedicated intelligence-surveillance-reconnaissance assets.

These upgrades take the F/A-22 to the "Global Strike Enhanced" configuration. The work up to this point is included in the Air Force's out-year budget at a cost of \$3.5 billion.

Also under consideration, officials said in March, are additional upgrades that would further improve attack, networking, and ISR capabilities. Air Force acquisition chief Marvin R. Sambur said that, if all the upgrades under consideration were funded, the cost could total \$11.7 billion. He said there are "a lot of wish-list types of items, ... everything under the sun."

These out-year efforts are not currently funded, and the Air Force is "not thinking of going anywhere near that," Sambur told a Senate panel March 24.

mander of the Air Force Information Warfare Center at Lackland, AFB, Tex., said the emphasis was on making sure that network operators had the capability to work through disruptions.

"You can't just throw the big red switch to off" every time a possible attack takes place, he explained. For example, USAF personnel try to keep e-mail and Web servers available during such network "events," he said.

During Black Demon, operators were tested on their ability to evaluate possible attacks on Air Force networks and analyze their possible impact, Thompson said. Other objectives included improving network operator responses to multiple threats and determining how best to employ network defenses.

According to an AFIWC statement, a 2002 exercise "led directly to positive changes in daily operational procedures at all echelons of Air Force network defense."

The exercise was run by the 23rd Information Operations Squadron at Lackland. By mid-April, many of the

The Iraq Story Continues

One Year in Iraq

The US government marked the one-year anniversary of Operation Iraqi Freedom March 19 by highlighting what the campaign has accomplished in Iraq.

An Air Force news release stated that more than 230,000 Iraqis have been trained to provide security for their country's 25 million citizens, and the international community has pledged more than \$32 billion to help restore the nation's infrastructure.

The State Department noted that Iraq's interim constitution guarantees freedom of religion and expression, the right to assemble and protest, and the right to vote.

And while 46 of the 55 most wanted Iraqis had been killed or captured by the anniversary date, defense officials said that operations needed to continue in the country.

Air Force statistics showed that US forces have been carrying out more than 1,600 patrols daily and conducting an average of 180 military raids a week.

In a March 17 speech, Gen. Richard B. Myers, Chairman of the Joint Chiefs of Staff, said that the nature of the threat to US and coalition forces in Iraq continues to morph. Most recent attacks have come not from Iraqis loyal to the former regime but from foreign "Jihadists," Myers said. He gave a rough estimate that there may be 1,000 Jihadists in Iraq but cautioned that exact numbers are difficult to determine because these terrorists "don't show up for the census."

Because of the lingering security concerns, Myers noted that Iraq won't be able to assume all required security functions by June 30, when sovereignty over the nation is transferred from the US governing authority to the new Iraqi government.

Casualties

By March 19, a total of 570 US troops had died supporting OIF. Of these casualties, 387 were killed by hostile action, while another 183 died in noncombat incidents.

President Bush declared an end to major combat operations in Iraq on May 1, 2003. Since that time, 432 troops have died in Iraq: 272 in combat and 160 in nonhostile incidents.



An Air National Guard F-16 pilot, 107th Fighter Squadron, Selfridge ANGB, Mich., checks his aircraft prior to a mission in Iraq.

USAF photo by MSGt. Glenn Wilkowitz

F-16s Deploy to Kirkuk

A detachment of 10 F-16s and 200 personnel from Selfridge ANGB, Mich., deployed to Kirkuk air base in northern Iraq on March 1. The ANG personnel, providing the only operational squadron of F-16s in Iraq, are on a standard 90-day deployment.

They relieved A-10s of the 354th Expeditionary Fighter Squadron from Davis-Monthan AFB, Ariz. Falcons from Selfridge's 107th Fighter Squadron were also deployed in support of Iraqi Freedom last year, when they were sent to Kuwait.

"Iron Promise" Counters Attacks on Civilians

US Central Command on March 17 launched a major campaign against insurgents in Baghdad after a series of attacks on civilians. Dubbed "Iron Promise," the operation went after suspected terrorists and their weapons and hideouts.

The operation came after two attacks earlier that week killed two European and four American civilians working on separate water projects.

Officials were looking specifically for people moving weapons and improvised explosive devices.

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lessons from the 2004 Black Demon were still under evaluation.

### Massive Exercise Held in Pacific

US and South Korean forces launched their largest annual exercise on March 21. Some 5,500 US troops deployed to South Korea to join 3,000 US troops permanently stationed there who were participating in the Foal Eagle and Reception, Staging, Onward Movement, and Integration exercise.

The two-week exercise allows the combined forces defending South Korea to realistically train to defend against a possible invasion from Communist North Korea. Foal Eagle and RSOI were conducted separately until 2002.

### Earthquake Relief Via Hercules

USAF active duty and Air National Guard forces on March 28 provided aid to Morocco in the aftermath of a major earthquake.

A C-130 Hercules assigned to the 86th Airlift Wing's 37th Airlift Squadron, Ramstein AB, Germany, delivered four pallets of emergency relief supplies and a US European Command humanitarian response team. Within hours, a Utah ANG KC-135 from Salt Lake City arrived with another load of supplies, including first-aid and hygiene kits and blankets.

The 6.4-magnitude earthquake reportedly killed nearly 600 Moroccans. The deliveries were part of an international relief effort.

The Utah National Guard is partnered with Morocco through a program called the State Partnership for Peace, a Guard endeavor to foster cultural exchanges.

### Airmen Deliver Aid to Chad

On March 13, 86th Airlift Wing units, from Ramstein, delivered urgently needed blankets, food, and medical supplies to the African nation of Chad. The assistance was requested by Chad's government, which was engaged in a battle with terrorists.

According to Capt. Jeff Menasco, mission commander, 19 tons of supplies were airborne by C-130 less than an hour after the unit was notified of the mission. This type mission usually takes two days to plan, he said.

Accompanying the C-130 crew were troops from the 86th Contingency Response Group to provide security and four flying crew chiefs from the 86th Aircraft Maintenance Squadron in case the aircraft encountered maintenance problems.

### New Deal for Retired Civilians

DOD on March 22 announced that civil service retirees needed for critical positions could return to work in

the department without suffering an offset to their retired pay.

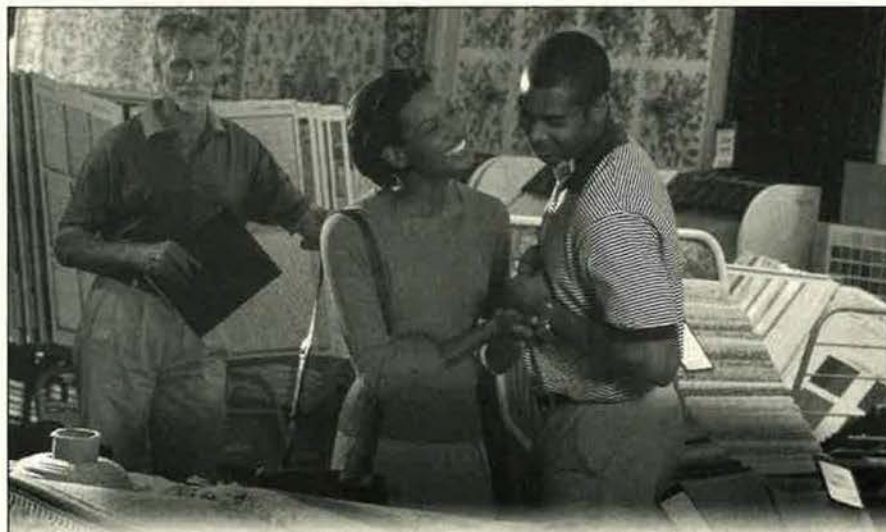
The new program is retroactive to Nov. 24, 2003. It is only open to retirees who have unique skills for hard-to-fill jobs. Additionally, before a retiree can be hired, the position must be opened to qualified employees who were cut under personnel reductions.

### Obituary

Retired Navy Capt. Arthur R. Hawkins, a World War II fighter ace with

14 aerial victory credits, died March 21 following a stroke. He was 81.

Hawkins was awarded three Navy Crosses among other medals. One of his postwar assignments was with the Navy's Blue Angels aerial demonstration team. After retiring from the Navy in 1973, he worked with the Naval Aviation Museum Foundation for more than 20 years. An F-6 Hellcat showing his combat victories is on display at the National Museum of Naval Aviation at NAS Pensacola, Fla. ■



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# Action in Congress

By Tom Philpott, Contributing Editor

## Possible SBP Fixes; Reserve Benefits Boosts; Worries Over Entitlements; New Pay Commission ...

### An SBP Fix On the Way?

Both houses of Congress have sent strong signals that lawmakers, this year, may vote to raise benefits for elderly spouses of deceased military retirees. Currently, the Survivor Benefit Plan (SBP) contains a sharp drop in benefits for spouses when they reach 62.

Beginning at age 62, benefits typically fall from 55 percent of the SBP-covered annuity down to as low as 35 percent. That provision, known as the Social Security Offset, has been part of the plan since its introduction in 1972 because most surviving spouses begin to draw Social Security at that age.

The 2005 Senate budget resolution earmarks for SBP \$2.7 billion that could go toward a 10-year phaseout of the benefit drop. The Senate budget action, which came from a floor amendment offered by Sen. Mary Landrieu (D-La.), would be financed by raising taxes on US companies that re-incorporate in foreign tax havens and by ending tax breaks on individuals who forfeit their US citizenship.

Senators agreed to the amendment by unanimous consent.

The budget committee action gives the Senate Armed Services and Appropriations Committees the headroom to phase out the offset as part of the 2005 defense authorization and spending bills.

The House Budget Committee declined to match that action. Its members voted down an identical SBP offset amendment. Many who voted against the amendment list themselves as co-sponsors of legislation (H.R. 3763), sponsored by Rep. Jeff Miller (R-Fla.), that would phase out the SBP offset over 10 years. Rep. Jim Nussle (R-Iowa), budget committee chairman, said he would work with the House Armed Services Committee "to arrive at a financial fix."

Reps. Duncan Hunter (R-Calif.) and Ike Skelton (D-Mo.), the Armed Services Committee's chairman and ranking Democrat, earlier had urged the budget committee to support a phase-out of the SBP offset.

### The "Paid-Up" SBP Rule

Service associations are pressing Congress to enact legislation to advance by four years the effective date of a rule favorable to Survivor Benefit Plan participants. It would allow them to stop paying monthly premiums after 30 years or when they reach the age of 70, whichever is later.

In 1999, Congress set Oct. 1, 2008, as the effective date for the "paid-up" provision. Advocates for military retirees have been pressing for an earlier start date ever since.

Making 2008 the start date meant that more than 200,000 military retirees who signed up for SBP in its first six years (1972 through 1977) would end up paying monthly premiums longer (up to six years) than enrollees from 1978 and after.

Sen. Jon Corzine's (D-N.J.) Military Survivors' Fairness Act (S. 2177) would change the effective date to Oct. 1, 2004. Rep. Jim Saxton (R-N.J.) introduced similar legislation (H.R. 1653) in the House last year. Both measures are in their respective armed services committees.

### Congress Boosts Reserve Benefits

The Senate Budget Committee approved legislation expanding health care coverage for Guardsmen and Reservists and benefits under the Montgomery GI Bill.

To participate in Tricare, reservists would agree to pay modest monthly premiums on top of the standard Tricare enrollment fees and cost-sharing paid by beneficiaries not on active duty.

The Senate Tricare initiative was offered by Sens. Lindsey Graham (R-S.C.) and Tom Daschle (D-S.D.). Before the vote, they added language from Sen. Jim Bunning (R-Ky.) to boost monthly MGIB benefits for reserve members from \$282 up to almost \$400.

When the Montgomery GI Bill began in 1985, Bunning said, the reserve benefits were equal to about 47 percent of the active duty benefits. However, hefty MGIB raises in the late 1990s did not apply to re-

serve benefits, reducing their relative value to roughly 27 percent of active benefits. Bunning's proposal would raise the reserve MGIB benefits to 40 percent of the active duty benefit.

To pay for reserve Tricare through 2009, the Senate would tap \$5.6 billion in unspent funds earmarked for Iraq reconstruction. The MGIB increase would cost another \$1.2 billion over five years.

### Worries Over Entitlements

Defense officials have urged Congress to re-examine the recent growth in military entitlements, which they say do not change readiness. The Pentagon wants lawmakers to shelve several new initiatives.

David S.C. Chu, undersecretary of defense for personnel and readiness, told the Senate subcommittee on military personnel in March that one of the department's greatest challenges is "the growing list of military entitlements that do not leverage readiness."

Charles S. Abell, Chu's principal deputy, reinforced that view before a House subcommittee, warning, "It is possible to create a force that is too expensive for the nation, especially when it comes to programs that are essentially deferred compensation or when the benefits accrue only to those who no longer serve."

Chu and Abell outlined entitlement spending for three recently approved programs—Tricare for Life, concurrent receipt (limited to retirees with disability ratings of at least 50 percent), and Tricare for reservists who are unemployed or lack health insurance. They indicated that those three new entitlements will total more than \$12 billion annually by 2005 and will hit about \$18 billion by 2009.

New proposals threaten to raise costs even more, they argued.

They said that lowering the starting age from 60 to 55 for Guard and Reserve retirement pay would cost, over the next 10 years, \$6.6 billion in retirement pay and \$4 billion in health care costs, according to preliminary estimates.



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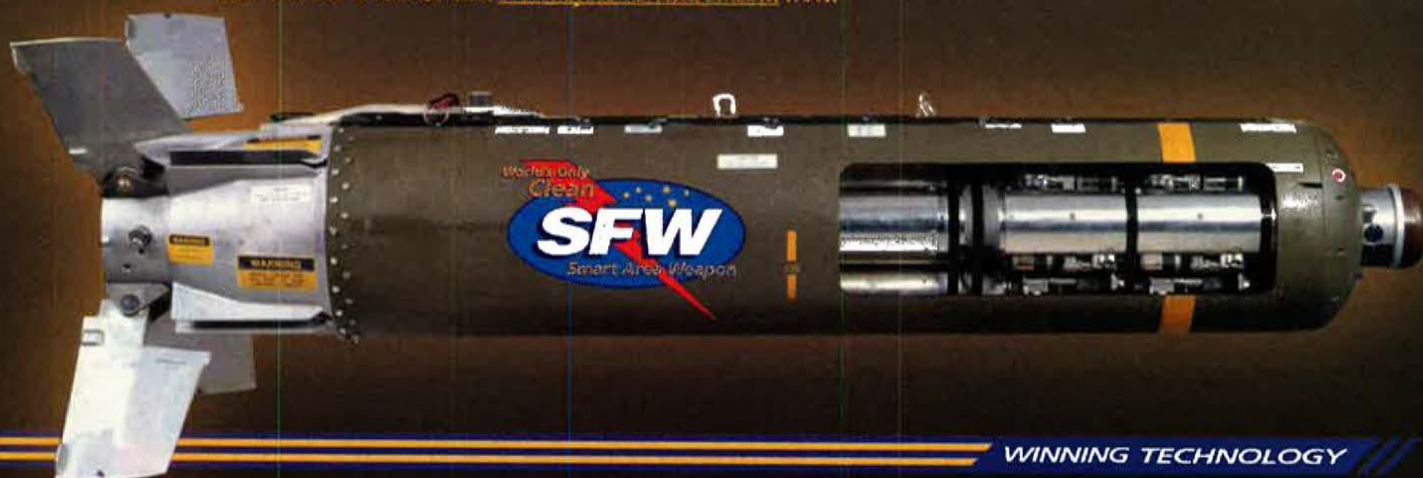
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Chu and Abell maintained that the phaseout of the SBP offset for surviving spouses could cost \$1 billion a year within five years. They said that allowing concurrent receipt of retired pay and VA disability compensation to all retirees with disabilities would cost \$8.4 billion a year within 10 years. Opening Tricare to all nonactivated reservists and their families, even charging extra premiums, they said, would cost at least \$1 billion a year.

### **Out of Money Already?**

Defense officials in March warned Congress that they likely do not have sufficient funds to implement all the reserve health care initiatives enacted last November. Congress authorized three new temporary provisions for Guard and Reserve members but limited the total cost to \$400 million.

By mid-March, the department had put into effect only one of the provisions that was to enter into force on Nov. 6, 2003, when the law was signed. (See "Total Force Tricare," April, p. 60.) Officials blamed the delay on the funding cap that requires precise monitoring of program costs and on difficult enrollment challenges.

On March 17, DOD implemented the provision that lengthens Tricare eligibility for certain reservists from 60 or 120 days to 180 days under the Transitional Assistance Management Program (TAMP). The extension, which applies to all Guard and Reserve members who deactivated or separated from active duty after Nov. 6, 2003, expires Dec. 31, 2004.

TAMP-eligible reservists who saved their medical receipts since last November can apply for reimbursement. (Information is at <http://www.tricare.osd.mil/claims/default.cfm>.)

Tricare officials planned to implement a second initiative, providing premobilization Tricare coverage to Guard or Reserve members and their families when members are called to active duty for longer than 30 days. Coverage begins upon notice of a pending call-up or 90 days before the period of active duty. This provision, too, is retroactive for members who learned of mobilization on or after Nov. 6, 2003.

The Pentagon expected these two provisions alone to use up the \$400 million Congress authorized. Although officials continued to work on draft regulations for the third temporary provision—opening Tricare to reservists who are unemployed or lack employer-sponsored health care—prospects of the program starting

before its Dec. 31 expiration date appeared dim.

Tricare officials said that starting such a complex benefit typically would take 12 to 18 months. And, even though reservists would pay 28 percent of program costs, in the form of monthly premiums, the Office of Management and Budget has pegged the annual costs at \$1 billion a year.

For this benefit even to be tested, Pentagon officials say, Congress will have to provide more money and extend authority through 2005.

### **New Pay Commission**

Last year's move by Congress, raising certain special pays for military members, highlighted a weakness in the current military pay system, said DOD officials. As a result, DOD plans to create an independent commission to assess military pays and benefits.

Last year, lawmakers wanted to boost the pay of troops serving in Afghanistan and Iraq and did so by raising the monthly Family Separation Allowance by \$150 and Imminent Danger Pay by \$75.

The Pentagon opposed the increases because they went to thousands of troops not serving in those war zones.

Senior defense officials told lawmakers that they have dropped plans to roll back the IDP raise and will seek to combine a partial rollback of the FSA hike with a grandfather provision to prevent a drop in pay for service members in Iraq or Afghanistan.

The seven-member panel of outside pay and personnel experts will advise the Pentagon on how it might make military pay more flexible and ensure balance between pay and noncash benefits and between current and future compensation such as retirement.

The commission, which is to make recommendations by early 2005, also will review Guard and Reserve compensation.

### **The Part B Penalty**

Congress last year authorized an open window through 2004 for up to 90,000 military Medicare-eligible retirees and qualified family members to apply for waivers of penalties due to late enrollment in Medicare Part B. By early April, the agency tasked with implementing the waiver provision had not issued the necessary guidelines or applications.

Elderly beneficiaries must obtain Part B coverage to use Tricare for Life as a robust supplement to Medi-

care. Those who delay enrollment face a 10 percent increase in Part B premiums for each year they wait past age 65.

Medicare-eligible military retirees who were not enrolled in Part B before Congress enacted Tricare for Life in January 2001 were caught short and face heavy penalties.

A spokesman for the Centers for Medicare and Medicaid Services, Peter Ashkenaz, said on March 29 that CMS was "still working with Tricare folks and the Social Security Administration, putting together all of the systems we can to identify these people."

Rep. Benjamin Cardin (D-Md.), primary sponsor of the Part B penalty waiver provision, called the agency's delay in implementation "an outrage."

Cardin said that this far into 2004, "CMS needs to immediately stop assessing these penalties [and] must adjust premiums for retirees who have been fined in error since Jan. 1 and refund all overpayments."

Ashkenaz said his agency can't predict yet when applications for waivers might be available or when rebates would be paid, but eligible retirees will be notified by mail of what actions they need to take.

"We're working off three different enrollment systems to identify everybody," he said. "We have to make sure all the computers can talk to each other. And we don't want to miss anybody."

### **Retro R&R Pay**

The House was poised to take up a measure favorable to 29,000 troops who last year returned from Iraq and Afghanistan under the rest and recuperation leave program. The bill would make them eligible for retroactive travel reimbursement from point of entry in the US to their home and back. The Senate, on March 4, passed an identical bill.

On Sept. 23, 2003, when the Pentagon implemented the 15-day R&R program for troops serving a year in Afghanistan or Iraq, it only covered travel costs to and from certain points of US entry. On Dec. 19, 2003, the program was expanded to cover the leg of the journey home from the point of entry.

However, defense officials said they needed Congressional authority to reimburse retroactively the troops who used the R&R program between those two dates. The Senate and House legislation would close the reimbursement gap. ■

# Verbatim

By John T. Correll, Contributing Editor

## Fly With the Best

"He's a good pilot. I'm his passenger quite often, and only when I want to tease him do I get a life preserver and a whistle and a flashlight. But he's a terrific pilot."—**Secretary of the Air Force James G. Roche on riding with Gen. John P. Jumper, USAF Chief of Staff, C-Span interview Feb. 23, cited by Inside the Air Force.**

## New Europe and Old Russia

"East Europeans think Western Europeans are completely silly and appeasement minded when it comes to Russia."—**Toomas Hendrik Ilves, former Estonian foreign minister, now member of Parliament, Wall Street Journal, Feb. 18.**

## Giving In

"We are giving birth to a new world, and it is sad and dangerous and sick. We are giving a signal to the terrorists that they can have their way because we have given in."—**Spain's departing foreign minister, Ana Palacio, interview with the New York Times, March 16.**

## Sustain What You've Got

"Part of the task for our forces and our planning of the goals that we try to foster through our transformation is to keep strong where we are. Other countries don't contest the air; we have the oceans."—**Andrew W. Marshall, Pentagon director of net assessment, remarks at Heritage Foundation conference, Inside the Pentagon, March 4.**

## Rumsfeld's Spigot

"Think of a barrel of water and the spigot is about a third of the way down from the top. And you open the spigot and you can only access the amount of water that's above the spigot. ... So think of that barrel with 2.6 million [people in the active and reserve forces]. Our task is to sustain, on a rotational basis ... what? One hundred fifteen thousand in Iraq, add another 100,000 for the sake of argument. ... Out of 2.6 million, we can't sustain 200,000 people? Why? Because the spigot's too high. ... When you've got a spigot that's one-

third of the way down, instead of down at the bottom, I don't think the taxpayers of the United States want us enlarging that barrel. I think they want us to make better use of what's in the barrel."—**Secretary of Defense Donald H. Rumsfeld, Pentagon news briefing, March 9.**

## Objective Hasn't Changed

"My resolve is the same as it was on the day when I walked in the rubble of the Twin Towers. I will not relent until this threat to America is removed. And neither will you."—**President Bush at Ft. Polk, La., to National Guard troops bound for Iraq, Feb. 17.**

## Support Peacefulness or Else

"The Chinese people love peace, but we will not allow any external force to interfere in our peaceful reunification."—**Chinese Foreign Minister Li Zhaoxing, warning foreigners not to aid activists for Taiwan independence, Washington Post, March 6.**

## Blitz on Blix

"I learnt that I had been vilified, crucified, and made to look like an imbecile, and I realized that I saved a lot of adrenaline by hardly ever watching TV and by limiting my reading to a few high-quality newspapers."—**Hans Blix, former chief UN weapons inspector, in new book, Disarming Iraq: The Search for Weapons of Mass Destruction, published March 9.**

## Lobotomy Zone

"Profound Reverence for Kim Jong Il Expressed Worldwide."—**North Korean newspaper headline on the dictator's birthday, quoted by Wall Street Journal, Feb. 19.**

## Careful of the Cuts

"The US military requires air dominance to fight future wars the way we did in Iraq. We must expect future adversaries that possess improving air defenses to challenge our military. Only the F/A-22—with its stealthiness, supercruise, maneuverability, and advanced avionics—will be able to gain and maintain our dominance

of the air. Even the planned Joint Strike Fighter cannot promise this. Saying no to the F/A-22 means having to buy a lot more nonstealthy, older aircraft. That will not save money and could cost lives. Before we cut more defense programs, let's really consider the true costs involved."—**Daniel Goure, Lexington Institute, "Opposing View" column in USA Today, March 4.**

## A Shot From Chu ...

"We want to focus attention on those still on active duty, not those who are finished with active duty."—**David S.C. Chu, undersecretary of defense for personnel and readiness, on burden of paying for military retiree benefits, quoted in Air Force Times, March 15.**

## ... Draws Return Fire

"We are fed up with defense and budget leaders whining about the cost of doing the right thing. It seems like they don't see retirees as anything other than a line on the debit sheet. The Department of Defense has been more than willing to extract ever-increasing sacrifices from military people for decades. Now, they want to act like they don't have an obligation to treat them fairly in retirement."—**Steve Strobeck, Military Officers Association of America, Air Force Times, March 15.**

## Clarity From the Commission

"It is clear that using force is not the answer to resolving the conflict with terrorists."—**European Commission President Romano Prodi, Washington Post, March 16.**

## New Attacks Threatened

"We remind Bush that he did not crush two-thirds of al Qaeda. ... Bush, fortify your defenses and intensify your security measures, because the Muslim nation which sent brigades to New York and Washington has decided to send you one brigade after another, carrying death and seeking paradise."—**Ayman al-Zawahiri, top lieutenant to Osama bin Laden, recording broadcast on al Jazeera, quoted by New York Times, Feb. 25.**





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AF photo by Robert A. Martin

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## About the Almanac

On the following pages appears a variety of information and statistical material about the US Air Force—its people, organization, equipment, funding, activities, bases, and heroes. This "Almanac" section was compiled by the staff of *Air Force Magazine*. We especially acknowledge the help of the Secretary of the Air Force Office of Public Affairs, Air Staff agencies, major commands, and reserve components in bringing up to date the comparable data from last year's Almanac.

A word of caution: Personnel figures that appear in this section in different forms will not always agree (nor will they always agree with figures in major command, field operating agency, and direct reporting unit reports or in the "Guide to USAF Installations Worldwide") because of different cutoff dates, rounding, differing methods of reporting, or categories of personnel that are excluded in some cases. These figures do illustrate trends, however, and may be helpful in placing force fluctuations in perspective.

—THE EDITORS



AP photo by Ron Winn

Edited by **Tamar A. Mehuron**, Associate Editor

# The Air Force in Facts and Figures

## ■ 2004 USAF Almanac

# Structure of the Force

### How the Air Force Is Organized

There is considerable variation in how the major commands and subordinate units of the Air Force are organized. This overview describes both the typical organization chain and USAF's Air and Space Expeditionary Force.

The **Department of Defense (DOD)** is a Cabinet agency headed by the Secretary of Defense. It was created in 1947 to consolidate pre-existing military agencies—the War Department and the Navy Department. Subordinate to DOD are the three military departments (Army, Navy, and Air Force), each headed by a civilian secretary.

The **Joint Chiefs of Staff (JCS)** constitute the corporate military leadership of DOD. The chairman and vice chairman of the JCS serve full-time in their positions. The service chiefs are the military heads of their respective services, although JCS responsibilities take precedence.

The **Department of the Air Force** is headed by the Secretary of the Air Force, who is supported by a staff called the Secretariat. The Chief of Staff, USAF, heads the Air Staff, and the military heads of the major commands report to the Chief of Staff.

Most units of the Air Force are assigned to one of the **major commands**. Major commands are headed by general officers and have broad functional responsibilities. Commands may be divided into **numbered air forces**.

The fundamental unit of the working Air Force is the **wing**. The typical air force base is built around a wing. Some wings are commanded by a general officer, while others are headed by a colonel. An objective wing contains an **operations group**, which includes aircrews, intelligence units, and others; a **maintenance group**, which includes maintenance squadrons; a **support group**, which includes such functions as civil engineers, logistics readiness, and security forces; and a **medical group**.

Most individual officers and airmen are assigned to a **squadron**, which may be composed of several flights.

In addition to these units, there are numerous others, including centers, field operating agencies, and direct reporting units.

#### The Air and Space Expeditionary Force

To relieve chronic optempo problems stemming from back-to-back deployments and operations, the Air Force developed an expeditionary concept called the Expeditionary Aerospace Force (**EAF**). The term EAF has since been supplanted by the term Air and Space Expeditionary Force (**AEF**), which refers to the concept as well as its basic organizational element. USAF groups its power projection and support forces into 10 AEF "buckets of capability." The 10 AEFs are grouped into five pairs.

These five pairs of AEFs rotate through a 15-month cycle, with each pair assigned to one of five 90-day periods. During each 90-day period, a designated pair of AEFs is vulnerable to deployment. Each AEF comprises combat air forces (**CAF**), mobility air forces (**MAF**), and low-density, high-demand (**LD/HD**) forces consisting of various active duty, ANG, and AFRC units.

USAF's LD/HD forces include battle management, combat search and rescue, command and control, and reconnaissance assets. They are in near constant use and, consequently, rotate more frequently than most CAF and MAF elements.

The AEF system also features on-call units that can provide additional capability on short notice to support any of the 10 AEFs. Many of the LD/HD forces appear in both rotational and on-call listings.

The current AEF system began with Cycle 1 in October 1999. USAF has completed two cycles since then. Cycle 4, which began June 1, 2003, included two temporary stopgap AEFs, designated AEF Blue (June 1-Oct. 31, 2003) and AEF Silver (Nov. 1, 2003-Feb. 29, 2004), formed in the wake of Operation Iraqi Freedom. They mostly comprised forces not used in the war. During the Blue and Silver deployments, USAF was able to reconstitute its wartime forces for return to the standard 90-day rotation cycle.

# AEF

## The Air and Space Expeditionary Force

### AEF Cycle 4: June 1, 2003-Aug. 31, 2004

#### AEF Rotational Combat Air Forces (Scheduled)

	June 1, 2003-Aug. 31, 2003		Sept. 1, 2003-Nov. 30, 2003		Dec. 1, 2003-Feb. 29, 2004		March 1, 2004-May 31, 2004		June 1, 2004-Aug. 31, 2004	
	AEF 1	AEF 2	AEF 3	AEF 4	AEF 5	AEF 6	AEF 7	AEF 8	AEF 9	AEF 10
<b>Active</b>	12th FS 79th FS 81st FS 335th FS 421st FS	9th BS 23rd FS 58th FS 90th FS	19th FS 34th FS 75th FS 77th FS 96th BS	493rd FS 494th FS 523rd FS 524th FS	13th FS 23rd BS 44th FS 74th FS 390th FS 391st FS 510th FS	27th FS 78th FS	14th FS 67th FS 354th FS 492nd FS 555th FS	37th BS 94th FS 522nd FS	18th FS 22nd FS 60th FS 355th FS	4th FS 71st FS 77th BS 336th FS 389th FS
<b>ANG</b>	102nd FW 131st FW 159th FW	115th FW 150th FW 183rd FW	113th Wing 144th FW 174th FW 192nd FW	169th FW	103rd FW 111th FW 119th FW 132nd FW 138th FW 147th FW 148th FW 175th Wing 180th FW 188th FW		104th FW 110th FW 114th FW 124th Wing 127th Wing 181st FW		122nd FW 158th FW 177th FW	120th FW 125th FW 140th Wing 142nd FW 154th Wing 187th FW
<b>AFRC</b>		442nd FW 926th FW	917th Wing				301st FW 419th FW 482nd FW			
<b>Aircraft</b>	A-10 F-15A/C F-15E F-16CG F-16CJ	A-10 B-1B F-15A/C F-15E F-16C F-16CJ	A-10 B-52 F-15A/C F-16C F-16CG F-16CJ	F-15A/C F-15E F-16C F-16CG F-16CJ	A-10 B-52 F-15A/C F-15E F-16CG F-16CJ	A-10 F-15A/C F-16A/C F-16CG F-16CJ	A-10 F-15A/C F-15E F-16CG F-16CJ	A-10 B-1B F-15A/C F-16C F-16CG F-16CJ	A-10 F-15A/C F-16C F-16CG F-16CJ	B-1B F-15A/C F-15E F-16C F-16CG F-16CJ

#### AEF On-Call Forces

	Combat Air Forces		Mobility Air Forces		LD/HD Forces	
	Unit	Aircraft	Unit	Aircraft	Unit	Aircraft
<b>Active</b>	8th FS 9th FS 20th BS 25th FS 35th FS 36th FS 80th FS 325th BS 393rd BS	F-117 F-117 B-52 A-10 F-16C F-16CG F-16C B-2 B-2	60th AMW 62nd AMW 305th AMW 436th AW 437th AW	KC-10/C-5 C-17 KC-10/C-141 C-5 C-17	41st RQS 55th Wing 57th Wing 71st RQS 93rd ACW 355th Wing 552nd ACW	HH-60 RC-135 RQ-1 HC-130 E-8 EC-130 E-3
<b>ANG</b>			137th AS 155th AS 183rd AS	C-5 C-141 C-141		
<b>AFRC</b>			68th AS 337th AS 445th AMW 452nd AMW 756th AS	C-5 C-5 C-141 C-141 C-141		

#### AEF Cycles Through the Years

Number	Dates
Cycle 1	Oct. 1, 1999-Nov. 31, 2000
Cycle 2	Dec. 1, 2000-Feb. 28, 2002
Cycle 3	March 1, 2003-May 31, 2003

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## AEF Rotational Mobility Air Forces (Scheduled)

	June 1, 2003-Aug. 31, 2003		Sept. 1, 2003-Nov. 30, 2003		Dec. 1, 2003-Feb. 29, 2004		March 1, 2004-May 31, 2004		June 1, 2004-Aug. 31, 2004	
	AEF 1	AEF 2	AEF 3	AEF 4	AEF 5	AEF 6	AEF 7	AEF 8	AEF 9	AEF 10
<b>Active</b>	41st AS 96th ARS 99th ARS 905th ARS 906th ARS	41st AS 61st AS 92nd ARS 344th ARS 350th ARS	39th AS 91st ARS 97th ARS 384th ARS 912th ARS	39th AS 93rd ARS 349th ARS 911th ARS	50th AS 92nd ARS 96th ARS 99th ARS 905th ARS	50th AS 61st AS 91st ARS 344th ARS 350th ARS 906th ARS	2nd AS 93rd ARS 97th ARS 912th ARS	2nd AS 61st AS 91st ARS 349th ARS 384th ARS 911th ARS	40th AS 92nd ARS 96th ARS 906th ARS	40th AS 61st AS 99th ARS 344th ARS 350th ARS 905th ARS
<b>ANG</b>	116th ARS 117th ARS 147th ARS 165th AS 173rd ARS	106th ARS 108th ARS 109th AS 126th ARS 136th ARS 146th ARS 151st ARS 153rd ARS 156th AS 164th AS 197th ARS	115th AS 116th ARS 150th ARS	61st AS 106th ARS 141st ARS 143rd AS 181st AS 185th AS 198th AS	126th ARS 133rd ARS 136th ARS 145th ARS 151st ARS 153rd ARS 166th ARS	108nd ARS 142nd AS 146th ARS 147th ARS 150th ARS 158th AS 169th AS 192nd AS	171st AS 189th AS 191st ARS	141st ARS 167th AS 187th AS	105th AS 132nd ARS 133rd ARS 147th ARS 166th ARS 196th ARS	130th AS 141st ARS 144th AS 145th ARS 146th ARS 150th ARS 173rd ARS 180th AS 191st ARS 197th ARS 204th AS
<b>AFRC</b>		731st AS	336th ARS	77th ARS 357th AS 465th ARS 757th AS	327th AS 773rd AS	327th AS	63rd ARS 72nd ARS	95th AS 314th ARS 758th AS		96th AS 328th AS
<b>Aircraft</b>	C-130E C-130H KC-135E KC-135R	C-130E C-130H KC-135E KC-135R KC-135T	C-130E C-130H KC-135E KC-135R	C-130E C-130E/J C-130H KC-135E KC-135R KC-135T	C-130E C-130H KC-135E KC-135R KC-135T	C-130E C-130H KC-135E KC-135R	C-130E KC-135E KC-135R KC-135T	C-130E C-130H KC-135E KC-135R	C-130H KC-135E KC-135R KC-135T	C-130E C-130H KC-135E KC-135R

## AEF Rotational Low-Density, High-Demand Forces (Scheduled)

	June 1, 2003-Aug. 31, 2003		Sept. 1, 2003-Nov. 30, 2003		Dec. 1, 2003-Feb. 29, 2004		March 1, 2004-May 31, 2004		June 1, 2004-Aug. 31, 2004	
	AEF 1	AEF 2	AEF 3	AEF 4	AEF 5	AEF 6	AEF 7	AEF 8	AEF 9	AEF 10
<b>Active</b>	11th RS 12th ACCS 38th RS 41st ECS 41st RQS 71st RQS 99th RS 728th ACS 965th AACs	15th RS 16th ACCS 38th RS 43rd ECS 66th RQS 99th RS 960th AACs	11th RS 12th ACCS 38th RS 41st ECS 41st RQS 71st RQS 99th RS 726th ACS 962th AACs	15th RS 16th ACCS 38th RS 43rd ECS 66th RQS 99th RS 963rd AACs	11th RS 12th ACCS 38th RS 41st ECS 41st RQS 71st RQS 99th RS 603rd ACS 964th AACs	15th RS 16th ACCS 38th RS 43rd ECS 99th RS 965th AACs	11th RS 12th ACCS 38th RS 41st ECS 41st RQS 71st RQS 99th RS 729th ACS 961st AACs	15th RS 16th ACCS 38th RS 43rd ECS 99th RS 960th AACs	11th RS 12th ACCS 38th RS 41st ECS 41st RQS 71st RQS 99th RS 606th ACS 963rd AACs	15th RS 16th ACCS 38th RS 43rd ECS 66th RQS 99th RS 965th AACs
<b>ANG</b>					109th ACS			102nd RQS 129th RQS 210th ARS	123rd ACS	
<b>AFRC</b>						39th RQS 301st RQS 305th RQS		970th AACs		
<b>Aircraft</b>	E-3B/C E-8 EC-130H HC-130 HH-60 RC-135V/W RQ-1 U-2	E-3B/C E-8 EC-130H HH-60 RC-135V/W RQ-1 U-2	E-3B/C E-8 EC-130H HC-130 HH-60 RC-135V/W RQ-1 U-2	E-3B/C E-8 EC-130H HH-60 RC-135V/W RQ-1 U-2	E-3B/C E-8 EC-130H HC-130 HH-60 RC-135V/W RQ-1 U-2	E-3B/C E-8 EC-130H HC-130 HH-60 RC-135V/W RQ-1 U-2	E-3B/C E-8 EC-130H HC-130 HH-60 RC-135V/W RQ-1 U-2	E-3B/C E-8 EC-130H HC-130 HH-60 RC-135V/W RQ-1 U-2	E-3B/C E-8 EC-130H HC-130 HH-60 RC-135V/W RQ-1 U-2	E-3B/C E-8 EC-130H HH-60 RC-135V/W RQ-1 U-2

## AEF Rotation Cycle, Expeditionary Combat Support Forces

	June 1, 2003-Aug. 31, 2003		Sept. 1, 2003-Nov. 30, 2003		Dec. 1, 2003-Feb. 29, 2004		March 1, 2004-May 31, 2004		June 1, 2004-Aug. 31, 2004	
	AEF 1	AEF 2	AEF 3	AEF 4	AEF 5	AEF 6	AEF 7	AEF 8	AEF 9	AEF 10
<b>Active</b>	3rd Wing 10th ABW 20th FW 21st SW 42nd ABW 43rd AW 81st TW 347th RW 436th AW 437th AW ESC OK-ALC WR-ALC	4th FW 6th ARW 7th BW 14th FTW 33rd FW 36th ABW 45th SW 47th FTW 52nd FW 56th FW 82nd TW 86th AW 97th AMW 305th AMW 375th AW	2nd BW 9th RW 12th FTW 16th SOW 17th TW 30th SW 35th FW 60th AMW 90th SW 92nd ARW 354th FW 355th Wing 374th AW 388th FW 460th ABW AFFTC	27th FW 28th BW 48th FW 49th FW 50th SW 55th Wing 62nd AW 89th AW 99th ABW 169th FW 311th HSW 319th ARW 325th FW 509th BW AEDC SMC	5th BW 11th Wing 15th ABW 18th FW 22nd ARW 31st FW 47th FTW 56th FW 341st SW 366th FW 377th ABW 436th AW	1st FW 6th ARW 10th ABW 20th FW 37th TW 42nd ABW 71st FTW 100th ARW 305th AMW 314th AW 375th AW 437th Wing ASC ESC WR-ALC	3rd FW 4th FW 30th SW 35th FW 36th ABW 43rd AW 45th SW 48th FW 52nd FW 62nd AW 86th AW 99th ABW 347th RW 355th FW 388th FW AFFTC SMC	7th BW 14th FTW 16th SOW 21st SW 27th FW 28th BW 33rd FW 50th SW 60th AMW 62nd AW 82nd TW 97th AMW 319th ARW 460th ABW 552nd ACW AEDC	2nd BW 11th Wing 12th FTW 17th TW 22nd ARW 31st FW 49th FW 55th Wing 100th ARW 311th HSW 314th AW 325th FW 354th FW 366th FW 374th AW 377th ABW ASC	1st FW 5th BW 9th RW 15th ABW 18th FW 22nd ARW 37th TW 49th FW 89th AW 90th SW 92nd ARW 341st SW 509th BW
<b>ANG</b>	117th ARW 164th AW 172nd AW	115th FW 123rd AW 131st FW 133rd AW 145th AW 150th FW 159th FW 178th FW 179th AW	108th ARW 109th AW 113th Wing 126th ARW 151st ARW 174th FW 189th AW 192nd FW	137th AW 143rd AW 144th FW 146th FW 162nd FW 173rd FW 178th FW 301st FW	101st ARW 105th AW 116th ACW 134th ARW 152nd AW 161st ARW 171st ARW 184th BW 190th ARW	103rd FW 111th FW 119th FW 129th RW 132nd FW 138th FW 147th FW 148th FW 165th AW 166th AW 175th Wing 180th FW 182nd AW 188th FW	124th Wing 141st ARW 157th ARW 168th ARW	102nd FW 106th RQW 110th FW 114th FW 127th Wing 130th AW 149th FW 153rd AW 156th AW 181st FW 185th FW	107th ARW 121st ARW 128th ARW 155th ARW 163rd ARW 186th ARW	118th AW 120th FW 122nd FW 125th FW 130th AW 139th AW 140th Wing 142nd FW 154th Wing 158th FW 176th Wing 177th FW 187th FW 193rd SOW
<b>AFRC</b>	433rd AW 439th AW 512th AW 919th SOW	315th AW 442nd FW 926th FW 932nd AW	452nd AMW 908th AW 911th AW	184th BW 507th ARW 917th Wing	94th AW 445th AW 934th AW 939th ARW	45th SW 302nd AW 355th Wing 914th AW	301st FW 434th ARW 482nd FW 927th ARW 944th FW	9th RW 403rd Wing 419th FW 910th AW 927th ARW	349th AMW 440th AW 446th AW 459th AW	514th AMW 913th AW

**Note:** USAF draws expeditionary combat support (ECS) personnel from the units listed here. ECS forces include communicators, contracting personnel, engineers, logisticians, medics, security forces, services, and others needed to establish air expeditionary force locations anywhere in the world.

### Acronyms

AACS	Airborne Air Control Squadron
ABW	Air Base Wing
ACS	Air Control Squadron
ACCS	Airborne Command & Control Sq.
ACW	Air Control Wing
AEDC	Arnold Engineering Development Center
AFFTC	Air Force Flight Test Center
ALC	Air Logistics Center
AMW	Air Mobility Wing
ARS	Air Refueling Squadron
ARW	Air Refueling Wing
AS	Airlift Squadron
ASC	Aeronautical Systems Center
AW	Airlift Wing
BS	Bomb Squadron
BW	Bomb Wing
ECS	Electronic Combat Squadron
ECS	Expeditionary Combat Support
ESC	Electronic Systems Center
FS	Fighter Squadron
FTW	Flying Training Wing
FW	Fighter Wing
HSW	Human Systems Wing
LD/HD	Low Density, High Demand
RS	Reconnaissance Squadron
RQS	Rescue Squadron
RQW	Rescue Wing
RW	Reconnaissance Wing
SMC	Space & Missile Systems Center
SOW	Special Operations Wing
SW	Space Wing
TW	Training Wing



**SrA. Lisa Jones, 363rd Expeditionary Equipment Maintenance Squadron, places a protective cover on the tip of a missile that is being prepared for use during Operation Iraqi Freedom.**

USAF photo by SSGT. Matthew Hannen



# US101



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~~40,000~~

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## The Nation's Air Arm and Its Early Leaders

Designation	Commander (at highest rank)	Dates of Service
<b>Aeronautical Division, US Signal Corps</b> Aug. 1, 1907-July 18, 1914	<b>Chief, Aeronautical Division</b> Capt. Charles deForest Chandler Capt. Arthur S. Cowan Capt. Charles deForest Chandler Maj. Samuel Reber	Aug. 1, 1907-June 30, 1910 July 1, 1910-June 19, 1911 June 20, 1911-Sept. 9, 1913 Sept. 10, 1913-July 17, 1914
<b>Aviation Section, US Signal Corps</b> July 18, 1914-May 20, 1918	<b>Chief, Aviation Section</b> Lt. Col. Samuel Reber Lt. Col. George O. Squier Lt. Col. John B. Bennet	July 18, 1914-May 5, 1916 May 20, 1916-Feb. 19, 1917 Feb. 19, 1917-May 20, 1918
<b>Division of Military Aeronautics, Secretary of War</b> May 20, 1918-May 24, 1918	<b>Director of Military Aeronautics</b> Maj. Gen. William L. Kenly (Kept same title three months into absorption by Air Service)	May 20, 1918-August 1918
<b>Army Air Service</b> May 24, 1918-July 2, 1926	<b>Director of Air Service</b> John D. Ryan Maj. Gen. Charles T. Menoher  <b>Chief of Air Service</b> Maj. Gen. Charles T. Menoher Maj. Gen. Mason M. Patrick	Aug. 28, 1918-Nov. 27, 1918 Jan. 2, 1919-June 4, 1920  June 4, 1920-Oct. 4, 1921 Oct. 5, 1921-July 2, 1926
<b>Army Air Corps</b> July 2, 1926-Sept. 18, 1947 <sup>a</sup>	<b>Chief of Air Corps</b> Maj. Gen. Mason M. Patrick Maj. Gen. James E. Fechet Maj. Gen. Benjamin D. Foulois Maj. Gen. Oscar Westover Maj. Gen. Henry H. Arnold	July 2, 1926-Dec. 13, 1927 Dec. 14, 1927-Dec. 19, 1931 Dec. 20, 1931-Dec. 21, 1935 Dec. 22, 1935-Sept. 21, 1938 Sept. 29, 1938-June 20, 1941
<b>Army Air Forces</b> June 20, 1941-Sept. 18, 1947	<b>Chief, Army Air Forces</b> Lt. Gen. Henry H. Arnold  <b>Commanding General, AAF</b> Gen. of the Army Henry H. Arnold Gen. Carl A. Spaatz	June 20, 1941-March 9, 1942  March 9, 1942-Feb. 9, 1946 Feb. 9, 1946-Sept. 26, 1947
<b>United States Air Force</b> Sept. 18, 1947	<b>Chief of Staff, USAF</b> Gen. Carl A. Spaatz	Sept. 26, 1947-April 29, 1948

The title General of the Army for Henry H. Arnold was changed to General of the Air Force by an act of Congress May 7, 1949. The position of Chief of Staff was established by a DOD-approved Army-Air Force Transfer Order issued Sept. 28, 1947.

<sup>a</sup>The Army Air Corps became a subordinate element of the Army Air Forces June 20, 1941. Since the Army Air Corps had been established by statute in 1926, its disestablishment required an Act of Congress, which did not take place until 1947. Between March 9, 1942, and Sept. 18, 1947, the Army Air Corps continued to exist as a combatant arm, and personnel of the Army Air Forces were still assigned to the Army Air Corps.

# USAF

## Leaders Through the Years

### Secretaries of the Air Force

Stuart Symington	Sept. 18, 1947	April 24, 1950
Thomas K. Finletter	April 24, 1950	Jan. 20, 1953
Harold E. Talbott	Feb. 4, 1953	Aug. 13, 1955
Donald A. Quarles	Aug. 15, 1955	April 30, 1957
James H. Douglas Jr.	May 1, 1957	Dec. 10, 1959
Dudley C. Sharp	Dec. 11, 1959	Jan. 20, 1961
Eugene M. Zuckert	Jan. 24, 1961	Sept. 30, 1965
Harold Brown	Oct. 1, 1965	Feb. 15, 1969
Robert C. Seamans Jr.	Feb. 15, 1969	May 14, 1973
John L. McLucas (acting)	May 15, 1973	July 18, 1973
John L. McLucas	July 18, 1973	Nov. 23, 1975
James W. Plummer (acting)	Nov. 24, 1975	Jan. 1, 1976
Thomas C. Reed	Jan. 2, 1976	April 6, 1977
John C. Stetson	April 6, 1977	May 18, 1979
Hans Mark (acting)	May 18, 1979	July 26, 1979
Hans Mark	July 26, 1979	Feb. 9, 1981
Verne Orr	Feb. 9, 1981	Nov. 30, 1985
Russell A. Rourke	Dec. 9, 1985	April 7, 1986
Edward C. Aldridge Jr. (acting)	April 8, 1986	June 8, 1986
Edward C. Aldridge Jr.	June 9, 1986	Dec. 16, 1988
James F. McGovern (acting)	Dec. 16, 1988	April 29, 1989
John J. Welch Jr. (acting)	April 29, 1989	May 21, 1989
Donald B. Rice	May 22, 1989	Jan. 20, 1993
Michael B. Donley (acting)	Jan. 20, 1993	July 13, 1993
Gen. Merrill A. McPeak (acting)	July 14, 1993	Aug. 5, 1993
Sheila E. Widnall	Aug. 6, 1993	Oct. 31, 1997
F. Whitten Peters (acting)	Nov. 1, 1997	July 30, 1999
F. Whitten Peters	July 30, 1999	Jan. 20, 2001
Lawrence J. Delaney (acting)	Jan. 20, 2001	June 1, 2001
James G. Roche	June 1, 2001	

### USAF Chiefs of Staff

Gen. Carl A. Spaatz	Sept. 26, 1947	April 29, 1948
Gen. Hoyt S. Vandenberg	April 30, 1948	June 29, 1953
Gen. Nathan F. Twining	June 30, 1953	June 30, 1957
Gen. Thomas D. White	July 1, 1957	June 30, 1961
Gen. Curtis E. LeMay	June 30, 1961	Jan. 31, 1965
Gen. John P. McConnell	Feb. 1, 1965	July 31, 1969
Gen. John D. Ryan	Aug. 1, 1969	July 31, 1973
Gen. George S. Brown	Aug. 1, 1973	June 30, 1974
Gen. David C. Jones	July 1, 1974	June 20, 1978
Gen. Lew Allen Jr.	July 1, 1978	June 30, 1982
Gen. Charles A. Gabriel	July 1, 1982	June 30, 1986
Gen. Larry D. Welch	July 1, 1986	June 30, 1990
Gen. Michael J. Dugan	July 1, 1990	Sept. 17, 1990
Gen. John Michael Loh (acting)	Sept. 18, 1990	Oct. 29, 1990
Gen. Merrill A. McPeak	Oct. 30, 1990	Oct. 25, 1994
Gen. Ronald R. Fogleman	Oct. 26, 1994	Sept. 1, 1997
Gen. Ralph E. Eberhart (acting)	Sept. 2, 1997	Oct. 5, 1997
Gen. Michael E. Ryan	Oct. 6, 1997	Sept. 6, 2001
Gen. John P. Jumper	Sept. 6, 2001	

### USAF Vice Chiefs of Staff

Gen. Hoyt S. Vandenberg	Oct. 10, 1947	April 28, 1948
Gen. Muir S. Fairchild	May 27, 1948	March 17, 1950
Lt. Gen. Lauris Norstad (acting)	May 22, 1950	Oct. 9, 1950
Gen. Nathan F. Twining	Oct. 10, 1950	June 29, 1953
Gen. Thomas D. White	June 30, 1953	June 30, 1957
Gen. Curtis E. LeMay	July 1, 1957	June 30, 1961
Gen. Frederic H. Smith Jr.	July 1, 1961	June 30, 1962
Gen. William F. McKee	July 1, 1962	July 31, 1964
Gen. John P. McConnell	Aug. 1, 1964	Jan. 31, 1965
Gen. William H. Blanchard	Feb. 19, 1965	May 31, 1966
Lt. Gen. Hewitt T. Wheeler (acting)	June 13, 1966	July 31, 1966
Gen. Bruce K. Holloway	Aug. 1, 1966	July 31, 1968
Gen. John D. Ryan	Aug. 1, 1968	July 31, 1969
Gen. John C. Meyer	Aug. 1, 1969	April 30, 1972
Gen. Horace M. Wade	May 1, 1972	Oct. 31, 1973
Gen. Richard H. Ellis	Nov. 1, 1973	Aug. 18, 1975
Gen. William V. McBride	Sept. 1, 1975	March 31, 1978
Gen. Lew Allen Jr.	April 1, 1978	June 30, 1978
Gen. James A. Hill	July 1, 1978	Feb. 29, 1980
Gen. Robert C. Mathis	March 1, 1980	May 31, 1982
Gen. Jerome F. O'Malley	June 1, 1982	Oct. 5, 1983
Gen. Lawrence A. Skantze	Oct. 6, 1983	July 31, 1984
Gen. Larry D. Welch	Aug. 1, 1984	July 31, 1985
Gen. John L. Piotrowski	Aug. 1, 1985	Jan. 31, 1987
Gen. Monroe W. Hatch Jr.	Feb. 1, 1987	May 24, 1990
Gen. John Michael Loh	May 25, 1990	March 25, 1991
Gen. Michael P.C. Carns	May 16, 1991	July 28, 1994
Gen. Thomas S. Moorman Jr.	July 29, 1994	July 11, 1997
Gen. Ralph E. Eberhart	July 11, 1997	May 26, 1999
Gen. Lester L. Lyles	May 27, 1999	April 17, 2000
Gen. John W. Handy	April 17, 2000	Nov. 5, 2001
Gen. Robert H. Foglesong	Nov. 5, 2001	Aug. 11, 2003
Gen. T. Michael Moseley	Aug. 12, 2003	

### Chief Master Sergeants of the Air Force

CMSAF Paul W. Airey	April 3, 1967	July 31, 1969
CMSAF Donald L. Harlow	Aug. 1, 1969	Sept. 30, 1971
CMSAF Richard D. Kislung	Oct. 1, 1971	Sept. 30, 1973
CMSAF Thomas N. Barnes	Oct. 1, 1973	July 31, 1977
CMSAF Robert D. Gaylor	Aug. 1, 1977	July 31, 1979
CMSAF James M. McCoy	Aug. 1, 1979	July 31, 1981
CMSAF Arthur L. Andrews	Aug. 1, 1981	July 31, 1983
CMSAF Sam E. Parish	Aug. 1, 1983	June 30, 1986
CMSAF James C. Binnicker	July 1, 1986	July 31, 1990
CMSAF Gary R. Pflingston	Aug. 1, 1990	Oct. 25, 1994
CMSAF David J. Campanale	Oct. 26, 1994	Nov. 4, 1996
CMSAF Eric W. Benken	Nov. 5, 1996	July 30, 1999
CMSAF Frederick J. Finch	July 30, 1999	July 1, 2002
CMSAF Gerald R. Murray	July 1, 2002	

### Air Combat Command

Gen. John Michael Loh	June 1, 1992	June 22, 1995
Gen. Joseph W. Ralston	June 23, 1995	Feb. 27, 1996
Lt. Gen. Brett M. Dula (acting)	Feb. 28, 1996	April 4, 1996
Gen. Richard E. Hawley	April 5, 1996	June 11, 1999
Gen. Ralph E. Eberhart	June 11, 1999	Feb. 8, 2000
Gen. John P. Jumper	Feb. 8, 2000	Sept. 6, 2001
Lt. Gen. Donald G. Cook (acting)	Sept. 6, 2001	Nov. 14, 2001
Gen. Hal M. Hornburg	Nov. 14, 2001	

## Air (Aerospace) Defense Command

Lt. Gen. George E. Stratemeyer	March 27, 1946	Nov. 30, 1948
Maj. Gen. Gordon P. Saville	Dec. 1, 1948	Sept. 1, 1949
Lt. Gen. Ennis C. Whitehead	Jan. 1, 1951	Aug. 24, 1951
Gen. Benjamin W. Chidlaw	Aug. 25, 1951	May 31, 1955
Maj. Gen. Frederic H. Smith Jr. (acting)	June 1, 1955	July 19, 1955
Gen. Earle E. Partridge	July 20, 1955	Sept. 16, 1956
Lt. Gen. Joseph H. Atkinson	Sept. 17, 1956	Feb. 28, 1961
Lt. Gen. Robert M. Lee	March 1, 1961	July 5, 1963
Maj. Gen. Robert H. Terrill (acting)	July 6, 1963	July 31, 1963
Lt. Gen. Herbert B. Thatcher	Aug. 1, 1963	July 31, 1967
Lt. Gen. Arthur C. Agan Jr.	Aug. 1, 1967	Feb. 28, 1970
Lt. Gen. Thomas K. McGehee	March 1, 1970	June 30, 1973
Gen. Seth J. McKee	July 1, 1973	Sept. 30, 1973
Gen. Lucius D. Clay Jr.	Oct. 1, 1973	Aug. 31, 1975
Gen. Daniel James Jr.	Sept. 1, 1975	Dec. 6, 1977
Gen. James E. Hill	Dec. 6, 1977	Dec. 31, 1979
Gen. James V. Hartinger	Jan. 1, 1980	March 31, 1980

Established March 21, 1946. Reassigned to Continental Air Command (1948). Discontinued July 1, 1950. Re-established as a major command and organized Jan. 1, 1951. Redesignated Aerospace Defense Command Jan. 15, 1968. Inactivated March 31, 1980.

## Air Education and Training Command

Lt. Gen. John K. Cannon	April 13, 1946	Oct. 13, 1948
Lt. Gen. Robert W. Harper	Oct. 14, 1948	June 30, 1954
Maj. Gen. Glenn O. Barcus (acting)	July 1, 1954	July 25, 1954
Lt. Gen. Charles T. Myers	July 26, 1954	July 31, 1958
Lt. Gen. Frederic H. Smith Jr.	Aug. 1, 1958	July 31, 1959
Lt. Gen. James E. Briggs	Aug. 1, 1959	July 31, 1963
Lt. Gen. Robert W. Burns	Aug. 1, 1963	Aug. 10, 1964
Lt. Gen. William W. Momyer	Aug. 11, 1964	June 30, 1966
Lt. Gen. Sam Maddux Jr.	July 1, 1966	Aug. 30, 1970
Lt. Gen. George B. Simler	Sept. 1, 1970	Sept. 9, 1972
Lt. Gen. William V. McBride	Sept. 9, 1972	Aug. 31, 1974
Lt. Gen. George H. McKee	Sept. 1, 1974	Aug. 28, 1975
Gen. John W. Roberts	Aug. 29, 1975	April 1, 1979
Gen. Bennie L. Davis	April 1, 1979	July 28, 1981
Gen. Thomas M. Ryan Jr.	July 29, 1981	June 22, 1983
Gen. Andrew P. Iosue	June 23, 1983	Aug. 27, 1986
Lt. Gen. John A. Shaud	Aug. 28, 1986	June 5, 1988
Lt. Gen. Robert C. Oaks	June 6, 1988	June 24, 1990
Lt. Gen. Joseph W. Ashy	June 25, 1990	Dec. 9, 1992
Gen. Henry Viccellio Jr.	Dec. 10, 1992	June 19, 1995
Gen. Billy J. Boles	June 20, 1995	March 17, 1997
Gen. Lloyd W. Newton	March 17, 1997	June 22, 2000
Gen. Hal M. Hornburg	June 22, 2000	Nov. 14, 2001
Lt. Gen. John D. Hopper Jr. (acting)	Nov. 14, 2001	Dec. 17, 2001
Gen. Donald G. Cook	Dec. 17, 2001	

Established as Army Air Corps Flying Training Command Jan. 23, 1942. Redesignated AAF Flying Training Command March 1942, then AAF Training Command July 31, 1943. Redesignated ATC July 1, 1946. Redesignated AETC July 1, 1993.

## Air Force Communications Command

Maj. Gen. Harold W. Grant	July 1, 1961	Feb. 15, 1962
Maj. Gen. Kenneth P. Bergquist	Feb. 16, 1962	June 30, 1965
Maj. Gen. J. Francis Taylor (acting)	July 1, 1965	Oct. 18, 1965
Maj. Gen. Richard P. Klocko	Oct. 19, 1965	July 2, 1967
Maj. Gen. Robert W. Paulson	July 15, 1967	Aug. 1, 1969
Maj. Gen. Paul R. Stoney	Aug. 1, 1969	Oct. 31, 1973
Maj. Gen. Donald L. Werbeck	Nov. 1, 1973	Aug. 24, 1975
Maj. Gen. Rupert H. Burris	Aug. 25, 1975	Oct. 31, 1977
Maj. Gen. Robert E. Sadler	Nov. 1, 1977	June 21, 1979
Maj. Gen. Robert T. Herres	June 22, 1979	July 27, 1981
Maj. Gen. Robert F. McCarthy	July 27, 1981	June 1, 1984
Maj. Gen. Gerald L. Prather	June 1, 1984	Aug. 28, 1986
Maj. Gen. John T. Stihl	Aug. 28, 1986	March 29, 1988
Maj. Gen. James S. Cassity Jr.	March 29, 1988	May 16, 1989
Maj. Gen. Robert H. Ludwig	May 16, 1989	Nov. 9, 1990
Maj. Gen. John S. Fairfield	Nov. 9, 1990	July 1, 1991

Formerly Air Force Communications Service. Redesignated Air Force Communications Command Nov. 15, 1979. Redesignated Air Force Command, Control, Communications, and Computer Agency, an FOA, July 1, 1991.

## Air Force Intelligence Command

Maj. Gen. Gary W. O'Shaughnessy	Oct. 1, 1991	June 1, 1993
Maj. Gen. Kenneth A. Minihan	June 2, 1993	Oct. 1, 1993

See Electronic Security Command.

## Air Force Logistics Command

Lt. Gen. Nathan F. Twining	March 9, 1946	Oct. 13, 1947
Gen. Joseph T. McNarney	Oct. 14, 1947	Aug. 31, 1949
Lt. Gen. Benjamin W. Chidlaw	Sept. 1, 1949	Aug. 20, 1951
Gen. Edwin W. Rawlings	Aug. 21, 1951	Feb. 28, 1959
Lt. Gen. William F. McKee (acting)	March 1, 1959	March 14, 1959
Gen. Samuel E. Anderson	March 15, 1959	July 31, 1961
Gen. William F. McKee	Aug. 1, 1961	June 30, 1962
Gen. Mark E. Bradley Jr.	July 1, 1962	July 31, 1965
Gen. Kenneth B. Hobson	Aug. 1, 1965	July 31, 1967
Gen. Thomas P. Gerrity	Aug. 1, 1967	Feb. 24, 1968
Lt. Gen. Lewis L. Mundell (acting)	Feb. 24, 1968	March 28, 1968
Gen. Jack G. Merrell	March 29, 1968	Sept. 11, 1972
Gen. Jack J. Catton	Sept. 12, 1972	Aug. 31, 1974
Gen. William V. McBride	Sept. 1, 1974	Aug. 31, 1975
Gen. F. Michael Rogers	Sept. 1, 1975	Jan. 31, 1978
Gen. Bryce Poe II	Feb. 1, 1978	July 31, 1981
Gen. James P. Mullins	Aug. 1, 1981	Nov. 1, 1984
Gen. Earl T. O'Loughlin	Nov. 1, 1984	July 31, 1987
Gen. Alfred G. Hansen	July 31, 1987	Oct. 31, 1989
Gen. Charles C. McDonald	Oct. 31, 1989	July 1, 1992

Organized as AAF Materiel and Services July 17, 1944. Redesignated AAF Technical Service Command Aug. 31, 1944. Redesignated Air Technical Service Command July 1, 1945. Redesignated Air Materiel Command March 9, 1946. Redesignated Air Force Logistics Command April 1, 1961. Inactivated July 1, 1992.

## Air Force Materiel Command

Gen. Ronald W. Yates	July 1, 1992	June 30, 1995
Gen. Henry Viccellio Jr.	June 30, 1995	May 9, 1997
Lt. Gen. Kenneth E. Eickmann (acting)	May 9, 1997	May 29, 1997
Gen. George T. Babbitt Jr.	May 29, 1997	April 20, 2000
Gen. Lester L. Lyles	April 20, 2000	Aug. 22, 2003
Gen. Gregory S. Martin	Aug. 22, 2003	

## Air Force Reserve Command

Maj. Gen. Rollin B. Moore Jr.	Aug. 1, 1968	Jan. 26, 1972
Brig. Gen. Alfred Verhulst (acting)	Jan. 27, 1972	March 15, 1972
Maj. Gen. Homer I. Lewis	March 16, 1972	April 8, 1975
Maj. Gen. William Lyon	April 16, 1975	April 16, 1979
Maj. Gen. Richard Bodycombe	April 17, 1979	Oct. 31, 1982
Maj. Gen. Sloan R. Gill	Nov. 1, 1982	Oct. 31, 1986
Maj. Gen. Roger P. Scheer	Nov. 1, 1986	Oct. 31, 1990
Maj. Gen. John J. Closner III	Nov. 1, 1990	Oct. 31, 1994
Maj. Gen. Robert A. McIntosh	Nov. 1, 1994	June 9, 1998
Maj. Gen. David R. Smith (acting)	June 9, 1998	Sept. 25, 1998
Lt. Gen. James E. Sherrard III	Sept. 25, 1998	

Formerly Air Force Reserve, AFRC became a major command Feb. 17, 1997.

## Air Force Space Command

Gen. James V. Hartinger	Sept. 1, 1982	July 30, 1984
Gen. Robert T. Herres	July 30, 1984	Oct. 1, 1986
Maj. Gen. Maurice C. Padden	Oct. 1, 1986	Oct. 29, 1987
Lt. Gen. Donald J. Kutyna	Oct. 29, 1987	March 29, 1990
Lt. Gen. Thomas S. Moorman Jr.	March 29, 1990	March 23, 1992
Gen. Donald J. Kutyna	March 23, 1992	June 30, 1992
Gen. Charles A. Horner	June 30, 1992	Sept. 13, 1994
Gen. Joseph W. Ashy	Sept. 13, 1994	Aug. 26, 1996
Gen. Howell M. Estes III	Aug. 26, 1996	Aug. 14, 1998
Gen. Richard B. Myers	Aug. 14, 1998	Feb. 22, 2000
Gen. Ralph E. Eberhart	Feb. 22, 2000	April 19, 2002
Gen. Lance W. Lord	April 19, 2002	

## Air Force Special Operations Command

Maj. Gen. Thomas E. Eggers	May 22, 1990	June 30, 1991
Maj. Gen. Bruce L. Fister	June 30, 1991	July 22, 1994
Maj. Gen. James L. Hobson Jr.	July 22, 1994	July 9, 1997
Maj. Gen. Charles R. Holland	July 9, 1997	Aug. 5, 1999
Lt. Gen. Maxwell C. Bailey	Aug. 5, 1999	Jan. 16, 2002
Lt. Gen. Paul V. Hester	Jan. 16, 2002	

## Air Force Systems Command

Maj. Gen. David M. Schlatter	Feb. 1, 1950	June 24, 1951
Lt. Gen. Earle E. Partridge	June 24, 1951	June 20, 1953
Lt. Gen. Donald L. Putt	June 30, 1953	April 14, 1954
Lt. Gen. Thomas S. Power	April 15, 1954	June 30, 1957
Maj. Gen. John W. Sessums (acting)	July 1, 1957	July 31, 1957
Lt. Gen. Samuel E. Anderson	Aug. 1, 1957	March 9, 1959
Maj. Gen. John W. Sessums (acting)	March 10, 1959	April 24, 1959
Gen. Bernard A. Schriever	April 25, 1959	Aug. 31, 1966
Gen. James Ferguson	Sept. 1, 1966	Aug. 30, 1970
Gen. George S. Brown	Sept. 1, 1970	July 31, 1973
Gen. Samuel C. Phillips	Aug. 1, 1973	Aug. 31, 1975
Gen. William J. Evans	Sept. 1, 1975	July 31, 1977
Gen. Lew Allen Jr.	Aug. 1, 1977	March 13, 1978
Gen. Alton D. Slay	March 14, 1978	Feb. 1, 1981
Gen. Robert T. Marsh	Feb. 1, 1981	Aug. 1, 1984
Gen. Lawrence A. Skantze	Aug. 1, 1984	July 17, 1987
Gen. Bernard P. Randolph	July 17, 1987	April 1, 1990
Gen. Ronald W. Yates	April 1, 1990	July 1, 1992

Formerly Air Research and Development Command, Redesignated Air Force Systems Command April 1, 1961. Inactivated July 1, 1992.

## Air Mobility Command

Gen. Hansford T. Johnson	June 1, 1992	Aug. 22, 1992
Gen. Ronald R. Fogleman	Aug. 23, 1992	Oct. 17, 1994
Gen. Robert L. Rutherford	Oct. 18, 1994	July 15, 1996
Gen. Walter Kross	July 15, 1996	Aug. 3, 1998
Gen. Charles T. Robertson Jr.	Aug. 3, 1998	Nov. 5, 2001
Gen. John W. Handy	Nov. 5, 2001	

## Air National Guard

Col. William A.R. Robertson	Nov. 28, 1945	October 1948
Maj. Gen. George G. Finch	October 1948	Sept. 25, 1950
Maj. Gen. Earl T. Ricks	Oct. 13, 1950	Jan. 4, 1954
Maj. Gen. Winston P. Wilson	Jan. 26, 1954	Aug. 5, 1962
Maj. Gen. I.G. Brown	Aug. 6, 1962	April 19, 1974
Maj. Gen. John J. Pesch	April 20, 1974	Jan. 31, 1977
Maj. Gen. John T. Guice	Feb. 1, 1977	April 1, 1981
Maj. Gen. John B. Conaway	April 1, 1981	Nov. 1, 1988
Maj. Gen. Philip G. Killey	Nov. 1, 1988	Jan. 28, 1994
Maj. Gen. Donald W. Shepperd	Jan. 28, 1994	Jan. 28, 1998
Maj. Gen. Paul A. Weaver Jr.	Jan. 28, 1998	Dec. 3, 2001
Brig. Gen. David A. Brubaker (acting)	Dec. 3, 2001	June 3, 2002
Lt. Gen. Daniel James III	June 3, 2002	

## Air Proving Ground Command

Maj. Gen. Carl A. Brandt	October 1946	August 1948
Maj. Gen. William E. Kepner	August 1948	June 1950
Maj. Gen. Bryant L. Boatner	July 1950	July 1952
Maj. Gen. Patrick W. Timberlake	July 1952	April 1955
Maj. Gen. Robert W. Burns	August 1955	July 1957

Designated a center December 1957.

## Air University

Maj. Gen. Muir S. Fairchild	March 15, 1946	May 17, 1948
Maj. Gen. Robert W. Harper	May 17, 1948	Oct. 15, 1948
Gen. George C. Kenney	Oct. 16, 1948	July 27, 1951
Lt. Gen. Idwal H. Edwards	July 28, 1951	Feb. 28, 1953
Maj. Gen. John DeF. Barker (acting)	March 1, 1953	April 14, 1953
Lt. Gen. Laurence S. Kuter	April 15, 1953	May 31, 1955
Lt. Gen. Dean C. Strother	June 1, 1955	June 30, 1958
Lt. Gen. Walter E. Todd	July 15, 1958	July 31, 1961
Lt. Gen. Troup Miller Jr.	Aug. 1, 1961	Dec. 31, 1963
Lt. Gen. Ralph P. Swofford Jr.	Jan. 1, 1964	July 31, 1965
Lt. Gen. John W. Carpenter III	Aug. 1, 1965	July 31, 1968
Lt. Gen. Albert P. Clark	Aug. 1, 1968	July 31, 1970
Lt. Gen. Alvan C. Gillem II	Aug. 1, 1970	Oct. 31, 1973
Lt. Gen. F. Michael Rogers	Nov. 1, 1973	Aug. 31, 1975
Lt. Gen. Raymond B. Furlong	Sept. 1, 1975	July 1, 1979
Lt. Gen. Stanley M. Umstead	July 1, 1979	July 24, 1981
Lt. Gen. Charles G. Cleveland	July 24, 1981	Aug. 1, 1984
Lt. Gen. Thomas C. Richards	Aug. 1, 1984	Nov. 6, 1986
Lt. Gen. Truman Spangrud	Nov. 6, 1986	July 12, 1988
Lt. Gen. Ralph E. Havens	July 12, 1988	Oct. 6, 1989
Maj. Gen. David C. Reed	Oct. 6, 1989	Jan. 4, 1990
Lt. Gen. Charles G. Boyd	Jan. 4, 1990	Oct. 26, 1992
Lt. Gen. Jay W. Kelley	Oct. 27, 1992	June 30, 1993

Established as AAF School of Applied Tactics Oct. 16, 1943 (assumed history of Air Services School, dating from 1920). Redesignated AAF School June 1, 1945. Given Majcom status Nov. 29, 1945. Redesignated AU May 12, 1946. Part of ATC between May 1978 and July 1983. Ceased to be a Majcom and was assigned to AETC July 1, 1993.

## Alaskan Air Command

Brig. Gen. Joseph H. Atkinson	Oct. 1, 1946	Feb. 25, 1949
Brig. Gen. Frank A. Armstrong Jr.	Feb. 26, 1949	Dec. 27, 1950
Maj. Gen. William D. Old	Dec. 27, 1950	Oct. 14, 1952
Brig. Gen. W.R. Agee	Oct. 27, 1952	Feb. 26, 1953
Maj. Gen. George R. Acheson	Feb. 26, 1953	Feb. 1, 1956
Brig. Gen. T. Alan Bennett (acting)	Feb. 1, 1956	Feb. 24, 1956
Lt. Gen. Joseph H. Atkinson	Feb. 24, 1956	July 16, 1956
Maj. Gen. Frank A. Armstrong Jr.	July 17, 1956	Oct. 23, 1956
Maj. Gen. James H. Davies	Oct. 24, 1956	June 27, 1957
Lt. Gen. Frank A. Armstrong Jr.	June 28, 1957	Aug. 18, 1957
Brig. Gen. Kenneth H. Gibson	Aug. 19, 1957	Aug. 13, 1958
Maj. Gen. C.F. Necrason	Aug. 14, 1958	July 19, 1961
Brig. Gen. Jack A. Gibbs (acting)	July 20, 1961	July 25, 1961
Maj. Gen. Wendell W. Bowman	July 26, 1961	Aug. 8, 1963
Col. Alfred Walton (acting)	Aug. 9, 1963	Aug. 14, 1963
Maj. Gen. James C. Jensen	Aug. 15, 1963	Nov. 14, 1966
Maj. Gen. Thomas E. Moore	Nov. 15, 1966	July 24, 1969
Maj. Gen. Joseph A. Cunningham	July 25, 1969	July 31, 1972
Maj. Gen. Donavon F. Smith	Aug. 1, 1972	June 5, 1973
Maj. Gen. Charles W. Carson Jr.	June 18, 1973	March 2, 1974
Col. David T. Stockman (acting)	March 3, 1974	March 18, 1974
Maj. Gen. Jack K. Gamble	March 19, 1974	June 30, 1975
Lt. Gen. James E. Hill	July 1, 1975	Oct. 14, 1976
Lt. Gen. M.L. Boswell	Oct. 15, 1976	June 30, 1978
Lt. Gen. Winfield W. Scott Jr.	July 1, 1978	April 1, 1981
Lt. Gen. Lynwood E. Clark	April 1, 1981	Aug. 31, 1983
Lt. Gen. Bruce K. Brown	Sept. 1, 1983	Sept. 26, 1985
Lt. Gen. David L. Nichols	Sept. 27, 1985	May 22, 1988
Lt. Gen. Thomas G. McInerney	May 22, 1988	Aug. 9, 1990

Activated as Alaskan Air Force (1942). Redesignated Eleventh Air Force (1942). Redesignated Alaskan Air Command (1945). Redesignated 11th Air Force Aug. 9, 1990, under PACAF.

## Continental Air Command

Lt. Gen. George E. Stratemeyer	Dec. 1, 1948	April 15, 1949
Lt. Gen. Ennis C. Whitehead	April 15, 1949	Dec. 14, 1950
Maj. Gen. Willis H. Hale	Dec. 14, 1950	Feb. 18, 1952
Lt. Gen. Leon W. Johnson	Feb. 18, 1952	Dec. 14, 1955
Lt. Gen. Charles B. Stone III	Dec. 15, 1955	June 30, 1957
Lt. Gen. William E. Hall	July 1, 1957	Sept. 30, 1961
Lt. Gen. Gordon A. Blake	Sept. 30, 1961	June 30, 1962
Lt. Gen. Edward J. Timberlake	July 1, 1962	July 1966
Lt. Gen. Henry Viccellio Sr.	Aug. 1, 1966	Aug. 1, 1968

Established Dec. 1, 1948. Inactivated Aug. 1, 1968.

## Electronic Security Command

Col. Roy H. Lynn	Oct. 26, 1948	July 5, 1949
Col. Travis M. Hetherington	July 6, 1949	Feb. 21, 1951
Maj. Gen. Roy H. Lynn	Feb. 22, 1951	Feb. 13, 1953
Maj. Gen. Harold H. Bassett	Feb. 14, 1953	Jan. 3, 1957
Maj. Gen. Gordon L. Blake	Jan. 4, 1957	Aug. 5, 1959
Maj. Gen. John B. Ackerman	Aug. 6, 1959	Sept. 20, 1959
Maj. Gen. Millard Lewis	Sept. 21, 1959	Aug. 31, 1962
Maj. Gen. Richard P. Klocko	Sept. 1, 1962	Oct. 15, 1965
Maj. Gen. Louis E. Coira	Oct. 16, 1965	July 18, 1969
Maj. Gen. Carl W. Stapleton	July 19, 1969	Feb. 23, 1973
Maj. Gen. Walter T. Galligan	Feb. 24, 1973	May 16, 1974
Maj. Gen. Howard P. Smith	May 17, 1974	July 31, 1975
Maj. Gen. Kenneth D. Burns	Aug. 1, 1975	Jan. 18, 1979
Maj. Gen. Doyle E. Larson	Jan. 19, 1979	July 31, 1983
Maj. Gen. John B. Marks	Aug. 1, 1983	April 16, 1985
Maj. Gen. Paul H. Martin	April 17, 1985	Aug. 14, 1989
Maj. Gen. Gary W. O'Shaughnessy	Aug. 15, 1989	Oct. 1, 1991

Formerly USAF Security Service. Redesignated: Electronic Security Command Aug. 1, 1979; Air Force Intelligence Command Oct. 1, 1991; Air Intelligence Agency, Oct. 1, 1993.

## Headquarters Command

Brig. Gen. Burton M. Hovey	Jan. 3, 1946	Dec. 13, 1948
Brig. Gen. Sydney D. Grubbs	Dec. 14, 1948	Oct. 1, 1950
Brig. Gen. Morris J. Lee	Oct. 2, 1950	June 13, 1952
Brig. Gen. Stoyte O. Ross	June 14, 1952	July 4, 1956
Maj. Gen. Reuben C. Hood Jr.	Aug. 1, 1956	June 30, 1959
Maj. Gen. Brooke E. Allen	Aug. 3, 1959	Dec. 31, 1965
Maj. Gen. Rollen H. Anthis	Jan. 10, 1966	Nov. 30, 1967
Maj. Gen. Milton B. Adams	Dec. 1, 1967	June 30, 1968
Maj. Gen. Nils O. Ohman	July 5, 1968	April 30, 1972
Maj. Gen. John L. Locke	May 1, 1972	Feb. 25, 1974
Maj. Gen. Maurice R. Reilly	Feb. 26, 1974	August 1975
Maj. Gen. William C. Norris	Sept. 1, 1975	June 30, 1976

Established as Bolling Field Command (1946). Redesignated Headquarters Command, USAF, March 17, 1958. Inactivated in 1976.

## Military Airlift Command

Maj. Gen. Robert W. Harper	July 1, 1947	June 1, 1948
Lt. Gen. Laurence S. Kuter	June 1, 1948	Oct. 28, 1951
Lt. Gen. Joseph Smith	Nov. 15, 1951	June 30, 1958
Lt. Gen. William H. Tunner	July 1, 1958	May 31, 1960
Gen. Joe W. Kelly Jr.	June 1, 1960	July 18, 1964
Gen. Howell M. Estes Jr.	July 19, 1964	July 31, 1969
Gen. Jack J. Catton	Aug. 1, 1969	Sept. 12, 1972
Lt. Gen. Jay T. Robbins (acting)	Sept. 12, 1972	Sept. 25, 1972
Gen. Paul K. Carlton	Sept. 26, 1972	March 31, 1977
Gen. William G. Moore Jr.	April 1, 1977	June 30, 1979
Gen. Robert E. Huyser	July 1, 1979	June 26, 1981
Gen. James R. Allen	June 26, 1981	June 30, 1983
Gen. Thomas M. Ryan Jr.	July 1, 1983	Sept. 19, 1985
Gen. Duane H. Cassidy	Sept. 20, 1985	Sept. 20, 1989
Gen. Hansford T. Johnson	Sept. 20, 1989	June 1, 1992

Antecedents: AAC Ferrying Command (1941); AAF Ferrying Command (1942); Air Transport Command (1942, inactivated June 1, 1948). Military Air Transport Service established June 1, 1948. Redesignated Military Airlift Command Jan. 1, 1966. In 1982, the inactivated Air Transport Command was consolidated with MAC. Inactivated June 1, 1992.

## Northeast Air Command

Maj. Gen. Lyman P. Whitten	Oct. 6, 1950	March 14, 1952
Maj. Gen. Charles T. Myers	March 14, 1952	July 26, 1954
Lt. Gen. Glenn O. Barcus	July 26, 1954	March 31, 1957

Newfoundland Base Command, part of Military Air Transport Service, reorganized and redesignated Northeast Air Command, a new major command, Oct. 1, 1950. Inactivated March 31, 1957.

## Pacific Air Command/Seventh Air Force

Maj. Gen. Ralph H. Wooten	April 1947	Aug. 31, 1948
Brig. Gen. Robert F. Travis	Sept. 1, 1948	June 1, 1949

Formerly Seventh Air Force. Redesignated Pacific Air Command Dec. 15, 1947. Discontinued June 1, 1949.

## Pacific Air Forces

Lt. Gen. Ennis C. Whitehead	Dec. 30, 1945	April 25, 1949
Lt. Gen. George E. Stratemeyer	April 26, 1949	May 20, 1951
Lt. Gen. Earle E. Partridge (acting)	May 21, 1951	June 9, 1951
Gen. Otto P. Weyland	June 10, 1951	March 25, 1954
Gen. Earle E. Partridge	March 26, 1954	May 31, 1955
Gen. Laurence S. Kuter	June 1, 1955	July 31, 1959
Gen. Emmett O'Donnell Jr.	Aug. 1, 1959	July 31, 1963
Gen. Jacob E. Smart	Aug. 1, 1963	July 31, 1964
Gen. Hunter Harris Jr.	Aug. 1, 1964	Jan. 31, 1967
Gen. John D. Ryan	Feb. 1, 1967	July 31, 1968
Gen. Joseph J. Nazzaro	Aug. 1, 1968	July 31, 1971
Gen. Lucius D. Clay Jr.	Aug. 1, 1971	Sept. 30, 1973
Gen. John W. Vogt	Oct. 1, 1973	June 30, 1974
Gen. Louis L. Wilson Jr.	July 1, 1974	May 31, 1977
Lt. Gen. James A. Hill	June 1, 1977	June 14, 1978
Lt. Gen. James D. Hughes	June 15, 1978	July 1, 1981
Lt. Gen. Arnold W. Braswell	July 1, 1981	Sept. 30, 1983
Gen. Jerome F. O'Malley	Oct. 8, 1983	Nov. 1, 1984
Gen. Robert W. Bazley	Nov. 1, 1984	Dec. 16, 1986
Gen. Jack I. Gregory	Dec. 16, 1986	July 22, 1988
Gen. Merrill A. McPeak	July 22, 1988	Oct. 30, 1990
Lt. Gen. James B. Davis	Nov. 5, 1990	Feb. 19, 1991
Gen. Jimmie V. Adams	Feb. 19, 1991	Jan. 25, 1993
Gen. Robert L. Rutherford	Jan. 26, 1993	Oct. 12, 1994
Gen. John G. Lorber	Oct. 12, 1994	July 7, 1997
Gen. Richard B. Myers	July 7, 1997	July 23, 1998
Gen. Patrick K. Gamble	July 23, 1998	April 9, 2001
Lt. Gen. Lansford E. Trapp (acting)	April 9, 2001	May 4, 2001
Gen. William J. Begert	May 4, 2001	

Activated as Far East Air Forces Aug. 3, 1944. Redesignated Pacific Air Command, US Army, Dec. 6, 1945. Redesignated FEAF Jan. 1, 1947. Redesignated Pacific Air Forces July 1, 1957.

## Strategic Air Command

Gen. George C. Kenney	March 21, 1946	Oct. 18, 1948
Gen. Curtis E. LeMay	Oct. 19, 1948	June 30, 1957
Gen. Thomas S. Power	July 1, 1957	Nov. 30, 1964
Gen. John D. Ryan	Dec. 1, 1964	Jan. 31, 1967
Gen. Joseph J. Nazzaro	Feb. 1, 1967	July 28, 1968
Gen. Bruce K. Holloway	July 29, 1968	April 30, 1972
Gen. John C. Meyer	May 1, 1972	July 31, 1974
Gen. Russell E. Dougherty	Aug. 1, 1974	July 31, 1977
Gen. Richard H. Ellis	Aug. 1, 1977	July 31, 1981
Gen. Bennie L. Davis	Aug. 1, 1981	July 31, 1985
Gen. Larry D. Welch	Aug. 1, 1985	June 30, 1986
Gen. John T. Chain	July 1, 1986	Jan. 31, 1991
Gen. George L. Butler	Feb. 1, 1991	June 1, 1992

Established as Continental Air Forces Dec. 13, 1944. Redesignated Strategic Air Command March 21, 1946. Inactivated June 1, 1992.

## Tactical Air Command

Lt. Gen. Elwood R. Quesada	March 21, 1946	Nov. 23, 1948
Maj. Gen. Robert M. Lee	Dec. 24, 1948	June 20, 1950
Maj. Gen. Glenn O. Barcus	July 17, 1950	Jan. 25, 1951
Gen. John K. Cannon	Jan. 25, 1951	March 31, 1954
Gen. Otto P. Weyland	April 1, 1954	July 31, 1959
Gen. Frank F. Everest	Aug. 1, 1959	Sept. 30, 1961
Gen. Walter C. Sweeney Jr.	Oct. 1, 1961	July 31, 1965
Gen. Gabriel P. Disosway	Aug. 1, 1965	July 31, 1968
Gen. William W. Momyer	Aug. 1, 1968	Sept. 30, 1973
Gen. Robert J. Dixon	Oct. 1, 1973	April 30, 1978
Gen. W.L. Creech	May 1, 1978	Nov. 1, 1984
Gen. Jerome F. O'Malley	Nov. 1, 1984	April 20, 1985
Gen. Robert D. Russ	May 22, 1985	March 26, 1991
Gen. John Michael Loh	March 27, 1991	June 1, 1992

Established March 21, 1946. Reassigned to Continental Air Command (1948). Removed from CAC and returned to major command status Dec. 1, 1950. Inactivated June 1, 1992.

## US Air Forces in Europe

Brig. Gen. John F. McBlain (acting)	Aug. 14, 1947	Oct. 20, 1947
Lt. Gen. Curtis E. LeMay	Oct. 20, 1947	Oct. 15, 1948
Lt. Gen. John K. Cannon	Oct. 16, 1948	Jan. 20, 1951
Gen. Lauris Norstad	Jan. 21, 1951	July 26, 1953
Lt. Gen. William H. Tunner	July 27, 1953	June 30, 1957
Gen. Frank F. Everest	July 1, 1957	July 31, 1959
Gen. Frederic H. Smith Jr.	Aug. 1, 1959	June 30, 1961
Gen. Truman H. Landon	July 1, 1961	July 31, 1963
Gen. Gabriel P. Disosway	Aug. 1, 1963	July 31, 1965
Gen. Bruce K. Holloway	Aug. 1, 1965	July 31, 1966
Gen. Maurice A. Preston	Aug. 1, 1966	July 31, 1968
Gen. Horace M. Wade	Aug. 1, 1968	Jan. 31, 1969
Gen. Joseph R. Holzapple	Feb. 1, 1969	Aug. 31, 1971
Gen. David C. Jones	Sept. 1, 1971	June 30, 1974
Gen. John W. Vogt	July 1, 1974	Aug. 31, 1975
Gen. Richard H. Ellis	Sept. 1, 1975	July 31, 1977
Gen. William J. Evans	Aug. 1, 1977	Aug. 1, 1978
Gen. John W. Pauly	Aug. 1, 1978	Aug. 1, 1980
Gen. Charles A. Gabriel	Aug. 1, 1980	June 30, 1982
Gen. Billy M. Minter	July 1, 1982	Nov. 1, 1984
Gen. Charles L. Donnelly Jr.	Nov. 1, 1984	May 1, 1987
Gen. William L. Kirk	May 1, 1987	April 12, 1989
Gen. Michael J. Dugan	April 12, 1989	June 26, 1990
Gen. Robert C. Oaks	June 26, 1990	July 29, 1994
Gen. James L. Jamerson	July 29, 1994	July 16, 1995
Gen. Richard E. Hawley	July 17, 1995	April 4, 1996
Gen. Michael E. Ryan	April 4, 1996	Oct. 5, 1997
Lt. Gen. William J. Begert (acting)	Oct. 6, 1997	Dec. 5, 1997
Gen. John P. Jumper	Dec. 5, 1997	Jan. 13, 2000
Gen. Gregory S. Martin	Jan. 13, 2000	Aug. 12, 2003
Gen. Robert H. Foglesong	Aug. 12, 2003	

Activated as 8th Air Force (1942). Redesignated Eighth Air Force Sept. 18, 1942. Redesignated US Strategic Air Forces in Europe (1944). Redesignated USAFE Aug. 7, 1945.

## US Air Forces Southern Command/Caribbean

Maj. Gen. Hubert R. Harmon	July 31, 1946	Oct. 3, 1947
Brig. Gen. Glen C. Jamison (acting)	Oct. 4, 1947	Nov. 12, 1947
Maj. Gen. Willis H. Hale	Nov. 13, 1947	Oct. 19, 1949
Brig. Gen. Rosenham Beam	Oct. 20, 1949	Nov. 5, 1950
Brig. Gen. Emil C. Kiel	Nov. 6, 1950	June 10, 1953
Maj. Gen. Reuben C. Hood Jr.	June 11, 1953	June 16, 1956
Maj. Gen. Truman H. Landon	June 20, 1956	June 1, 1959
Maj. Gen. Leland S. Stranathan	Aug. 3, 1959	Sept. 8, 1963
Maj. Gen. Robert A. Breitweiser	Sept. 11, 1963	July 9, 1966
Maj. Gen. Reginald J. Clizbe	Aug. 6, 1966	June 14, 1968
Maj. Gen. Kenneth O. Sanborn	June 14, 1968	April 7, 1972
Maj. Gen. Arthur G. Salisbury	April 7, 1972	October 1974
Maj. Gen. James M. Breedlove	October 1974	Jan. 1, 1976

Activated as Panama Canal Air Force (1940). Redesignated Caribbean Air Force (1941). Redesignated 6th Air Force Feb. 5, 1942, then Sixth Air Force Sept. 18, 1942. Redesignated Caribbean Air Command July 31, 1946. Redesignated US Air Forces Southern Command July 8, 1963. Inactivated Jan. 1, 1976.

## USAF Academy Superintendents

Lt. Gen. Hubert R. Harmon	July 27, 1954	July 27, 1956
Maj. Gen. James E. Briggs	July 28, 1956	Aug. 16, 1959
Maj. Gen. William S. Stone	Aug. 17, 1959	June 30, 1962
Maj. Gen. Robert H. Warren	July 1, 1962	June 30, 1965
Lt. Gen. Thomas S. Moorman Sr.	July 1, 1965	July 31, 1970
Lt. Gen. Albert P. Clark	Aug. 1, 1970	July 31, 1974
Lt. Gen. James R. Allen	Aug. 1, 1974	June 27, 1977
Lt. Gen. Kenneth L. Tallman	June 28, 1977	June 15, 1981
Maj. Gen. Robert E. Kelley	June 16, 1981	June 15, 1983
Lt. Gen. Winfield W. Scott Jr.	June 16, 1983	June 25, 1987
Lt. Gen. Charles R. Hamm	June 26, 1987	July 1, 1991
Lt. Gen. Bradley C. Hosmer	July 1, 1991	July 7, 1994
Lt. Gen. Paul E. Stein	July 8, 1994	July 31, 1997
Lt. Gen. Tad J. Oelstrom	Aug. 1, 1997	June 9, 2000
Lt. Gen. John R. Dallager	June 9, 2000	June 1, 2003
Lt. Gen. John W. Rosa Jr.	June 1, 2003	

# DOD

## Leaders Through the Years

### Secretaries of Defense

James V. Forrestal	Sept. 17, 1947	March 28, 1949
Louis A. Johnson	March 28, 1949	Sept. 19, 1950
George C. Marshall	Sept. 21, 1950	Sept. 12, 1951
Robert A. Lovett	Sept. 17, 1951	Jan. 20, 1953
Charles E. Wilson	Jan. 28, 1953	Oct. 8, 1957
Neil H. McElroy	Oct. 9, 1957	Dec. 1, 1959
Thomas S. Gates	Dec. 2, 1959	Jan. 20, 1961
Robert S. McNamara	Jan. 21, 1961	Feb. 29, 1968
Clark M. Clifford	March 1, 1968	Jan. 20, 1969
Melvin R. Laird	Jan. 22, 1969	Jan. 29, 1973
Elliot L. Richardson	Jan. 30, 1973	May 24, 1973
James R. Schlesinger	July 2, 1973	Nov. 19, 1975
Donald H. Rumsfeld	Nov. 20, 1975	Jan. 20, 1977
Harold Brown	Jan. 21, 1977	Jan. 20, 1981
Caspar W. Weinberger	Jan. 21, 1981	Nov. 23, 1987
Frank C. Carlucci	Nov. 23, 1987	Jan. 20, 1989
Richard B. Cheney	March 21, 1989	Jan. 20, 1993
Les Aspin	Jan. 21, 1993	Feb. 3, 1994
William J. Perry	Feb. 3, 1994	Jan. 23, 1997
William S. Cohen	Jan. 24, 1997	Jan. 20, 2001
Donald H. Rumsfeld	Jan. 20, 2001	

### Chairmen of the Joint Chiefs of Staff

Gen. of the Army Omar N. Bradley	Aug. 16, 1949	Aug. 15, 1953
Adm. Arthur W. Radford, USN	Aug. 15, 1953	Aug. 15, 1957
Gen. Nathan F. Twining, USAF	Aug. 15, 1957	Sept. 30, 1960
Gen. Lyman L. Lemnitzer, USA	Oct. 1, 1960	Sept. 30, 1962
Gen. Maxwell D. Taylor, USA	Oct. 1, 1962	July 1, 1964
Gen. Earle G. Wheeler, USA	July 3, 1964	July 2, 1970
Adm. Thomas H. Moorer, USN	July 2, 1970	July 1, 1974
Gen. George S. Brown, USAF	July 1, 1974	June 20, 1978
Gen. David C. Jones, USAF	June 21, 1978	June 18, 1982
Gen. John W. Vessey Jr., USA	June 18, 1982	Sept. 30, 1985
Adm. William J. Crowe Jr., USN	Oct. 1, 1985	Sept. 30, 1989
Gen. Colin L. Powell, USA	Oct. 1, 1989	Sept. 30, 1993
Adm. David Jeremiah, USN (acting)	Oct. 1, 1993	Oct. 24, 1993
Gen. John M. Shalikashvili, USA	Oct. 25, 1993	Sept. 30, 1997
Gen. Henry H. Shelton, USA	Oct. 1, 1997	Oct. 1, 2001
Gen. Richard B. Myers, USAF	Oct. 1, 2001	

### Vice Chairmen of the Joint Chiefs of Staff

Gen. Robert T. Herres, USAF	Feb. 6, 1987	Feb. 28, 1990
Adm. David E. Jeremiah, USN	March 1, 1990	Feb. 28, 1994
Adm. William A. Owens, USN	March 1, 1994	Feb. 27, 1996
Gen. Joseph W. Ralston, USAF	March 1, 1996	Feb. 29, 2000
Gen. Richard B. Myers, USAF	March 1, 2000	Oct. 1, 2001
Gen. Peter Pace, USMC	Oct. 1, 2001	

### US Central Command

Gen. Robert C. Kingston, USA	Jan. 1, 1983	Nov. 27, 1985
Gen. George B. Crist, USMC	Nov. 27, 1985	Nov. 23, 1988
Gen. H. Norman Schwarzkopf, USA	Nov. 23, 1988	Aug. 9, 1991
Gen. Joseph P. Hoar, USMC	Aug. 9, 1991	Aug. 5, 1994
Gen. J.H. Binford Peay III, USA	Aug. 5, 1994	Aug. 13, 1997
Gen. Anthony C. Zinni, USMC	Aug. 13, 1997	July 6, 2000
Gen. Tommy R. Franks, USA	July 6, 2000	July 7, 2003
Gen. John Abizaid, USA	July 7, 2003	

### US European Command

Gen. Matthew B. Ridgway, USA	Aug. 1, 1952	July 11, 1953
Gen. Alfred M. Gruenther, USA	July 11, 1953	Nov. 20, 1956
Gen. Lauris Norstad, USAF	Nov. 20, 1956	Nov. 1, 1962
Gen. Lyman L. Lemnitzer, USA	Nov. 1, 1962	May 5, 1969
Gen. Andrew J. Goodpaster, USA	May 5, 1969	Nov. 1, 1974
Gen. Alexander M. Haig Jr., USA	Nov. 1, 1974	June 27, 1979
Gen. Bernard W. Rogers, USA	June 27, 1979	June 25, 1987
Gen. John R. Galvin, USA	June 25, 1987	June 23, 1992
Gen. John M. Shalikashvili, USA	June 23, 1992	Oct. 21, 1993
Gen. George A. Joulwan, USA	Oct. 21, 1993	July 10, 1997
Gen. Wesley K. Clark, USA	July 10, 1997	May 2, 2000
Gen. Joseph W. Ralston, USAF	May 2, 2000	Jan. 16, 2003
Gen. James L. Jones, USMC	Jan. 16, 2003	

### US Joint Forces Command

Adm. William H.P. Blandy, USN	Feb. 3, 1947	Feb. 1, 1950
Adm. William M. Fechteler, USN	Feb. 1, 1950	Aug. 15, 1951
Adm. Lynde D. McCormick, USN	Aug. 15, 1951	April 12, 1954
Adm. Jerauld Wright, USN	April 12, 1954	Feb. 28, 1960
Adm. Robert L. Dennison, USN	Feb. 28, 1960	April 30, 1963
Adm. Harold P. Smith, USN	April 30, 1963	April 30, 1965
Adm. Thomas H. Moorer, USN	April 30, 1965	June 17, 1967
Adm. Ephraim P. Holmes, USN	June 17, 1967	Sept. 30, 1970
Adm. Charles K. Duncan, USN	Sept. 30, 1970	Oct. 31, 1972
Adm. Ralph W. Cousins, USN	Oct. 31, 1972	May 30, 1975
Adm. Isaac C. Kidd Jr., USN	May 30, 1975	Sept. 30, 1978
Adm. Harry D. Train II, USN	Sept. 30, 1978	Sept. 30, 1982
Adm. Wesley D. McDonald, USN	Sept. 30, 1982	Nov. 27, 1985
Adm. Lee Baggett Jr., USN	Nov. 27, 1985	Nov. 22, 1988
Adm. Frank B. Kelso II, USN	Nov. 22, 1988	May 18, 1990
Adm. Leon A. Edney, USN	May 18, 1990	July 13, 1992
Adm. Paul D. Miller, USN	July 13, 1992	Oct. 31, 1994
Gen. John J. Sheehan, USMC	Oct. 31, 1994	Sept. 24, 1997
Adm. Harold W. Gehman Jr., USN	Sept. 24, 1997	Sept. 5, 2000
Gen. William F. Kernan, USA	Sept. 5, 2000	Oct. 2, 2002
Adm. Edmund P. Giambastiani Jr., USN	Oct. 2, 2002	

Formerly US Atlantic Command, established Dec. 1, 1947, redesignated Oct. 7, 1999.

### US Northern Command

Gen. Ralph E. Eberhart, USAF	Oct. 1, 2002
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### US Pacific Command

Adm. John H. Towers, USN	Jan. 1, 1947	Feb. 28, 1947
Adm. Louis E. Denfeld, USN	Feb. 28, 1947	Dec. 3, 1947
Adm. Dewitt C. Ramsey, USN	Dec. 3, 1947	April 30, 1949
Adm. Arthur W. Radford, USN	April 30, 1949	July 10, 1953
Adm. Felix B. Stump, USN	July 10, 1953	July 31, 1958
Adm. Harry D. Felt, USN	July 31, 1958	June 30, 1964
Adm. U.S. Grant Sharp, USN	June 30, 1964	July 31, 1968
Adm. John S. McCain Jr., USN	July 31, 1968	Sept. 1, 1972
Adm. Noel A.M. Gayler, USN	Sept. 1, 1972	Aug. 30, 1976
Adm. Maurice E. Weisner, USN	Aug. 30, 1976	Oct. 31, 1979
Adm. Robert L.J. Long, USN	Oct. 31, 1979	July 1, 1983
Adm. William J. Crowe Jr., USN	July 1, 1983	Sept. 18, 1985
Adm. Ronald J. Hays Jr., USN	Sept. 18, 1985	Sept. 30, 1988
Adm. Huntington Hardisty, USN	Sept. 30, 1988	March 1, 1991
Adm. Charles R. Larson, USN	March 1, 1991	July 11, 1994
Lt. Gen. Harold T. Fields, USA	July 11, 1994	July 19, 1994
Adm. Richard C. Macke, USN	July 19, 1994	Jan. 31, 1996
Adm. Joseph W. Prueher, USN	Jan. 31, 1996	Feb. 20, 1999
Adm. Dennis C. Blair, USN	Feb. 20, 1999	May 2, 2002
Adm. Thomas B. Fargo, USN	May 2, 2002	



## US Southern Command

Lt. Gen. Willis Crittenger, USA	November 1947	June 1948
Lt. Gen. Matthew B. Ridgway, USA	June 1948	October 1949
Lt. Gen. William H.H. Morris, USA	October 1949	April 1952
Lt. Gen. Horace L. McBride, USA	April 1952	June 1954
Lt. Gen. William K. Harrison, USA	June 1954	January 1957
Lt. Gen. Robert M. Montague, USA	January 1957	February 1958
Lt. Gen. Ridgely Gaither, USA	April 1958	July 1960
Lt. Gen. Robert F. Sink, USA	July 1960	January 1961
Lt. Gen. Andrew P. O'Meara, USA	January 1961	June 1963
Gen. Andrew P. O'Meara, USA	June 1963	February 1965
Gen. Robert W. Porter, USA	February 1965	February 1969
Gen. George R. Mather, USA	February 1969	September 1971
Gen. George V. Underwood, USA	September 1971	January 1973
Gen. William B. Rosson, USA	January 1973	July 1975
Lt. Gen. Dennis P. McAuliffe, USA	August 1975	September 1979
Lt. Gen. Wallace H. Nutting, USA	October 1979	May 1983
Gen. Paul F. Gorman, USA	May 1983	March 1985
Gen. John R. Galvin, USA	March 1985	June 1987
Gen. Fred F. Woerner, USA	June 1987	July 1989
Gen. Maxwell R. Thurman, USA	September 1989	November 1990
Gen. George A. Joulwan, USA	November 1990	November 1993
Maj. Gen. W.A. Worthington, USA	December 1993	January 1994
Gen. Barry McCaffrey, USA	February 1994	February 1996
RAdm. James Perkins, USN	March 1996	June 1996
Gen. Wesley K. Clark, USA	July 1996	July 1997
Gen. Charles E. Wilhelm, USMC	August 1997	Sept. 8, 2000
Gen. Peter Pace, USMC	Sept. 8, 2000	Sept. 30, 2001
Maj. Gen. G.D. Speer, USA (acting)	Sept. 30, 2001	Aug. 18, 2002
Gen. James T. Hill, USA	Aug. 18, 2002	

Formerly US Caribbean Command (1947). Activated in 1963.

## US Special Operations Command

Gen. James J. Lindsay, USA	April 16, 1987	June 27, 1990
Gen. Carl W. Stiner, USA	June 27, 1990	May 20, 1993
Gen. Wayne A. Downing, USA	May 20, 1993	Feb. 29, 1996
Gen. Henry H. Shelton, USA	Feb. 29, 1996	Sept. 25, 1997
Gen. Peter J. Schoomaker, USA	Nov. 5, 1997	Oct. 27, 2000
Gen. Charles R. Holland, USAF	Oct. 27, 2000	Sept. 2, 2003
Gen. Bryan D. Brown, USA	Sept. 2, 2003	

## US Strategic Command

Gen. G. Lee Butler, USAF	June 1, 1992	Feb. 13, 1994
Adm. Henry G. Chiles Jr., USN	Feb. 14, 1994	Feb. 21, 1996
Gen. Eugene E. Habiger, USAF	Feb. 22, 1996	June 25, 1998
Adm. Richard W. Mies, USN	June 26, 1998	Nov. 30, 2001
Adm. James O. Ellis Jr., USN	Nov. 30, 2001	

Merged the functions of US Space Command into STRATCOM Oct. 1, 2002.

## US Transportation Command

Gen. Duane H. Cassidy, USAF	July 1, 1987	Sept. 21, 1989
Gen. H.T. Johnson, USAF	Sept. 22, 1989	Aug. 24, 1992
Gen. Ronald R. Fogleman, USAF	Aug. 25, 1992	Oct. 17, 1994
Gen. Robert L. Rutherford, USAF	Oct. 18, 1994	July 14, 1996
Gen. Walter Kross, USAF	July 15, 1996	Aug. 2, 1998
Gen. Charles T. Robertson Jr., USAF	Aug. 3, 1998	Nov. 5, 2001
Gen. John W. Handy, USAF	Nov. 5, 2001	

## US Space Command

Gen. Robert T. Herres, USAF	Sept. 23, 1985	Feb. 5, 1987
Gen. John L. Piotrowski, USAF	Feb. 6, 1987	March 30, 1990
Gen. Donald J. Kutyna, USAF	April 1, 1990	June 30, 1992
Gen. Charles A. Horner, USAF	June 30, 1992	Sept. 12, 1994
Gen. Joseph W. Ashy, USAF	Sept. 13, 1994	Aug. 26, 1996
Gen. Howell M. Estes III, USAF	Aug. 27, 1996	Aug. 13, 1998
Gen. Richard B. Myers, USAF	Aug. 14, 1998	Feb. 22, 2000
Gen. Ralph E. Eberhart, USAF	Feb. 22, 2000	Oct. 1, 2002

Deactivated Oct. 1, 2002, when its functions merged with US Strategic Command.

# NORAD

## Leaders Through the Years

## North American Aerospace Defense Command

Gen. Earle E. Partridge, USAF	Sept. 12, 1957	July 30, 1959
Gen. Laurence S. Kuter, USAF	Aug. 1, 1959	July 30, 1962
Gen. John K. Gerhart, USAF	Aug. 1, 1962	March 30, 1965
Gen. Dean C. Strother, USAF	April 1, 1965	July 29, 1966
Gen. Raymond J. Reeves, USAF	Aug. 1, 1966	July 31, 1969
Gen. Seth J. McKee, USAF	Aug. 1, 1969	Sept. 30, 1973
Gen. Lucius D. Clay Jr., USAF	Oct. 1, 1973	Aug. 29, 1975
Gen. Daniel James Jr., USAF	Sept. 1, 1975	Dec. 5, 1977
Gen. James E. Hill, USAF	Dec. 6, 1977	Dec. 31, 1979
Gen. James V. Hartinger, USAF	Jan. 1, 1980	July 30, 1984
Gen. Robert T. Herres, USAF	July 30, 1984	Feb. 5, 1987
Gen. John L. Piotrowski, USAF	Feb. 6, 1987	March 30, 1990
Gen. Donald J. Kutyna, USAF	April 1, 1990	June 30, 1992
Gen. Charles A. Horner, USAF	June 30, 1992	Sept. 12, 1994
Gen. Joseph W. Ashy, USAF	Sept. 13, 1994	Aug. 26, 1996
Gen. Howell M. Estes III, USAF	Aug. 27, 1996	Aug. 13, 1998
Gen. Richard B. Myers, USAF	Aug. 14, 1998	Feb. 22, 2000
Gen. Ralph E. Eberhart, USAF	Feb. 22, 2000	

# People

## 2004 USAF Almanac

### USAF Total Force (As of Sept. 30, 2003)

	FY98	FY99	FY00	FY01	FY02	FY03	FY04
<b>Air Force active duty</b>							
Officers	71,892	70,318	69,023	68,862	72,032	73,758	69,500
Enlisted	291,590	286,169	282,356	280,410	292,061	297,219	285,800
Cadets	3,988	4,103	4,275	4,299	4,158	4,085	4,000
<b>Total Air Force active duty</b>	<b>367,470</b>	<b>360,590</b>	<b>355,654</b>	<b>353,571</b>	<b>368,251</b>	<b>375,062</b>	<b>359,300</b>
Career re-enlistments (second term)	31,300	30,392	32,042	30,380	34,093	31,026	30,000
Rate	85%	84%	84%	84%	88%*	90%*	85%
First-term re-enlistments	10,400	8,196	9,917	10,485	10,666	8,232	9,000
Rate	54%	49%	52%	56%	72%*	61%*	55%
<b>Civilian personnel</b>							
Direct hire (excluding technicians)	133,332	126,685	122,312	121,321	124,392	129,358	128,195
ANG	23,388	22,892	22,781	24,228	24,109	20,718	24,405
Technicians: AFRC	9,376	9,470	9,583	9,871	8,480	8,041	9,991
Indirect hire—foreign nationals	6,749	6,693	6,508	6,450	6,331	6,416	6,171
<b>Total civilian personnel</b>	<b>172,845</b>	<b>165,740</b>	<b>161,184</b>	<b>161,870</b>	<b>163,312</b>	<b>164,533</b>	<b>168,762</b>
<b>Guard and Reserve</b>							
Air National Guard, Selected Reserve	108,096	105,715	106,365	108,485	112,075	108,137	107,030
AFRC, Selected Reserve	71,970	71,772	72,340	74,869	76,632	74,754	75,800
AFRC, Individual Ready Reserve	56,459	54,271	50,304	47,940	41,095	36,665	48,000
<b>Total Ready Reserve</b>	<b>236,525</b>	<b>231,758</b>	<b>229,009</b>	<b>231,294</b>	<b>229,802</b>	<b>219,556</b>	<b>230,830</b>
Standby	16,042	17,129	16,429	17,826	17,430	17,587	18,000
<b>Total Guard and Reserve</b>	<b>252,567</b>	<b>248,887</b>	<b>245,438</b>	<b>249,120</b>	<b>247,232</b>	<b>237,143</b>	<b>248,830</b>

FYs 1998-2003 are actual figures; FY 2004 is an estimate. \*FY02 and FY03 rates higher due to Stop-Loss.

### Armed Forces Manpower Trends, End Strength in Thousands

(As of Sept. 30, 2003)

	FY98	FY99	FY00	FY01	FY02	FY03	FY04
<b>Active duty military</b>							
Air Force	368	361	356	354	368	375	359
Army	484	479	482	481	487	499	482
Marine Corps	173	173	173	173	174	178	175
Navy	382	373	373	378	383	382	374
<b>Total</b>	<b>1,407</b>	<b>1,386</b>	<b>1,384</b>	<b>1,386</b>	<b>1,412</b>	<b>1,434</b>	<b>1,390</b>
<b>Selected Guard and Reserve</b>							
Air National Guard	108	106	106	109	112	108	107
AFRC	72	72	72	75	77	75	76
Army National Guard	362	358	353	352	351	351	350
Army Reserve	205	207	207	206	207	212	205
Marine Corps Reserve	41	40	40	40	40	41	40
Naval Reserve	93	89	87	88	88	88	86
<b>Total</b>	<b>881</b>	<b>872</b>	<b>865</b>	<b>870</b>	<b>875</b>	<b>875</b>	<b>864</b>
<b>Direct-hire civilian (full-time equivalents)</b>							
Air Force	166	160	155	155	154	149	149
Army	239	232	230	229	231	226	226
Navy/Marine Corps	196	190	185	183	185	182	181
Defense agencies	116	110	107	104	101	86	86
<b>Total</b>	<b>717</b>	<b>692</b>	<b>677</b>	<b>671</b>	<b>671</b>	<b>643</b>	<b>642</b>

FY04 numbers are estimates.

### USAF Educational Levels

(As of Dec. 31, 2003)

	Number	Percent
<b>Enlisted</b>		
High school	24,841	8.3
Some college ( < 2 years)	218,466	73.0
AA/AS degree or equivalent hours	41,598	13.9
Bachelor's degree	12,569	4.2
Master's degree	1,795	0.6
<b>Total</b>	<b>299,269</b>	<b>100</b>
<b>Officers</b>		
Bachelor's degree	36,884	50.5
Master's degree	28,995	39.7
Doctoral degree	1,022	1.4
Professional degree	6,135	8.4
<b>Total</b>	<b>73,036</b>	<b>100</b>

Does not include 4,085 cadets.

### USAF Marital Status

(As of Dec. 31, 2003)

Total percent married	58.4
Percent of enlisted	55.3
Percent of officers	71.0
Number of USAF couples	20,786
Number married to members of other services	1,410

### Air Force Personnel Strength

(As of Sept. 30, 2003)

Year	Strength	Year	Strength	Year	Strength
1907	3	1940	51,165	1973	690,999
1908	13	1941	152,125	1974	643,795
1909	27	1942	764,415	1975	612,551
1910	11	1943	2,197,114	1976	585,207
1911	23	1944	2,372,292	1977	570,479
1912	51	1945	2,282,259	1978	569,491
1913	114	1946	455,515	1979	559,450
1914	122	1947	305,827	1980	557,969
1915	208	1948	387,730	1981	570,302
1916	311	1949	419,347	1982	582,845
1917	1,218	1950	411,277	1983	592,044
1918	195,023	1951	788,381	1984	597,125
1919	25,603	1952	973,474	1985	601,515
1920	9,050	1953	977,593	1986	608,199
1921	11,649	1954	947,918	1987	607,035
1922	9,642	1955	959,946	1988	576,446
1923	9,441	1956	909,958	1989	570,880
1924	10,547	1957	919,835	1990	535,233
1925	9,670	1958	871,156	1991	510,432
1926	9,674	1959	840,028	1992	470,315
1927	10,078	1960	814,213	1993	444,351
1928	10,549	1961	820,490	1994	426,327
1929	12,131	1962	883,330	1995	400,409
1930	13,531	1963	868,644	1996	389,001
1931	14,780	1964	855,802	1997	377,385
1932	15,028	1965	823,633	1998	367,470
1933	15,099	1966	886,350	1999	360,590
1934	15,861	1967	897,426	2000	355,654
1935	16,247	1968	904,759	2001	353,571
1936	17,233	1969	862,062	2002	368,251
1937	19,147	1970	791,078	2003	375,062
1938	21,089	1971	755,107	2004	359,300
1939	23,455	1972	725,635		

2004 number is an estimate.

### Active Duty Force Demographics

(As of Sept. 30, 2003)

Grade	Total	Blacks	Women	Other Minorities
<b>Officers</b>				
General	274	12	13	0
Colonel	3,789	218	448	20
Lieutenant Colonel	10,683	617	1,364	94
Major	16,007	956	2,436	276
Captain	22,670	1,607	4,742	707
First Lieutenant	9,636	770	2,088	268
Second Lieutenant	10,699	778	2,388	365
<b>Total</b>	<b>73,758</b>	<b>4,958</b>	<b>13,479</b>	<b>1,730</b>
<b>Enlisted</b>				
Chief Master Sergeant of the Air Force	1			
Chief Master Sergeant	2,856	494	330	19
Senior Master Sergeant	5,718	1,128	617	57
Master Sergeant	30,362	6,228	3,396	397
Technical Sergeant	46,000	8,499	6,521	692
Staff Sergeant	75,806	13,107	16,509	1,678
Sergeant/Senior Airman	52,477	10,008	12,411	1,377
Airman First Class	57,963	9,420	12,632	2,791
Airman	12,124	1,846	3,853	622
Airman Basic	13,912	2,118	3,066	715
<b>Total</b>	<b>297,219</b>	<b>52,848</b>	<b>59,335</b>	<b>8,348</b>

**Total personnel 370,977 57,806 72,814 10,078**

**Average ages of military personnel: Officers 35, Enlisted 28**

Total does not include 4,085 cadets.

### The Civilian Force

(As of Sept. 30, 2003)

General Schedule/ Other		Wage Grade		Wage Grade Leader		Wage Grade Supervisory		Air Force Civilian Personnel: Average Age and Length of Service	
Grade	Force	Grade	Force	Grade	Force	Grade	Force		
1	47	1	21	1	0	1	21	General schedule	47
2	143	2	262	2	10	2	16	Federal wage system	46
3	689	3	354	3	5	3	20	Average age	47
4	2,816	4	188	4	4	4	21	Average length of service (overall)	17.4 years
5	8,284	5	1,183	5	21	5	49		
6	5,706	6	936	6	26	6	92		
7	8,299	7	1,781	7	47	7	107		
8	1,119	8	3,394	8	101	8	191		Includes active Title 5 civilians with permanent appointments, US citizens only.
9	12,192	9	2,931	9	221	9	699		Excludes Title 32 technicians, temporary employees, and foreign/local nationals.
10	621	10	11,683	10	695	10	971		*Scientific and Technical.
11	15,657	11	3,084	11	151	11	396		**Senior Executive Service (Includes ES, IE, and IP).
12	16,714	12	1,442	12	62	12	204		
13	9,442	13	203	13	6	13	138		
14	2,814	14	40	14	0	14	169		
15	962	15	2	15	1	15	90		
16	0	16	0	16	0	16	37		
17	0	17	0	17	0	17	27		
18	0	18	0	18	0	18	16		
ST <sup>a</sup>	0								
SES <sup>b</sup>	161								
Other	0								
<b>Total</b>	<b>85,666</b>	<b>Total</b>	<b>27,504</b>	<b>Total</b>	<b>1,350</b>	<b>Total</b>	<b>3,264</b>		

## USAF Personnel Strength by Commands, FOAs, and DRUs

(As of Sept. 30, 2003)

	Military	Civilian	Total
<b>Major commands</b>			
Air Combat Command (ACC)	93,115	9,690	102,805
Air Education and Training Command (AETC)	71,666	14,712	86,378
Air Force Materiel Command (AFMC)	23,377	56,497	79,874
Air Force Reserve Command (AFRC)	400	13,191	13,591
Air Force Space Command (AFSPC)	19,523	6,471	25,994
Air Force Special Operations Command (AFSOC)	9,407	743	10,150
Air Mobility Command (AMC)	53,083	8,727	61,810
Pacific Air Forces (PACAF)	34,095	8,464	42,559
United States Air Forces in Europe (USAFE)	29,278	5,817	35,095
<b>Total major commands</b>	<b>333,944</b>	<b>124,312</b>	<b>458,256</b>
<b>Field Operating Agencies (FOAs)</b>			
Air Force Agency for Modeling and Simulation	18	16	34
Air Force Audit Agency	0	817	817
Air Force Center for Environmental Excellence	38	365	403
Air Force Civil Engineer Support Agency	90	116	206
Air Force C2ISR Center*	265	54	319
Air Force Communications Agency	235	296	531
Air Force Cost Analysis Agency	23	34	57
Air Force Flight Standards Agency	122	40	162
Air Force Frequency Management Agency	10	18	28
Air Force Historical Research Agency	12	79	91
Air Force Inspection Agency	107	17	124
Air Force Legal Services Agency	371	111	482
Air Force Logistics Management Agency	57	23	80
Air Force Manpower Agency	121	83	204
Air Force Medical Operations Agency	102	50	152
Air Force Medical Support Agency	91	41	132
AFNSEPA*	18	4	22
Air Force News Agency	296	87	383
AFNWCA*	12	15	27
Air Force Office of Special Investigations	1,516	558	2,074
Air Force Operations Group	87	5	92
Air Force Pentagon Communications Agency	393	207	600
Air Force Personnel Center	906	991	1,897
Air Force Personnel Operations Agency	30	4	34
Air Force Program Executive Office	30	10	40
Air Force Real Property Agency	0	198	198
Air Force Review Boards Agency	12	44	56
Air Force Safety Center	63	48	111
Air Force Security Forces Center	325	13	338
Air Force Services Agency	91	172	263
Air Force Technical Applications Center	543	0	543
Air Force Weather Agency	555	200	755
Air Intelligence Agency	9,689	2,017	11,706
Air National Guard Readiness Center	129	456	585
<b>Total FOAs</b>	<b>16,357</b>	<b>7,189</b>	<b>23,546</b>
<b>Direct Reporting Units (DRUs)</b>			
Air Force Doctrine Center	69	17	86
Air Force Operational Test and Evaluation Center	549	206	755
Air Force Studies and Analyses Agency	69	25	94
United States Air Force Academy	2,686	1,387	4,073
11th Wing	1,780	806	2,586
<b>Total DRUs</b>	<b>5,153</b>	<b>2,441</b>	<b>7,594</b>
<b>Other</b>			
Other units	15,523	30,591	46,114
USAFA cadets	4,085	0	4,085
<b>Total for all categories</b>	<b>375,062</b>	<b>164,533</b>	<b>539,595</b>

\*AFC2ISR Center is Air Force Command & Control, Intelligence, Surveillance, and Reconnaissance Center; AFNSEPA is Air Force National Security Emergency Preparedness Agency; AFNWCA is Air Force Nuclear Weapons & Counterproliferation Agency.

## USAF Personnel by Geographic Area

(As of Sept. 30, 2003)

<b>Total military personnel</b>	<b>375,062</b>
<b>US territory and special locations</b>	<b>300,383</b>
<b>Total in foreign countries</b>	<b>74,679</b>
<b>Western and southern Europe</b>	
Germany	16,208
UK	9,866
Italy	4,626
Turkey	1,669
Spain	297
All other countries	2,902
<b>East Asia and Pacific</b> 24,094	
Japan/Okinawa	14,319
South Korea	9,600
All other countries	175
<b>Africa, Near East, South Asia</b> 4,722	
Saudi Arabia	637
Egypt	52
All other countries	4,033
<b>Western hemisphere</b> 351	
Canada	81
All other countries	270
<b>Other areas</b>	<b>9,944</b>

## Active Duty Force by Grade

(As of Sept. 30, 2003)

Grade	Number
<b>Officers</b>	
General	13
Lieutenant General	39
Major General	83
Brigadier General	139
Colonel	3,789
Lieutenant Colonel	10,683
Major	16,007
Captain	22,670
First Lieutenant	9,636
Second Lieutenant	10,699
<b>Total</b>	<b>73,758</b>
Cadets	4,085
<b>Enlisted</b>	
Chief Master Sergeant of the Air Force	1
Chief Master Sergeant	2,856
Senior Master Sergeant	5,718
Master Sergeant	30,362
Technical Sergeant	46,000
Staff Sergeant	75,806
Sergeant/Senior Airman	52,477
Airman First Class	57,963
Airman	12,124
Airman Basic	13,912
<b>Total</b>	<b>297,219</b>
<b>Total strength</b>	<b>375,062</b>

## Specialties in the Enlisted Force

(As of Sept. 30, 2003)

Code	Career Field	Assigned	Percent
1A	Aircrew Operations	8,133	2.7
1C	Command Control Systems Operations	13,113	4.4
1N	Intelligence	10,412	3.5
1S	Safety	370	0.1
1T	Aircrew Protection	2,796	0.9
1W	Weather	2,467	0.8
2A	Manned Aerospace Maintenance	65,427	22.0
2E	Communications—Electronics Systems	12,432	4.2
2F	Fuels	4,515	1.5
2G	Logistics Plans	703	0.2
2M	Missile & Space Systems Maintenance	2,613	0.9
2P	Precision Measurement	1,052	0.4
2R	Maintenance Management Systems	1,853	0.6
2S	Supply	9,967	3.4
2T	Transportation & Vehicle Maintenance	13,193	4.4
2W	Munitions & Weapons	16,315	5.5
3A	Information Management	10,314	3.5
3C	Communications—Computer Systems	15,371	5.2
3E	Civil Engineering	21,023	7.1
3H	Historian	106	0.0
3M	Morale, Welfare, Recreation, & Services	4,557	1.5
3N	Public Affairs	1,546	0.5
3P	Security Forces	23,651	8.0
3S	Mission Support	8,622	2.9
3U	Manpower	635	0.2
3V	Visual Information	1,293	0.4
4A–V	Medical	20,281	6.8
4Y	Dental	2,629	0.9
5J	Paralegal	956	0.3
5R	Chapel Services Support	483	0.2
6C	Contracting	1,293	0.4
6F	Financial	3,357	1.1
7S	Special Investigation	782	0.3
8	Special Duty Identifiers	7,111	2.4
9	Reporting Identifiers	7,466	2.5
	Unassigned	382	0.1
<b>Total</b>		<b>297,219</b>	<b>100</b>

Percentages have been rounded.

## Specialties in the Officer Force

(As of Sept. 30, 2003)

Code	Utilization Field Title	Assigned	Percent
X0	Commander & Director	772	1.0
11	Pilot	12,014	16.3
12	Navigator	4,014	5.4
13	Space, Missile, Command & Control	5,128	7.0
14	Intelligence	2,999	4.1
15	Weather	717	1.0
16	Operations Support	1,374	1.9
21	Aircraft Maintenance & Munitions	4,447	6.0
31	Security Forces	936	1.3
32	Civil Engineering	1,399	1.9
33	Communications—Computer Systems	4,430	6.0
34	MWR & Services	604	0.8
35	Public Affairs	496	0.7
36	Personnel	1,806	2.4
38	Manpower	396	0.5
4X	Medical	11,832	16.0
51	Law	1,339	1.8
52	Chaplain	610	0.8
61	Scientific/Research	907	1.2
62	Developmental Engineering	2,435	3.3
63	Acquisition	2,935	4.0
64	Contracting	998	1.4
65	Financial	962	1.3
71	Special Investigations	420	0.6
8X	Special Duty Identifiers	1,754	2.4
9X	Reporting Identifiers	6,426	8.7
	Other	1,608	2.2
<b>Total</b>		<b>73,758</b>	<b>100</b>

Total does not include 4,085 cadets. Percentages have been rounded.

**SSgt. Richard Panepinto, 1st Expeditionary RED HORSE Group, grinds down a weld on a roll-up door at a forward deployed location in Southwest Asia. RED HORSE units provide USAF with a mobile civil engineer response force at operating locations worldwide.**



USAF photo by SSGT. Suzanne M. Jenkins



## Defense Department Budget Topline

(In billions of current and constant FY05 dollars)

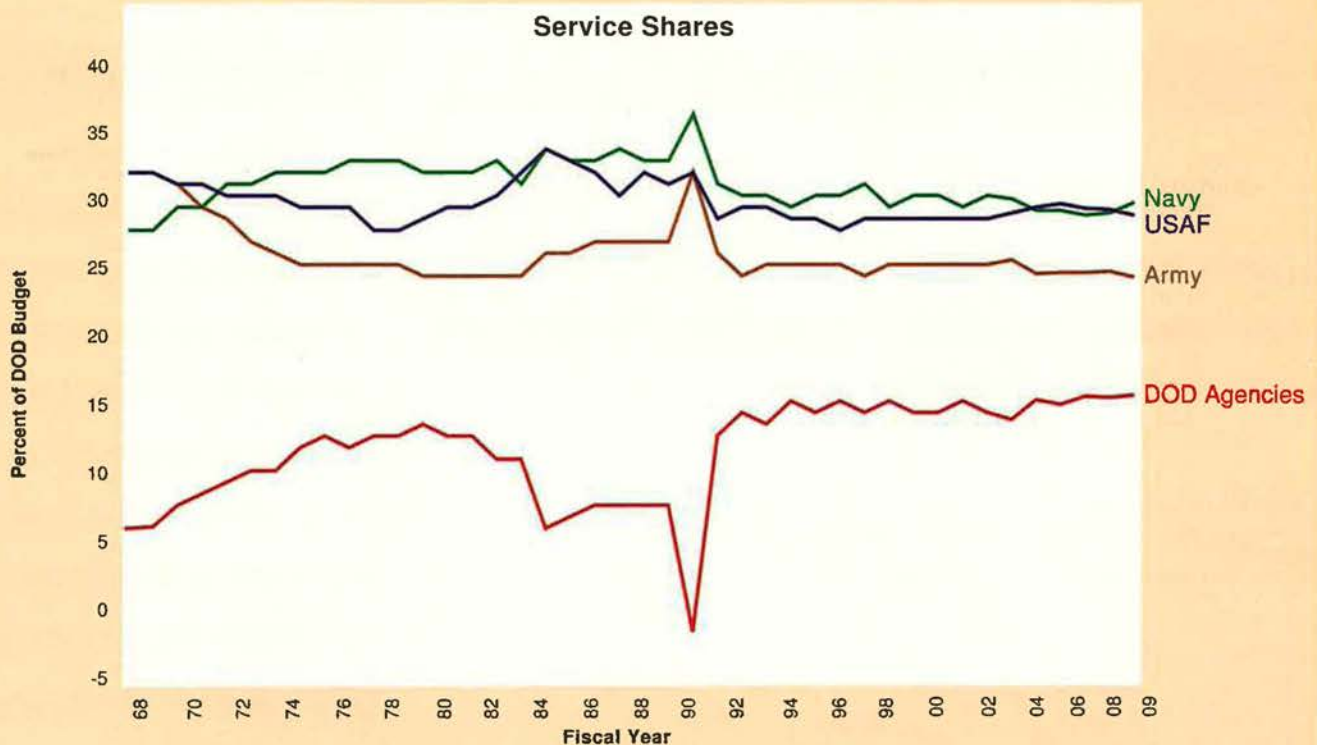
	FY03	FY04	FY05	FY06	FY07	FY08	FY09
<b>Budget authority</b> (current \$)	\$365.3	\$375.3	\$401.7	\$422.7	\$443.9	\$465.7	\$487.7
<b>Budget authority</b> (constant FY05 \$)	\$377.5	\$381.7	\$401.7	\$415.5	\$426.8	\$437.9	\$448.5
<b>Outlays</b> (current \$)	\$339.3	\$377.7	\$403.5	\$415.6	\$426.9	\$447.6	\$467.9
<b>Outlays</b> (constant FY05 \$)	\$350.6	\$384.1	\$403.5	\$408.5	\$410.4	\$420.8	\$430.3

Numbers have been rounded.

## Service Shares

(In billions of constant FY05 dollars)

Budget authority	FY03	FY04	FY05	FY06	FY07	FY08	FY09
Air Force	\$109.4	\$112.8	\$120.5	\$126.0	\$127.5	\$130.5	\$131.2
Army	94.3	97.0	97.2	101.0	103.8	106.9	107.1
Navy	117.0	117.1	119.3	123.4	125.2	129.3	136.3
Defense agencies, DOD-wide	56.6	54.8	64.7	65.2	70.2	71.2	73.8
<b>Total</b>	<b>\$377.5</b>	<b>\$381.7</b>	<b>\$401.7</b>	<b>\$415.5</b>	<b>\$426.8</b>	<b>\$437.9</b>	<b>\$448.5</b>
<b>Percent of budget authority</b>							
Air Force	29.0%	29.5%	30.0%	30.3%	29.9%	29.8%	29.3%
Army	25.0%	25.4%	24.2%	24.3%	24.3%	24.4%	23.9%
Navy	31.0%	30.7%	29.7%	29.7%	29.3%	29.5%	30.4%
Defense agencies, DOD-wide	15.0%	14.4%	16.1%	15.7%	16.4%	16.3%	16.5%



## Monthly Military Basic Rates of Pay in Dollars

(Effective Jan. 1, 2004)

### Commissioned Officers

Pay Grade	Years of Service														
	<2	2	3	4	6	8	10	12	14	16	18	20	22	24	26
O-10 <sup>a</sup>												12,525	12,586	12,848	13,304
O-9 <sup>a</sup>												10,955	11,112	11,340	11,738
O-8 <sup>a</sup>	7,751	8,005	8,221	8,221	8,430	8,782	8,864	9,197	9,293	9,580	9,996	10,379	10,635		
O-7 <sup>a</sup>	6,441	6,740	6,878	6,989	7,187	7,384	7,612	7,839	8,067	8,782	9,386	9,386	9,386	9,386	9,434
O-6	4,774	5,244	5,588	5,588	5,610	5,850	5,882	5,882	6,216	6,807	7,154	7,501	7,698	7,898	8,285
O-5	3,980	4,483	4,793	4,852	5,045	5,161	5,416	5,603	5,844	6,214	6,390	6,563	6,761		
O-4	3,434	3,975	4,240	4,299	4,545	4,809	5,138	5,394	5,572	5,674	5,733				
O-3	3,019	3,422	3,694	4,027	4,220	4,432	4,569	4,794	4,911						
O-2	2,608	2,971	3,422	3,537	3,610										
O-1	2,264	2,357	2,849												
O-3E <sup>b</sup>				4,027	4,220	4,432	4,569	4,794	4,984	5,093	5,241				
O-2E <sup>b</sup>				3,537	3,610	3,725	3,919	4,069	4,180						
O-1E <sup>b</sup>				2,849	3,042	3,155	3,269	3,382	3,537						

### Enlisted Members

E-9								3,769	3,855	3,962	4,089	4,217	4,421	4,594	4,777	5,055
E-8							3,086	3,222	3,306	3,408	3,518	3,716	3,816	3,986	4,081	4,314
E-7	2,145	2,341	2,431	2,550	2,642	2,801	2,891	2,980	3,140	3,220	3,296	3,342	3,498	3,599	3,855	
E-6	1,856	2,041	2,131	2,219	2,310	2,516	2,596	2,685	2,763	2,791	2,810					
E-5	1,700	1,814	1,901	1,991	2,131	2,251	2,340	2,368								
E-4	1,558	1,638	1,727	1,814	1,892											
E-3	1,407	1,496	1,586	1,586	1,586											
E-2	1,338															
E-1 4 mos.+	1,193															
E-1 <4 mos.	1,104															

Amounts have been rounded to the nearest dollar.

<sup>a</sup>Basic pay for pay grades O-7 through O-10 is limited to \$12,050.00. Basic pay for O-6 and below is limited to \$10,608.30.

<sup>b</sup>Commissioned officers with more than four years' active service as enlisted members.

While serving as Chairman of the Joint Chiefs of Staff or Chief of Staff of the Air Force, basic pay is \$14,634.20.

For the Chief Master Sergeant of the Air Force, basic pay is \$6,090.90.

### Aviation Career Incentive Pay

(Effective Jan. 1, 2004)

Monthly Rate	Years of Aviation Service as an Officer	Monthly Rate	Years of Service as an Officer
\$125	2 or fewer	\$585	more than 22
156	more than 2	495	more than 23
188	more than 3	385	more than 24
206	more than 4	250	more than 25
650	more than 6		
840	more than 14		

Provided to qualified rated officers.

Officers in pay grade O-7 are paid \$200 per month. Officers in pay grade O-8 or above are paid \$206 per month.

Continuous pay ends following the 25th year of service.

### Hazardous Duty Pay

(Effective Jan. 1, 2004)

Pay Grade	Monthly Rate
O-10	\$150
O-9	150
O-8	150
O-7	150
O-6	250
O-5	250
O-4	225
O-3	175
O-2	150
O-1	150
E-9	240
E-8	240
E-7	240
E-6	215
E-5	190
E-4	165
E-3	150
E-2	150
E-1	150



## Annual Pay for Federal Civilians

(Effective Jan. 1, 2004)

### General Schedule

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10
GS-1	\$15,442	\$15,958	\$16,471	\$16,982	\$17,497	\$17,799	\$18,305	\$18,816	\$18,837	\$19,314
GS-2	17,363	17,775	18,350	18,837	19,047	19,607	20,167	20,727	21,287	21,847
GS-3	18,944	19,575	20,206	20,837	21,468	22,099	22,730	23,361	23,992	24,623
GS-4	21,266	21,975	22,684	23,393	24,102	24,811	25,520	26,229	26,938	27,647
GS-5	23,794	24,587	25,380	26,173	26,966	27,759	28,552	29,345	30,138	30,931
GS-6	26,522	27,406	28,290	29,174	30,058	30,942	31,826	32,710	33,594	34,478
GS-7	29,473	30,455	31,437	32,419	33,401	34,383	35,365	36,347	37,329	38,311
GS-8	32,640	33,728	34,816	35,904	36,992	38,080	39,168	40,256	41,344	42,432
GS-9	36,052	37,254	38,456	39,658	40,860	42,062	43,264	44,466	45,668	46,870
GS-10	39,702	41,025	42,348	43,671	44,994	46,317	47,640	48,963	51,286	51,609
GS-11	44,621	45,075	46,529	47,983	49,437	50,891	52,345	53,799	55,253	56,707
GS-12	52,281	54,024	55,767	57,510	59,253	60,996	62,739	64,482	66,225	67,968
GS-13	62,170	64,242	66,314	68,386	70,458	72,530	74,602	76,674	78,746	80,818
GS-14	73,467	75,916	78,365	80,814	83,263	85,712	88,161	90,610	93,059	95,508
GS-15	86,417	89,298	92,179	95,060	97,941	100,822	103,703	106,584	109,465	112,346

### Senior Executive Service

As part of the 2004 defense budget, Congress authorized DOD to implement a new performance-based pay system for SES members. On Jan. 1, 2004, a new SES pay scale reflecting only the minimum and maximum levels of pay replaced the old fixed SES pay levels (ES-1 through ES-6). The pay scale does not include locality pay.

#### SES Pay System Structure

Certified SES performance appraisal system  
 Non-certified SES performance appraisal system

#### Minimum

\$104,927  
 \$104,927

#### Maximum

\$158,100  
 \$145,600

### Housing Allowance

(Effective Jan. 1, 2004)

Pay Grade	With Dependents	Without Dependents
O-10	\$1,292.70	\$1,050.60
O-9	1,292.70	1,050.60
O-8	1,292.70	1,050.60
O-7	1,292.70	1,050.60
O-6	1,163.70	936.90
O-5	1,121.70	927.90
O-4	988.80	839.80
O-3	818.10	689.40
O-2	698.40	546.60
O-1	624.90	460.50
O-3E	879.30	744.30
O-2E	793.50	632.40
O-1E	733.20	544.20
E-9	840.00	637.20
E-8	774.60	585.00
E-7	719.10	499.50
E-6	664.50	453.10
E-5	597.60	417.00
E-4	519.30	362.50
E-3	483.30	355.80
E-2	460.50	289.20
E-1	460.50	258.00

### Subsistence Allowance

(Effective Jan. 1, 2004)

	Cash/In-Kind
<b>Officers</b>	\$175.23/month
<b>Enlisted Members</b>	
Standard	\$254.46/month
When rations in-kind are not available	\$262.50/month

# Historical Federal Budget Data

## Current dollars

(In billions)

Year	Total Outlays	Deficit/Surplus	Entitlements	Defense
1962	\$106.8	\$5.9	\$34.7	\$52.6
1963	111.3	4	36.2	53.7
1964	118.5	6.5	38.9	55.0
1965	118.2	1.6	39.7	51.0
1966	134.5	3.1	43.4	59.0
1967	157.5	12.6	50.9	72.0
1968	178.1	27.7	59.7	82.2
1969	183.6	0.5	64.6	82.7
1970	195.6	8.7	72.5	81.9
1971	210.2	26.1	86.9	79.0
1972	230.7	26.4	100.8	79.3
1973	245.7	15.4	116.0	77.1
1974	269.4	8.0	130.9	80.7
1975	332.3	55.3	169.4	87.6
1976	371.8	70.5	189.1	89.9
1977	409.2	49.8	203.7	97.5
1978	458.7	54.9	227.4	104.6
1979	504.0	38.7	247.0	116.8
1980	590.9	72.7	291.2	134.6
1981	678.2	73.9	339.4	158.0
1982	745.7	120.0	370.8	185.9
1983	808.4	208	410.6	209.9
1984	851.9	185.6	405.6	228.0
1985	946.4	221.7	448.2	253.1
1986	990.4	237.9	461.8	273.8
1987	1,004.1	169.3	474.2	282.5
1988	1,064.5	194.0	505.0	290.9
1989	1,143.6	205.2	548.6	304.0
1990	1,253.2	277.8	626.9	300.1
1991	1,324.4	321.5	702.3	319.7
1992	1,381.7	340.5	716.8	302.6
1993	1,409.5	300.4	738.0	292.4
1994	1,461.9	258.9	786.1	282.3
1995	1,515.8	226.4	818.5	273.6
1996	1,560.5	174.1	858.7	266.0
1997	1,601.3	103.3	896.3	271.7
1998	1,652.6	30.0	938.6	270.2
1999	1,701.9	1.9	976.8	275.5
2000	1,788.8	86.6	1,029.8	295.0
2001	1,863.8	33.3	1,095.2	306.1
2002	2,011.0	317.5	1,196.6	348.9
2003	2,157.6	536.1	1,279.0	404.9

## Constant FY05 dollars

(In billions)

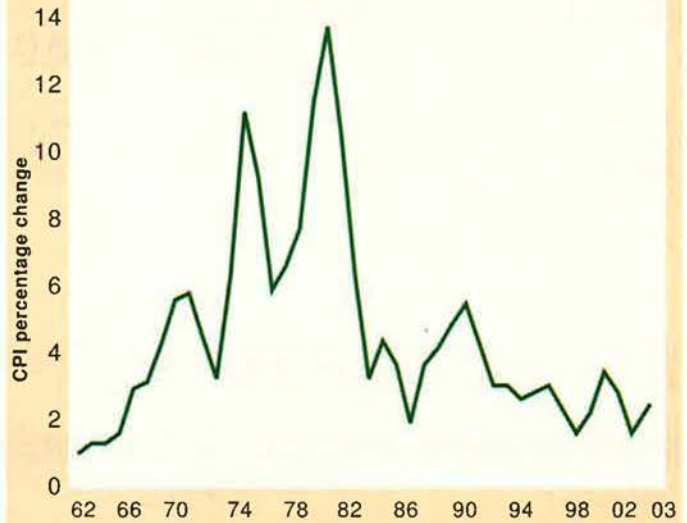
Year	Total Outlays	Deficit/Surplus	Entitlements	Defense
1962	\$672.7	\$37.2	\$218.5	\$331.3
1963	692.0	24.9	225.1	333.9
1964	727.3	39.9	238.8	337.6
1965	714.0	9.7	239.8	308.1
1966	789.6	18.2	254.8	346.4
1967	896.8	71.7	289.8	410.0
1968	973.3	151.4	326.2	449.2
1969	951.0	2.6	334.6	428.4
1970	958.5	42.6	355.3	401.3
1971	986.7	122.5	407.9	370.8
1972	1,049.3	120.1	458.5	360.7
1973	1,052.3	66.0	496.8	330.2
1974	1,039.5	30.9	505.1	311.4
1975	1,175.2	195.6	599.1	309.8
1976	1,242.8	235.7	632.1	300.5
1977	1,284.4	156.3	639.4	306.0
1978	1,338.0	160.1	663.3	305.1
1979	1,320.9	101.4	647.4	306.1
1980	1,364.5	167.9	672.4	310.8
1981	1,419.8	154.7	710.5	330.8
1982	1,470.0	236.6	731.0	366.5
1983	1,544.2	397.3	784.3	400.9
1984	1,560.2	339.9	742.8	417.6
1985	1,673.0	391.9	792.3	447.4
1986	1,718.1	412.7	801.1	475.0
1987	1,681.4	283.5	794.1	473.1
1988	1,712.3	312.1	812.3	467.9
1989	1,755.3	315.0	842.0	466.6
1990	1,825.0	404.5	912.9	437.0
1991	1,850.9	449.3	981.5	446.8
1992	1,874.8	462.0	972.6	410.6
1993	1,856.8	395.7	972.2	385.2
1994	1,877.0	332.4	1,009.3	362.5
1995	1,893.2	282.8	1,022.3	341.7
1996	1,892.3	211.1	1,041.3	322.6
1997	1,898.1	122.4	1,062.4	322.1
1998	1,928.0	35.0	1,095.0	315.2
1999	1,942.8	2.2	1,115.1	314.5
2000	1,974.9	95.6	1,136.9	325.7
2001	2,001.6	35.8	1,176.2	328.7
2002	2,125.7	335.6	1,264.9	368.8
2003	2,229.4	553.9	1,321.6	418.4

Source: "The Budget and Economic Outlook: Fiscal Years 2005-14," published by the Congressional Budget Office, January 2004; Budget of the United States Government Historical Tables, Fiscal Year 2005. (Constant dollar figures are derived.)

### Percentages of GDP

Year	Total Outlays	Deficit/Surplus	Entitlements	Defense
1962	18.8	1.0	6.1	9.2
1963	18.5	0.7	6.0	8.9
1964	18.5	1.0	6.1	8.6
1965	17.2	0.2	5.8	7.4
1966	17.8	0.4	5.7	7.8
1967	19.4	1.6	6.3	8.9
1968	20.5	3.2	6.9	9.4
1969	19.3	0.1	6.8	8.7
1970	19.3	0.9	7.2	8.1
1971	19.4	2.4	8.0	7.3
1972	19.6	2.2	8.6	6.7
1973	18.7	1.2	8.8	5.9
1974	18.7	0.6	9.1	5.6
1975	21.3	3.5	10.9	5.6
1976	21.4	4.1	10.9	5.2
1977	20.7	2.5	10.3	4.9
1978	20.7	2.5	10.2	4.7
1979	20.1	1.5	9.9	4.7
1980	21.6	2.7	10.7	4.9
1981	22.2	2.4	11.1	5.2
1982	23.1	3.7	11.5	5.8
1983	23.5	6.0	11.9	6.1
1984	22.1	4.8	10.5	5.9
1985	22.9	5.4	10.8	6.1
1986	22.5	5.4	10.5	6.2
1987	21.6	3.6	10.2	6.1
1988	21.2	3.9	10.1	5.8
1989	21.2	3.8	10.2	5.6
1990	21.8	4.8	10.9	5.2
1991	22.3	5.4	11.8	5.4
1992	22.2	5.5	11.5	4.9
1993	21.5	4.6	11.2	4.5
1994	21.0	3.7	11.3	4.1
1995	20.7	3.1	11.2	3.7
1996	20.3	2.3	11.2	3.5
1997	19.5	1.3	10.9	3.3
1998	19.2	0.3	10.9	3.1
1999	18.6	0.0	10.7	3.0
2000	18.4	0.9	10.6	3.0
2001	18.6	0.3	10.9	3.0
2002	19.4	3.1	11.5	3.4
2003	19.9	5.0	11.8	3.7

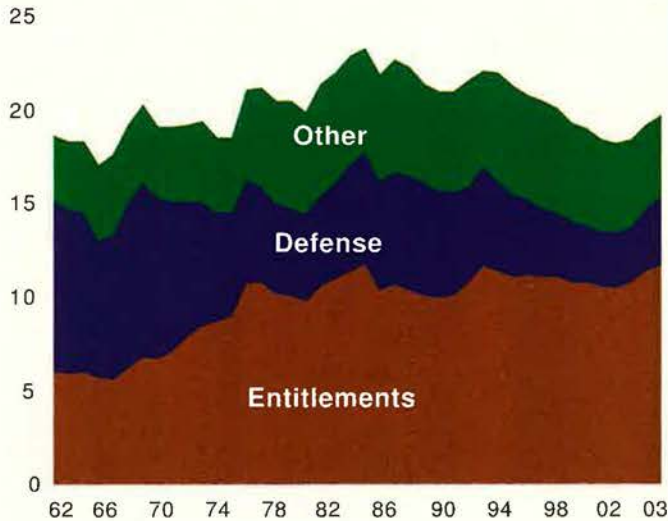
### Inflation Rates



CPI=Consumer Price Index

Year % change

1962	1.0
1963	1.3
1964	1.3
1965	1.6
1966	2.9
1967	3.1
1968	4.2
1969	5.5
1970	5.7
1971	4.4
1972	3.2
1973	6.2
1974	11.0
1975	9.1
1976	5.8
1977	6.5
1978	7.6
1979	11.3
1980	13.5
1981	10.3
1982	6.2
1983	3.2
1984	4.3
1985	3.6
1986	1.9
1987	3.6
1988	4.1
1989	4.8
1990	5.4
1991	4.2
1992	3.0
1993	3.0
1994	2.6
1995	2.8
1996	3.0
1997	2.3
1998	1.6
1999	2.2
2000	3.4
2001	2.8
2002	1.6
2003	2.3



# Equipment

## 2004 USAF Almanac

**Total active inventory (TAI):** aircraft assigned to operating forces for mission, training, test, or maintenance. Includes primary, backup, and attrition aircraft.

**Primary aircraft inventory (PAI):** aircraft assigned to meet primary aircraft authorization (PAA).

### Active Duty Inventory

(As of Sept. 30, 2003)

Type	TAI	PAI	Type	TAI	PAI
<b>Bomber</b>			<b>Tanker</b>		
B-1	67	52	HC-130	17	14
B-2	21	16	KC-10	59	54
B-52	85	50	KC-135	249	213
<b>Total</b>	<b>173</b>	<b>118</b>	<b>Total</b>	<b>325</b>	<b>281</b>
<b>Fighter/Attack</b>			<b>Trainer</b>		
A-10	123	120	T-1	180	150
OA-10	83	60	T-3	110	0
F-15	608	527	T-6	110	92
F-16	742	631	T-37	333	309
F/A-22	17	17	T-38	489	401
F-117	55	47	T-41	4	4
<b>Total</b>	<b>1,628</b>	<b>1,402</b>	T-43	10	9
<b>Helicopter</b>			TC-135	2	2
HH-60	68	58	Gliders	67	30
UH-1	61	46	UV-18	3	2
<b>Total</b>	<b>129</b>	<b>104</b>	<b>Total</b>	<b>1,308</b>	<b>999</b>
<b>Reconnaissance/BM/C3I</b>			<b>Transport</b>		
E-3	32	27	C-5	81	70
E-4	4	3	C-9	6	6
E-8	16	13	C-12	27	23
EC-130	15	10	C-17	109	95
M/RQ-1	6	5	C-20	10	6
OC-135	2	2	C-21	75	72
RC-135	21	16	C-32	4	4
RQ-4	2	0	C-37	9	6
U-2	34	33	C-40	2	1
WC-135	2	0	C-41	2	2
<b>Total</b>	<b>134</b>	<b>109</b>	C-130	190	163
<b>Special Ops Forces</b>			C-135	3	2
AC-130	21	16	C-141	10	0
MC-130	44	41	VC-25	2	2
MH-53	36	31	<b>Total</b>	<b>530</b>	<b>452</b>
<b>Total</b>	<b>101</b>	<b>88</b>	<b>Total Active</b>	<b>4,328</b>	<b>3,553</b>

### Air National Guard Inventory

(As of Sept. 30, 2003)

Type	TAI	PAI
<b>Fighter/Attack</b>		
A-10	76	72
OA-10	26	18
F-15	126	101
F-16	549	440
<b>Total</b>	<b>777</b>	<b>631</b>
<b>Helicopter</b>		
HH-60G	17	15
<b>Reconnaissance/BM/C3I</b>		
EC-130	7	5
<b>Special Ops Forces</b>		
MC-130	4	4
<b>Tanker</b>		
HC-130	9	7
KC-135	227	203
<b>Total</b>	<b>236</b>	<b>210</b>
<b>Transport</b>		
C-5	13	12
C-21	2	2
C-22	2	0
C-26	11	11
C-32	1	0
C-38	2	2
C-40	2	0
C-130	219	207
C-135	0	0
C-141	9	9
LC-130	10	10
<b>Total</b>	<b>271</b>	<b>253</b>
<b>Total ANG</b>	<b>1,312</b>	<b>1,118</b>

### Air Force Reserve Command Inventory

(As of Sept. 30, 2003)

Type	TAI	PAI
<b>Bomber</b>		
B-52	9	8
<b>Fighter/Attack</b>		
A-10	44	39
OA-10	7	6
F-16	70	60
<b>Total</b>	<b>121</b>	<b>105</b>
<b>Helicopter</b>		
HH-60	18	17
<b>Reconnaissance/BM/C3I</b>		
WC-130	20	10
<b>Special Ops Forces</b>		
MC-130	14	12
<b>Tanker</b>		
HC-130	6	5
KC-135	70	70
<b>Total</b>	<b>76</b>	<b>75</b>
<b>Transport</b>		
C-5	32	28
C-130	103	99
C-141	40	40
<b>Total</b>	<b>175</b>	<b>167</b>
<b>Total AFRC</b>	<b>433</b>	<b>394</b>



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L-3 Communications • ALPHATECH • ZelTech

Speed. Precision. Confidence. On board the E-10A, they'll have all three, thanks to a revolutionary Battle Management Command and Control system. The Lockheed Martin team has the technical capabilities, open architecture experience, and vision to deliver a BMC2 solution that will go far beyond information gathering. We'll accelerate the decision cycle, and give commanders the power to act quickly, accurately, and decisively. And we'll tie in the Air Operations Center and Distributed Common Ground System to create a seamless, distributed battle management enterprise that connects Joint warfighters across the theatre. To deliver a truly integrated BMC2 system, look to a truly integrated team. Lockheed Martin.

## Total Number of USAF Aircraft in Service Over Time

(As of Sept. 30, 2003)

Type of aircraft	FY97	FY98	FY99	FY00	FY01	FY02	FY03
Bomber	182	179	179	181	181	183	173
Fighter/attack	1,700	1,683	1,666	1,658	1,619	1,631	1,628
Helicopter	125	116	123	130	126	126	129
Reconnaissance/BM/C3I	172	140	138	141	140	143	135
Special Ops Forces	124	123	118	107	107	102	101
Tanker	325	326	327	328	330	322	325
Trainer	1,234	1,272	1,274	1,289	1,289	1,342	1,308
Transport	626	608	588	567	546	538	529
<b>Total active duty</b>	<b>4,488</b>	<b>4,447</b>	<b>4,413</b>	<b>4,401</b>	<b>4,338</b>	<b>4,387</b>	<b>4,328</b>
Air National Guard	1,375	1,381	1,360	1,362	1,361	1,350	1,312
AFRC	454	446	430	442	445	446	433
<b>Total active duty, ANG, and AFRC</b>	<b>6,317</b>	<b>6,274</b>	<b>6,203</b>	<b>6,205</b>	<b>6,144</b>	<b>6,183</b>	<b>6,073</b>
Total aircraft, including foreign-government-owned	6,399	6,373	6,302	6,304	6,245	6,286	6,167

## Age of the Active Duty Fleet

(As of Sept. 30, 2003)

	Age in Years									Total	Average
	0-3	3-6	6-9	9-12	12-15	15-18	18-21	21-24	24+		
A-10							49	153	4	206	21.8
B-1B						67				67	16.1
B-2		1	11	6	3					21	9.1
B-52									85	85	41.8
C-5					11	39			31	81	21.8
C-9									6	6	30.6
C-10					1	23	24	11		59	18.7
C-12						4	8		15	27	23.1
C-17	42	31	20	15	1					109	4.5
C-20			1	1		8				10	14.7
C-21						4	71			75	18.7
C-25					2					2	12.9
C-32		4								4	5
C-37	6	3								9	2.7
C-40	2									2	0.7
C-41		2								2	3
C-130			3	15	14	17	1		237	287	31
C-135									279	279	41.7
C-141									10	10	36.6
E-3							5	9	18	32	23.8
E-4									4	4	29.3
E-8	7	6	2		1					16	4
F-15	5	16		72	130	92	100	161	32	608	17.3
F-16	21	8	39	231	302	90	46	5		742	12.4
F/A-22	14	2	1							17	1.8
F-117					12	18	24	1		55	17.2
H-1									61	61	32.7
H-53									36	36	33.2
H-60		7		14	28	9	10			68	13.4
Q-1	3	3								6	2.5
Q-4		1	1							2	5.2
T-1		1	90	89						180	8.9
T-3			78	32						110	8.6
T-6	98	12								110	1.6
T-37									333	333	39.6
T-38									489	489	36.5
T-41									4	4	34.1
T-43									10	10	29.5
U-2					2	11	14	3	4	34	20.2
UV-18			1						2	3	19.5
Gliders	34	0	7	0	4	9	6	3	4	67	8.6
<b>Total</b>	<b>232</b>	<b>97</b>	<b>254</b>	<b>475</b>	<b>511</b>	<b>391</b>	<b>358</b>	<b>346</b>	<b>1,664</b>	<b>4,328</b>	<b>22.7</b>
Percent	5%	2%	6%	11%	12%	9%	8%	8%	38%		

## Age of the Air National Guard Fleet

(As of Sept. 30, 2003)

Age in Years											
	0-3	3-6	6-9	9-12	12-15	15-18	18-21	21-24	24+	Total	Average
A-10							11	68	23	102	22.8
C-5									13	13	32.4
C-21						2				2	16
C-22							2			2	18.7
C-26			6	5						11	9.3
C-32	1									1	0.9
C-38		2								2	5.5
C-40	2									2	1
C-130	5	12	28	34	34	24	17	15	80	249	20.8
C-135									227	227	43.3
C-141									9	9	36.8
F-15							4	6	116	126	25.2
F-16			12	12	134	282	100	9		549	16
H-60				6	11					17	13
<b>Total</b>	<b>8</b>	<b>14</b>	<b>46</b>	<b>57</b>	<b>179</b>	<b>308</b>	<b>134</b>	<b>98</b>	<b>468</b>	<b>1,312</b>	<b>23.2</b>
<b>Percent</b>	<b>1%</b>	<b>1%</b>	<b>4%</b>	<b>4%</b>	<b>14%</b>	<b>23%</b>	<b>10%</b>	<b>7%</b>	<b>36%</b>		

## Age of the Air Force Reserve Command Fleet

(As of Sept. 30, 2003)

Age in Years											
	0-3	3-6	6-9	9-12	12-15	15-18	18-21	21-24	24+	Total	Average
A-10							1	47	3	51	23
B-52									9	9	41.5
C-5									32	32	32.3
C-130	7	7	15	17	15	24	7	1	50	143	21.1
C-135									70	70	42.6
C-141									40	40	36.9
F-16					17	52	1			70	15.7
H-60					18					18	12.9
<b>Total</b>	<b>7</b>	<b>7</b>	<b>15</b>	<b>17</b>	<b>50</b>	<b>76</b>	<b>9</b>	<b>48</b>	<b>204</b>	<b>433</b>	<b>26.3</b>
<b>Percent</b>	<b>2%</b>	<b>2%</b>	<b>3%</b>	<b>4%</b>	<b>12%</b>	<b>18%</b>	<b>2%</b>	<b>11%</b>	<b>47%</b>		

## ICBMs and Spacecraft in Service

(As of Sept. 30, 2003)

Type of system	FY97	FY98	FY99	FY00	FY01	FY02	FY03
Minuteman III ICBM	530	530	500	500	500	500	500
Peacekeeper ICBM*	50	50	50	50	50	50	23
<b>Total ICBMs</b>	<b>580</b>	<b>580</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>550</b>	<b>523</b>
DMSP satellite	2	2	2	2	2	2	2
DSCS satellite	5	5	5	5	5	5	10
DSP satellite (data classified)	—	—	—	—	—	—	—
GPS satellite	26	26	26	24	27	28	28
Milstar satellite	2	2	2	2	3	4	5
<b>Total satellites</b>	<b>35</b>	<b>35</b>	<b>35</b>	<b>33</b>	<b>37</b>	<b>39</b>	<b>45</b>

DMSP: Defense Meteorological Satellite Program DSCS: Defense Satellite Communications System DSP: Defense Support Program GPS: Global Positioning System  
 As of FY02, satellite data show the number of satellites that are primary mission capable.  
 \*Number changes as Peacekeepers are deactivated.

## USAF Aircraft Flying Hours

(In thousands, as of Sept. 30, 2003)

	FY97	FY98	FY99	FY00	FY01	FY02	FY03
<b>Active duty</b>	1,680	1,644	1,633	1,555	1,579	1,768	1,695
<b>ANG</b>	375	361	357	342	341	410	426
<b>AFRC</b>	150	149	142	139	146	186	198
<b>Total</b>	<b>2,205</b>	<b>2,154</b>	<b>2,132</b>	<b>2,036</b>	<b>2,066</b>	<b>2,364</b>	<b>2,319</b>

## USAF Squadrons by Mission Type

(As of Sept. 30, 2003)

	FY99	FY00	FY01	FY02	FY03
<b>Active forces</b>					
Bomber	10	10	9	9	9
Air refueling	24	26	26	26	26
Strategic command & control	2	2	2	2	2
Fighter	46	46	46	46	46
Reconnaissance	0	1	4	4	9
Electronic warfare	3	3	2	2	2
Special operations	13	14	14	21	38
Ground theater air control	8	7	7	2	2
Airborne theater air control	8	8	8	8	8
Rescue	7	7	6	6	8
Theater airlift	12	12	12	12	12
Long-range airlift	20	20	18	18	18
Aeromedical airlift	3	3	3	3	0
ICBM	14	14	14	14	11
Space operations	10	8	8	8	8
Space communications	1	1	1	0	0
Space warning	8	7	7	8	8
Space surveillance	6	6	4	3	3
Space launch	5	3	3	3	4
Range	2	2	2	2	2
Space control	1	2	3	3	3
Space aggressor	0	0	0	0	1
<b>Total</b>	<b>203</b>	<b>202</b>	<b>199</b>	<b>200</b>	<b>220</b>
<b>Reserve forces</b>					
<b>ANG Selected Reserve</b>					
Flying	89	101	101	101	101
Space operations	0	0	1	1	3
Space warning	0	0	1	1	1
<b>AFRC</b>					
Flying	61	60	60	60	61
Space operations	3	4	4	4	4
Space warning	1	1	1	1	1
Space aggressor	0	0	0	0	1
<b>Total</b>	<b>154</b>	<b>166</b>	<b>168</b>	<b>168</b>	<b>172</b>
<b>Grand total</b>	<b>357</b>	<b>368</b>	<b>367</b>	<b>368</b>	<b>392</b>

## Aircraft per Active Duty USAF Squadron

(As of Sept. 30, 2003)

Aircraft	Number
A/OA-10	18/24
AC-130H	8
AC-130U	13
B-1B	12/18
B-2	8
B-52	12
C-5	16
C-17	15
C-130	15
C-141B	10
E-3	2/5
E-8	8
EC-130	6/10
F-15	18/24
F-15E	18/24
F-16	18/24
F-117A	18
HC-130	3/4
HH-60	12/14
KC-10	15
KC-135	27
MC-130E	14
MC-130H/P	10/12
MH-53	16/17
U-2	29

## Air National Guard Air Defense Unit Fin Flashes

Description	Aircraft	Unit and Location
Minuteman over Massachusetts	F-15A/B	102nd FW, Otis ANGB, Mass.
Subdued eagle and "Oregon" logo	F-15A/B	114th FS (173rd FW), Klamath Falls Arpt., Ore. <sup>a</sup>
Red stripe with "Happy Hooligans" logo	F-16A/B	119th FW, Hector Arpt., N.D.
Dark gray bison's skull against prairie/mountain profile	F-16C/D	120th FW, Great Falls Arpt., Mont. <sup>b</sup>
Subdued hawk with banner in talons	F-15A/B	123rd FS (142nd FW), Portland Arpt., Ore.
Blue lightning bolt, blue stripe with "Florida" logo	F-15A/B	125th FW, Jacksonville Arpt., Fla.
Black falcon with talons extended and "California" logo	F-16C/D	144th FW, Fresno Yosemite Arpt., Calif.
Texas star on subdued jagged stripes with "Houston" logo	F-16C/D	147th FW, Ellington Field, Tex. <sup>b</sup>
Blue stripe and "Duluth" logo	F-16C	148th FW, Duluth Arpt., Minn.
Green stripe with "Vermont" on top of tail with figure of Ethan Allen	F-16C/D	158th FW, Burlington Arpt., Vt. <sup>b</sup>
Starburst state flag and AZ	F-16A/B/C/D	162nd FW, Tucson Arpt., Ariz. <sup>a</sup>
Red stripe with "New Jersey" logo and AC above it	F-16C/D	177th FW, Atlantic City Arpt., N.J. <sup>b</sup>

<sup>a</sup>ANG training units.

<sup>b</sup>General-purpose units (no longer air defense only).





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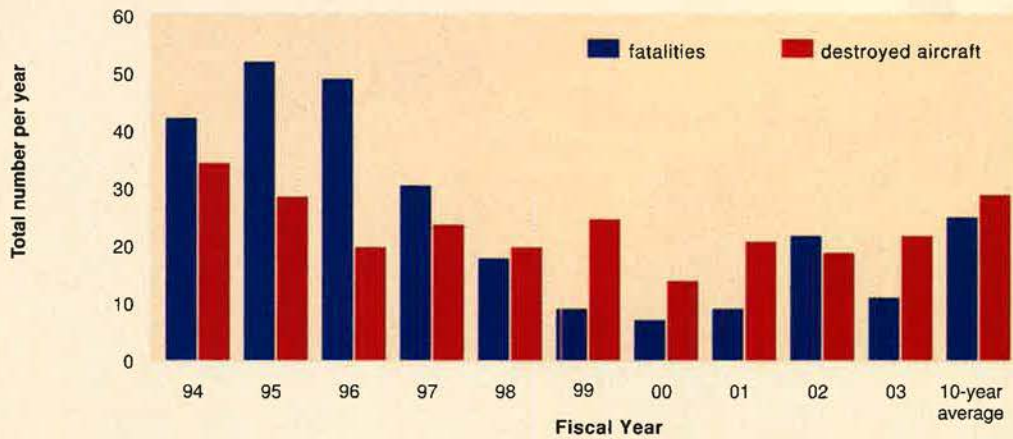
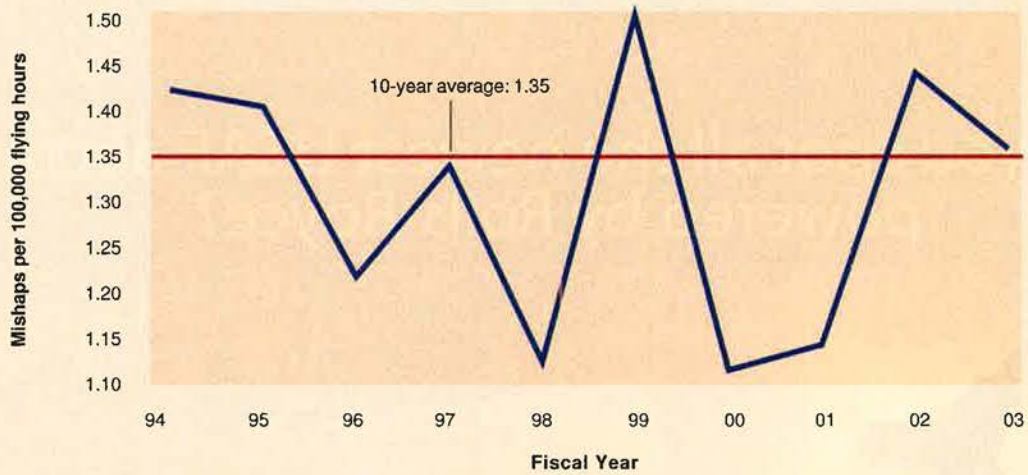


**Rolls-Royce**

## Class A Aircraft Mishaps

(As of Sept. 30, 2003)

(Loss of life, permanent total disability, destroyed aircraft, or more than \$1 million in property damage)



Data provided by USAF.

USAF photo by SMSgt. Eric J. Peterson



An F-16C from the Montana Air National Guard's 120th Fighter Wing runs up its engine on the ramp as a crew chief inspects its operation prior to launch.



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**MDR-87**

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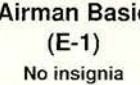









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# USAF Grades and Insignia

## Officer

	
<b>Second Lieutenant</b> (O-1)	<b>Brigadier General</b> (O-7)
	
<b>First Lieutenant</b> (O-2)	<b>Major General</b> (O-8)
	
<b>Captain</b> (O-3)	<b>Lieutenant General</b> (O-9)
	
<b>Major</b> (O-4)	<b>General</b> (O-10)
	
<b>Lieutenant Colonel</b> (O-5)	
	
<b>Colonel</b> (O-6)	

## Enlisted

	
<b>Airman Basic</b> (E-1) No insignia	<b>Master Sergeant</b> (E-7)
	
<b>Airman</b> (E-2)	<b>Senior Master Sergeant</b> (E-8)
	
<b>Airman First Class</b> (E-3)	<b>Chief Master Sergeant</b> (E-9)
	
<b>Senior Airman</b> (E-4)	<b>Chief Master Sergeant of the Air Force</b>
	
<b>Staff Sergeant</b> (E-5)	
	
<b>Technical Sergeant</b> (E-6)	

	
<b>First Sergeant</b> The diamond device, shown here on senior master sergeant stripes, denotes an E-7 through E-9 who advises and assists a squadron commander in managing unit activities.	<b>Command Chief Master Sergeant</b> The star device shown here denotes an E-9 who serves in a 9E000 position, formerly known as a senior enlisted advisor.

# Awards and Decorations—Currently Awarded Ribbons



Medal of Honor



Air Force Cross



Defense Distinguished Service Medal



Distinguished Service Medal (AF)



Silver Star



Defense Superior Service Medal



Legion of Merit



Distinguished Flying Cross



Airman's Medal



Bronze Star Medal



Purple Heart



Defense Meritorious Service Medal



Meritorious Service Medal (AF)



Air Medal



Aerial Achievement Medal



Joint Service Commendation Medal



Air Force Commendation Medal



Joint Service Achievement Medal



Air Force Achievement Medal



Presidential Unit Citation



Joint Meritorious Unit Citation



Air Force Gallant Unit Award



Air Force Meritorious Unit Award



Air Force Outstanding Unit Award



Air Force Organizational Excellence Award



Prisoner of War Medal



Combat Readiness Medal



Air Force Good Conduct Medal



Good Conduct Medal



Air Reserve Forces Meritorious Service Medal



Outstanding Airman of the Year Ribbon



Air Force Recognition Ribbon



National Defense Service Medal



Antarctica Service Medal



Armed Forces Expeditionary Medal



Vietnam Service Medal



Southwest Asia Service Medal



Kosovo Campaign Medal



Global War on Terrorism Expeditionary Medal



Global War on Terrorism Service Medal



Korea Defense Service Medal



Armed Forces Service Medal



Humanitarian Service Medal



Military Outstanding Volunteer Service Medal



Air & Space Campaign Medal



Air Force Overseas Ribbon-Short



Air Force Overseas Ribbon-Long



Air Force Expeditionary Service Ribbon



Air Force Longevity Service Award Ribbon



USAF Basic Military Training Instructor Ribbon



Air Force Recruiter Ribbon



Armed Forces Reserve Medal



USAF NCO PME Graduate Ribbon



USAF Basic Military Training Honor Graduate Ribbon



Small Arms Expert Marksmanship Ribbon



Air Force Training Ribbon



RVN Gallantry Cross with Palm\*



United Nations Medal



NATO Medal Yugoslavia



NATO Medal Kosovo



Republic of Vietnam Campaign Medal



Kuwait Liberation Medal, Kingdom of Saudi Arabia



Kuwait Liberation Medal, Government of Kuwait

\*Also awarded with gold, silver, or bronze devices. The gold frame on the ribbon denotes a unit citation; without, an individual citation.

# Awards and Decorations—Previously Awarded Ribbons

## Pre-World War I



Mexican Service Medal

## World War I



Victory Medal

## World War II Through Korean War (in order of precedence)



American Defense Service Medal



Women's Army Corps Service Medal



American Campaign Medal



Asiatic-Pacific Campaign Medal



European-African-Middle Eastern Campaign Medal



World War II Victory Medal



Army of Occupation Medal



Medal for Humane Action



Korean Service Medal



Philippine Defense Ribbon



Philippine Liberation Ribbon



Philippine Independence Ribbon



Philippine Presidential Unit Citation



ROK Presidential Unit Citation



United Nations Service Medal



Republic of Korea Korean War Service Medal

# Currently Awarded Devices



**Bronze Star** represents participation in campaigns or operations, multiple qualifications, or an additional award to any of the various ribbons on which it is authorized.



**Bronze Oak Leaf Cluster** represents second and subsequent entitlements of awards.



**Valor Device** represents valor and does not denote an additional award. Only one may be earned on any ribbon. It is worn to the wearer's right of any clusters on the same ribbon.



**Mobility Device** is worn with the Armed Forces Reserve Medal to denote active duty for at least one day during a contingency. A number to the right of the device denotes the total number of mobilizations.



**Silver Star** is worn in the same manner as the bronze star, but each is worn in lieu of five bronze service stars.



**Silver Oak Leaf Cluster** represents the sixth, 11th, etc., entitlements or is worn in lieu of five bronze OLCs.



**A Device** is worn with the Overseas Ribbon—Short to denote service north of the Arctic Circle. Only one is worn on the ribbon. It is worn to the wearer's right of any clusters on the same ribbon.



**Hourglass Device** is issued for the Armed Forces Reserve Medal in bronze for 10 years of service, silver for 20, and gold for 30 years.



**Silver and Bronze Stars** When worn together on a single ribbon, silver stars will be worn to the wearer's right of any bronze star.



**Silver/Bronze Oak Leaf Clusters** Silver OLCs are worn to the wearer's right of the bronze OLCs on the same ribbon.

# Previously Awarded Devices



**Berlin Airlift Device** is worn with the Army of Occupation Medal to denote service of 90 consecutive days in direct support of the Berlin Airlift, June 26, 1948, to Sept. 30, 1949.



**Arrowhead Device** is worn with Army and Air Force campaign medals to denote participation in combat parachute, glider, or amphibious assault landing.



**Disk "Wintered Over" Device** is worn with the Antarctica Service Medal to denote multiple "winters over"—bronze for one winter; gold, two; silver, three.

# Berets

Five USAF career fields are authorized to wear a colored beret along with the crest of that particular field. Below are those badges on their particular beret color.



Combat Control Team



Combat Weather



Force Protection



Pararescue



Tactical Air Control Party

# USAF Badges

Shown here are current wings and badges as seen in AFI 36-2923. The basic level of wings or badges is illustrated. Most wings and badges have two other categories of accomplishment—senior and either commander, master, or chief. A star centered above the badge indicates the senior level, while a star surrounded by a wreath above the badge represents the master level.



Pilot



Navigator/Observer



Enlisted Aircrew



Astronaut



Flight Surgeon



Flight Nurse



Officer Aircrew Member



Air Battle Manager



Parachutist



Transportation



Missile



Missile With  
Operations Designator



Space/Missile



Command and Control



Intelligence



Operations Support



Maintenance



Supply/Fuels



Logistics



Judge Advocate



Nurse Corps



Biomedical  
Science Corps



Dental Corps



Medical Corps



Enlisted Medical



Medical Service Corps



Christian



Jewish



Buddhist



Muslim



Civil Engineer



Communications and Information



Services



Manpower and Personnel



Public Affairs



Band



Historian



Air Traffic Control



Force Protection



Paralegal



Chaplain Service Support



Acquisition and Financial  
Management



Meteorologist



Explosive Ordnance Disposal



Information Management



Weapons Director



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# AIR FORCE Magazine's Guide to Aces and Heroes

## 2004 USAF Almanac



Striking a pose in front of Capt. Eddie Rickenbacker's airplane are (l-r) 1st Lt. Joseph Eastman, Capt. James Meissner (8 victories), Rickenbacker (26), 1st Lt. Reed Chambers (7), and 1st Lt. Thorne Taylor (2).

### Some Famous US Fighter Firsts

May 28, 1918	First AEF-trained AEF ace: Capt. Edward V. Rickenbacker
Dec. 7, 1941	First AAF victories (WW II at Pearl Harbor): Lts. Harry W. Brown, Philip M. Rasmussen, Lewis M. Sanders, Gordon H. Sterling Jr., Kenneth M. Taylor, George S. Welch
Dec. 16, 1941	First AAF ace (WW II): 1st Lt. Boyd D. Wagner
Nov. 8, 1950	First jet-to-jet victory (Korean War): 1st Lt. Russell J. Brown
May 20, 1951	First USAF ace of the Korean War: Capt. James Jabara
Nov. 30, 1951	First USAF ace of two wars (WW II and Korea): Maj. George A. Davis Jr. (7 in WW II and 14 in Korea)
Jan. 2, 1967	First (and only) USAF ace with victories in WW II and Vietnam: Col. Robin Olds (12 in WW II and 4 in Vietnam)
Aug. 28, 1972	First USAF ace of Vietnam: Capt. Richard S. Ritchie

By tradition, anyone with five official victory credits is an ace. In compiling this list of aces who flew with the US Air Force and predecessor organizations (the Air Service, Air Corps, and Army Air Forces), *Air Force Magazine* relies on USAF's official accounting of aerial victory credits, which is the responsibility of the Air Force Historical Research Agency, Maxwell AFB, Ala.

Air Force historians have kept the official records of aerial victories by USAF pilots and crew members since 1957. The Office of the Air Force Historian initially published four separate listings—for World War I, World War II, the Korean War, and the Vietnam War. The four volumes were corrected, updated, and combined into one comprehensive volume. AFHRA continues to correct records and updates its online listing ([www.maxwell.af.mil/au/afhra](http://www.maxwell.af.mil/au/afhra)).

The criteria that the Air Force established for awarding aerial victory credits varied from war to war, and therefore one cannot make direct comparisons of aces across all wars.

In many cases during World War I, several aviators worked together to down a single aircraft. The Air Service awarded one whole credit to each aviator who contributed to the victory. A single victory could—and often did—result in three or four victory credits.

In World War II and Korea, the criteria were changed. The service divided one credit among all aviators who contributed to destruction of an enemy airplane. With the awarding of fractional credits, a single victory could result in no more than one credit.

The rules were changed again in the Vietnam War. When an F-4 downed an enemy aircraft, USAF would award two full aerial victory credits—one to the frontseater and one to the backseater. As in World War I, a single victory resulted in multiple victory credits.

Thus, the standards for World War II and Korea were more restrictive than those for World War I and Vietnam.



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Team Osprey

## American Aces of World War I



**Capt. Eddie Rickenbacker (26)**

Rickenbacker, Capt. Edward V.	26
Luke, 2nd Lt. Frank Jr.	18
Vaughn, 1st Lt. George A.	13
Kindley, 1st Lt. Field E.	12
Springs, 1st Lt. Elliott W.	12
Landis, 1st Lt. Reed G.	10
Swaab, 1st Lt. Jacques M.	10
Baer, 1st Lt. Paul P.	9
Cassady, 1st Lt. Thomas G.	9
Hamilton, 1st Lt. Lloyd A.	9
Wright, 1st Lt. Chester E.	9
Clay, 1st Lt. Henry R. Jr.	8
Coolidge, Capt. Hamilton	8
Donaldson, 2nd Lt. John O.	8
Erwin, 1st Lt. William P.	8
Hunter, 1st Lt. Frank O'D.	8
Jones, 2nd Lt. Clinton	8
Meissner, Capt. James A.	8
Stenseth, 1st Lt. Martinus	8
White, 2nd Lt. Wilbert W.	8

In World War I, pilots who shared victories were each given one credit. This list uses the World War I counting rule.

Burdick, 2nd Lt. Howard	7	Grey, 1st Lt. Charles G.	5
Chambers, 1st Lt. Reed M.	7	Haight, 1st Lt. Edward M.	5
Cook, 1st Lt. Harvey W.	7	Healy, 1st Lt. James A.	5
Creech, 1st Lt. Jesse O.	7	Knowles, 1st Lt. James Jr.	5
Holden, 1st Lt. Lansing C.	7	Larner, 1st Lt. G. DeFreest	5
Robertson, 1st Lt. Wendel A.	7	Luff, 1st Lt. Frederick E.	5
Rummell, 1st Lt. Leslie J.	7	O'Neill, 2nd Lt. Ralph A.	5
Schoen, 1st Lt. Karl J.	7	Owens, 2nd Lt. John S.	5
Sewall, 1st Lt. Sumner	7	Porter, 2nd Lt. Kenneth L.	5
Beane, 1st Lt. James D.	6	Ralston, 1st Lt. Orville A.	5
Biddle, Capt. Charles J.	6	Seerley, 1st Lt. John J.	5
Brooks, 2nd Lt. Arthur R.	6	Strahm, Capt. Victor H.	5
Campbell, 1st Lt. Douglas	6	Todd, 2nd Lt. Robert M.	5
Curtis, 1st Lt. Edward P.	6	Vernam, 1st Lt. Remington D.	5
Easterbrook, 1st Lt. Arthur E.	6	Wehner, 1st Lt. Joseph F.	5
Guthrie, 1st Lt. Murray K.	6		
Hammond, 1st Lt. Leonard C.	6		
Hays, 2nd Lt. Frank K.	6		
Hudson, 1st Lt. Donald	6		
Knotts, 2nd Lt. Howard C.	6		
Lindsay, 1st Lt. Robert O.	6		
MacArthur, 2nd Lt. John K.	6		
Ponder, 2nd Lt. William T.	6		
Putnam, 1st Lt. David E.	6		
Stovall, 1st Lt. William H.	6		
Tobin, 1st Lt. Edgar G.	6		
Vasconcells, 1st Lt. Jerry C.	6		
Badham, 2nd Lt. William T.	5		
Bair, 1st Lt. Hilbert L.	5		
Bissell, 1st Lt. Clayton L.	5		
Buckley, 1st Lt. Harold R.	5		
Cook, 1st Lt. Everett R.	5		
D'Olive, 1st Lt. Charles R.	5		
Furlow, 1st Lt. George W.	5		
George, 1st Lt. Harold H.	5		



**2nd Lt. Frank Luke Jr. (18)**

## Army Air Forces Aces of World War II



**Maj. Richard Bong (40)**

Ranks are as of last victory in World War II.

Bong, Maj. Richard I.	40	Mahurin, Maj. Walker M.	20.75
McGuire, Maj. Thomas B. Jr.	38	Lynch, Lt. Col. Thomas J.	20
Gabreski, Lt. Col. Francis S.	28	Westbrook, Lt. Col. Robert B.	20
Johnson, Capt. Robert S.	27	Gentile, Capt. Don S.	19.83
MacDonald, Col. Charles H.	27	Duncan, Col. Glenn E.	19.50
Preddy, Maj. George E.	26.83	Carson, Capt. Leonard K.	18.50
Meyer, Lt. Col. John C.	24	Eagleston, Maj. Glenn T.	18.50
Schilling, Col. David C.	22.50	Beckham, Maj. Walter C.	18
Johnson, Lt. Col. Gerald R.	22	Green, Maj. Herschel H.	18
Kearby, Col. Neel E.	22	Herbst, Lt. Col. John C.	18
Robbins, Maj. Jay T.	22	Zemke, Lt. Col. Hubert	17.75
Christensen, Capt. Fred J.	21.50	England, Maj. John B.	17.50
Wetmore, Capt. Ray S.	21.25	Beeson, Capt. Duane W.	17.33
Voll, Capt. John J.	21	Thornell, 1st Lt. John F. Jr.	17.25

**Army Air Forces Aces of World War II Continued**



**Maj. Thomas McGuire Jr. (38)**

Jeffrey, Lt. Col. Arthur F.	14	Hively, Maj. Howard D.	12
McComas, Lt. Col. Edward O.	14	Ladd, Capt. Kenneth G.	12
Roberts, Capt. Daniel T. Jr.	14	Moore, Maj. Robert W.	12
West, Capt. Richard L.	14	Olds, Maj. Robin	12
Bochkay, Maj. Donald H.	13.83	Schreiber, Capt. Leroy A.	12
Strait, Maj. Donald J.	13.50	Skogstad, 1st Lt. Norman C.	12
Bryan, Capt. Donald S.	13.33	Sloan, 1st Lt. William J.	12
Carpenter, Maj. George	13.33	Watkins, Capt. James A.	12
Brooks, 1st Lt. James L.	13	Megura, Capt. Nicholas	11.83
Hampshire, Capt. John F. Jr.	13	Blakeslee, Col. Donald J.M.	11.50
Head, Capt. Cotesworth B. Jr.	13	Conger, Maj. Paul A.	11.50

Varnell, Capt. James S. Jr.	17
Johnson, Maj. Gerald W.	16.50
Godfrey, Capt. John T.	16.33
Anderson, Capt. Clarence E. Jr.	16.25
Dunham, Lt. Col. William D.	16
Harris, Lt. Col. Bill	16
Welch, Capt. George S.	16
Beerbower, Capt. Don M.	15.50
Brown, Maj. Samuel J.	15.50
Peterson, Capt. Richard A.	15.50
Whisner, Capt. William T. Jr.	15.50
Bradley, Lt. Col. Jack T.	15
Cragg, Maj. Edward	15
Foy, Maj. Robert W.	15
Hofer, 2nd Lt. Ralph K.	15
Homer, Capt. Cyril F.	15
Landers, Lt. Col. John D.	14.50
Powers, Capt. Joe H.	14.50
Brown, Capt. Henry W.	14.20
Carr, 1st Lt. Bruce W.	14
Curtis, Maj. Robert C.	14
Dahlberg, Capt. Kenneth H.	14
DeHaven, Capt. Robert M.	14
Emmer, Capt. Wallace N.	14
Goodson, Maj. James A.	14



**Capt. Robert Johnson (27) and Lt. Col. Francis Gabreski (28)**

Holloway, Col. Bruce K.	13	Kirla, 1st Lt. John A.	11.50
Millikan, Capt. Willard W.	13	McDonald, Maj. Norman L.	11.50
Moran, 1st Lt. Glennon T.	13	Stewart, Maj. James C.	11.50
Parker, Capt. Harry A.	13	Yeager, Capt. Charles E.	11.50
Stephens, Maj. Robert W.	13	Norley, Maj. Louis H.	11.33
Williamson, Capt. Felix D.	13	Frantz, 1st Lt. Carl M.	11
Brueland, Maj. Lowell K.	12.50	Goebel, Capt. Robert J.	11
Brown, Maj. Quince L.	12.33	Lawler, Capt. John B.	11
Brezas, 1st Lt. Michael	12	Lent, 1st Lt. Francis J.	11
Chase, Lt. Col. Levi R.	12	Leverette, Lt. Col. William L.	11
East, Capt. Clyde B.	12	Loisel, Maj. John S.	11
Gleason, Capt. George W.	12	Lowry, 1st Lt. Wayne L.	11
		McCorkle, Col. Charles M.	11
		McKennon, Maj. Pierce W.	11
		Mitchell, Lt. Col. John W.	11
		Molland, Capt. Leland P.	11
		Quirk, Capt. Michael J.	11
		Riddle, 1st Lt. Robert E.	11
		Shubin, 1st Lt. Murray J.	11
		Smith, Capt. Cornelius M. Jr.	11
		Sparks, 1st Lt. Kenneth C.	11
		Turner, Maj. Richard E.	11
		O'Connor, Capt. Frank Q.	10.75
		Ceuleers, Lt. Col. George F.	10.50
		Clark, Lt. Col. James A. Jr.	10.50
		Doersch, Capt. George A.	10.50
		Halton, Maj. William T.	10.50
		Hovde, Maj. William J.	10.50
		Littge, Capt. Raymond H.	10.50
		Storch, Lt. Col. John A.	10.50
		Glover, Maj. Fred W.	10.33
		Anderson, 1st Lt. Charles F.	10
		Aschenbrener, Capt. Robert W.	10



**Col. Hubert Zemke (17.75)**



**Maj. Donald Strait (13.50)**

## Army Air Forces Aces of World War II Continued



**Capt. John Godfrey (16.33)**

Blickenstaff, Lt. Col. Wayne K.	10
England, Maj. James J.	10
Giroux, Capt. William K.	10
Gladych,* SL Michael	10
Goehausen, Capt. Walter J. Jr.	10
Harris, Capt. Ernest A.	10
Lines, 1st Lt. Ted E.	10
Rankin, 1st Lt. Robert J.	10
Reynolds, 1st Lt. Andrew J.	10
Scott, Col. Robert L. Jr.	10
Stanch, Capt. Paul M.	10
Summer, Capt. Elliot	10
Bankey, Capt. Ernest E. Jr.	9.5
Spencer, 1st Lt. Dale F.	9.5
Adams, Capt. Fletcher E.	9
Andrew, Maj. Stephen W.	9
Banks, Maj. William M.	9
Beyer, Capt. William R.	9
Boggs, Capt. Hampton E.	9
Champlin, Capt. Frederic F.	9
Collins, Maj. Frank J.	9
Curdes, 1st Lt. Louis E.	9
Dahl, Capt. Perry J.	9
Dalglish, Maj. James B.	9
Dunkin, Capt. Richard W.	9
Emmons, 1st Lt. Eugene H.	9
Fanning, 1st Lt. Grover E.	9
Feld, 1st Lt. Sylvan	9
Fiebelkorn, 1st Lt. Ernest C.	9
Forster, 1st Lt. Joseph M.	9
Gallup, Lt. Col. Kenneth W.	9
Hill, Capt. Allen E.	9
Hurlbut, Flight Officer Frank D.	9
Juchheim, Capt. Alwin M.	9
Kiser, Capt. George E.	9
Lesicka, 1st Lt. Joseph J.	9
Meroney, Capt. Virgil K.	9
Morrill, 1st Lt. Stanley B.	9
Overfield, 1st Lt. Loyd J.	9
Paris, Capt. Joel B. III	9
Roberts, Lt. Col. Eugene P.	9
Smith, Lt. Col. Meryl M.	9

Stewart, Capt. John S.	9
White, Capt. Robert H.	9
Wolfe, Capt. Judge E.	9
Bennett, Capt. Joseph H.	8.5
Cesky, Capt. Charles J.	8.5
Dorsch, Capt. Frederick J. Jr.	8.5
Hayes, Lt. Col. Thomas L. Jr.	8.5
Hoefker, Capt. John H.	8.5
Jenkins, 2nd Lt. Otto D.	8.5
Johnson, 1st Lt. Arthur G. Jr.	8.5
Luksic, 1st Lt. Carl J.	8.5
McDowell, 1st Lt. Don	8.5
McGratten, Capt. Bernard L.	8.5
Moats, 1st Lt. Sanford K.	8.5
Schlegel, Capt. Albert L.	8.5
Ainlay, 1st Lt. John M.	8
Allen, 1st Lt. David W.	8
Benz, Maj. Walter G. Jr.	8
Booth, 1st Lt. Robert J.	8
Bostwick, Maj. George E.	8
Broadhead, Maj. Joseph E.	8
Carroll, 1st Lt. Walter J. Jr.	8
Cruikshank, Maj. Arthur W. Jr.	8
Damstrom, 1st Lt. Fernley H.	8
Douglas, Lt. Col. Paul P. Jr.	8
Elder, Maj. John L. Jr.	8
Fiedler, Capt. Arthur C. Jr.	8
Fowle, 1st Lt. James M.	8
Gardner, Capt. William A.	8
Gaunt, Capt. Frank L.	8
Gerard, Capt. Francis R.	8
Grosshuesch, Capt. Leroy V.	8
Harris, Capt. Frederick A.	8
Hart, 1st Lt. Kenneth F.	8
Ilfrey, Capt. Jack M.	8
Jackson, Maj. Michael J.	8
Jones, Capt. John L.	8
Kinnard, Lt. Col. Claiborne H. Jr.	8
Maloney, Capt. Thomas E.	8
Momyer, Col. William W.	8
Morehead, 1st Lt. James B.	8
Novotny, 1st Lt. George P.	8
O'Neill, 1st Lt. John G.	8
Paisley, 1st Lt. Melvyn R.	8
Richardson, Maj. Elmer W.	8
Roddy, Capt. Edward F.	8



**Lt. Col. Boyd Wagner (8)**

Rowland, Col. Robert R.	8
Sangermano, 1st Lt. Philip	8
Schiltz, 1st Lt. Glen D. Jr.	8
Shaw, 1st Lt. Robert M.	8
Shomo, Capt. William A.	8
Smith, Maj. Carroll C.	8
Stanton, Maj. Arland	8
Sublett, Capt. John L.	8
Tapp, Maj. James B.	8
Tovrea, 1st Lt. Philip E. Jr.	8
Tyler, Maj. James O.	8
Vogt, Maj. John W. Jr.	8
Wagner, Lt. Col. Boyd D.	8
Warford, Maj. Victor E.	8
Weaver, Capt. Charles E.	8
Lang, Capt. Joseph L.	7.83
Stewart, Lt. Col. Everett W.	7.83
Bryan, Maj. William E. Jr.	7.5
Cutler, Capt. Frank A.	7.5
Davis, Capt. Glendon V.	7.5
Glenn, Maj. Maxwell H.	7.5
Karger, 1st Lt. Dale E.	7.5
Lamb, Maj. George M.	7.5
Lasko, Capt. Charles W.	7.5
Lowell, Lt. Col. John H.	7.5



**Capt. William Shomo (8)**

\*Squadron Leader Gladych was Polish and flew in service with American units, but because the Polish government in exile was headquartered in London, Polish pilots had British designations.

Miklajcyk, Capt. Henry J. 7.5  
 Righetti, Lt. Col. Elwyn G. 7.5  
 Garrison, 1st Lt. Vermont 7.33  
 Morris, Capt. James M. 7.33  
 Goodnight, 1st Lt. Robert E. 7.25  
 Adams, Capt. Burnell W. 7  
 Allen, 1st Lt. Calvin D. Jr. 7  
 Anderson, 1st Lt. William Y. 7  
 Becker, Capt. Robert H. 7  
 Blair, Capt. Samuel V. 7  
 Browning, Capt. James W. 7  
 Carder, 1st Lt. John B. 7  
 Chapman, Maj. Philip G. 7  
 Cramer, Maj. Darrell S. 7  
 Crenshaw, 1st Lt. Claude J. 7  
 Davis, 1st Lt. George A. Jr. 7  
 Dean, 1st Lt. Zach W. 7  
 Duke, Capt. Walter F. 7  
 Dunaway, 1st Lt. John S. 7  
 Edens, 2nd Lt. Billy G. 7  
 Elliot, 1st Lt. Vincent T. 7  
 Fisher, Capt. Edwin O. 7  
 Fisk, Capt. Jack A. 7  
 Franklin, 1st Lt. Dwaine R. 7  
 Graham, Lt. Col. Gordon M. 7  
 Grant, 1st Lt. Marvin E. 7  
 Gregg, 1st Lt. Lee O. 7  
 Griffin, Maj. Joseph H. 7  
 Hennon, Capt. William J. 7  
 Hill, Maj. Frank A. 7  
 Hockery, Capt. John J. 7  
 Howard, Col. James H. 7  
 Jackson, Lt. Col. Willie O. Jr. 7  
 Jamison, Capt. Gilbert L. 7  
 Jett, Capt. Verl E. 7  
 Johnson, Capt. Clarence O. 7  
 Keen, 1st Lt. Robert J. 7  
 King, Capt. Benjamin H. 7  
 Kinsey, 2nd Lt. Claude R. Jr. 7  
 Klibbe, 2nd Lt. Frank W. 7  
 Kuentzel, 2nd Lt. Ward A. 7  
 Lamb, Capt. Robert A. 7  
 Lewis, Maj. Warren R. 7  
 Lewis, Lt. Col. William H. 7  
 Liebers, 2nd Lt. Lawrence P. 7  
 Little, 1st Lt. James W. 7  
 Lombard, Maj. John D. 7  
 Maguire, Capt. William J. 7  
 Marshall, Maj. Bert W. Jr. 7  
 McLaughlin, Capt. Murray D. 7  
 Moore, Maj. John T. 7  
 O'Brien, 1st Lt. Gilbert M. 7  
 Older, Lt. Col. Charles H. 7  
 Pierce, 1st Lt. Joseph F. 7  
 Pierce, 1st Lt. Sammy A. 7  
 Poindexter, Capt. James N. 7  
 Popek, Maj. Edward S. 7  
 Purdy, 1st Lt. John E. 7  
 Reynolds, 1st Lt. Robert 7  
 Rogers, Capt. Felix M. 7  
 Ross, Maj. Herbert E. 7  
 Sears, 1st Lt. Meldrum L. 7  
 Shafer, Lt. Col. Dale E. Jr. 7  
 Shipman, 1st Lt. Ernest 7  
 Shuler, 1st Lt. Lucien B. 7  
 Simmons, 1st Lt. John M. 7  
 Smith, Maj. Leslie C. 7  
 Smith, 1st Lt. Richard E. 7  
 Stone, 2nd Lt. Robert J. 7

Strand, Capt. William H. 7  
 Truluck, 1st Lt. John H. 7  
 Turner, Lt. Col. William L. 7  
 Tyler, 1st Lt. Gerald E. 7  
 Vaughn, Maj. Harley C. 7  
 Waters, 1st Lt. Edward T. 7  
 Wheadon, Capt. Elmer M. 7  
 Whittaker, Capt. Roy E. 7  
 Wicker, Maj. Samuel J. 7  
 Wilkinson, Capt. James W. 7  
 Wire, 1st Lt. Calvin C. 7  
 Woods, Lt. Col. Sidney S. 7  
 Woody, Capt. Robert E. 7  
 Zoerb, Capt. Daniel J. 7  
 Murphy, Lt. Col. John B. 6.75  
 Cummings, Capt. Donald M. 6.5  
 Gray, Maj. Rockford V. 6.5  
 Hoffman, 1st Lt. James E. Jr. 6.5  
 Hubbard, Lt. Col. Mark E. 6.5  
 Hunt, 1st Lt. Edward E. 6.5  
 Koenig, 1st Lt. Charles W. 6.5  
 Kruzel, Lt. Col. Joseph J. 6.5  
 Moseley, Capt. Mark L. 6.5  
 Rader, 1st Lt. Valentine S. 6.5  
 Riley, 1st Lt. Paul S. 6.5  
 Welden, 1st Lt. Robert D. 6.25  
 Adams, 1st Lt. Charles E. Jr. 6  
 Alison, Lt. Col. John R. 6  
 Anderson, 1st Lt. Wyman D. 6  
 Andrews, 1st Lt. Stanley O. 6  
 Baker, 1st Lt. Ellis C. Jr. 6  
 Baseler, Lt. Col. Robert L. 6  
 Bille, Maj. Henry S. 6  
 Blumer, Capt. Laurence E. 6  
 Brown, 1st Lt. Harley L. 6  
 Brown, Capt. Harry W. 6  
 Brown, Capt. Meade M. 6  
 Buck, Capt. George T. Jr. 6  
 Callaway, Maj. Raymond H. 6  
 Campbell, 1st Lt. Richard A. 6  
 Candelaria, 1st Lt. Richard G. 6  
 Care, Capt. Raymond C. 6  
 Carlson, Capt. Kendall E. 6  
 Carter, Capt. James R. 6  
 Chick, Lt. Col. Lewis W. Jr. 6  
 Coffey, Lt. Col. Robert L. Jr. 6  
 Collinsworth, Capt. J.D. 6  
 Cook, Capt. Walter V. 6



1st Lt. Urban Drew (6)

Crawford, 2nd Lt. Ray 6  
 Crim, Maj. Harry C. Jr. 6  
 Cundy, 1st Lt. Arthur C. 6  
 Czarnecki, 1st Lt. Edward J. 6  
 Davis, 1st Lt. Barrie S. 6  
 Dean, 2nd Lt. Cecil O. 6  
 Degraffenreid, 2nd Lt. Edwin L. 6  
 Dent, Capt. Elliott E. Jr. 6  
 Dillard, Capt. William J. 6  
 Drew, 1st Lt. Urban L. 6  
 Drier, Capt. William C. 6  
 Eason, 1st Lt. Hoyt A. 6  
 Emerson, Capt. Warren S. 6  
 Emmert, 1st Lt. Benjamin H. 6  
 Evans, Lt. Col. Andrew J. Jr. 6  
 Evans, Maj. Roy W. 6  
 Everhart, Capt. Lee R. 6  
 Fleischer, Capt. Richard H. 6  
 Foulis, Capt. William B. Jr. 6  
 Froning, 1st Lt. Alfred C. 6  
 Gallup, Capt. Charles S. 6  
 Goss, Maj. Edmund R. 6  
 Gresham, 1st Lt. Billy M. 6  
 Gumm, 1st Lt. Charles F. Jr. 6  
 Hagerstrom, 1st Lt. James P. 6  
 Hall, 1st Lt. George F. 6  
 Hanes, 1st Lt. William F. Jr. 6  
 Harmeyer, 1st Lt. Raymond F. 6  
 Hart, Capt. Cameron M. 6  
 Haviland, Capt. Fred R. Jr. 6  
 Hill, Col. David L. 6  
 Hogg, Capt. Roy B. 6  
 Holloway, 1st Lt. James D. 6  
 Howard, 1st Lt. Robert L. 6  
 Howes, 1st Lt. Bernard H. 6  
 Hurd, 1st Lt. Richard F. 6  
 Ince, 1st Lt. James C. 6  
 Johnston, Lt. Col. Robert D. 6  
 Jones, 1st Lt. Cyril W. Jr. 6  
 Jordan, Maj. Wallace R. 6  
 Karr, Capt. Robert A. 6  
 Kemp, 2nd Lt. William T. 6  
 Kienholz, 1st Lt. Donald D. 6  
 Lane, 1st Lt. John H. 6  
 Larson, Maj. Donald A. 6  
 Larson, 2nd Lt. Leland A. 6  
 Lubner, Capt. Martin W. 6  
 Lucas, Capt. Paul W. 6



Col. James Howard (7)

## Army Air Forces Aces of World War II Continued



**Maj. John Alison (6), Maj. David Hill (6), and Capt. Albert Baumler (5)**

Lustic, 1st Lt. Stanley J.	6
McDaniel, 1st Lt. Gordon H.	6
McGee, Capt. Donald C.	6
McKeon, Capt. Joseph T.	6
Meigs, 1st Lt. Henry II	6
Meuten, 1st Lt. Donald W.	6
Miller, Capt. Armour C.	6
Mills, Maj. Henry L.	6
Mugavero, 1st Lt. James D.	6
Murphey, Capt. Paul C. Jr.	6
Murphy, Capt. Alva C.	6
Ohr, Capt. Fred F.	6
Olson, Capt. Norman E.	6
Pietz, 1st Lt. John Jr.	6
Pissanos, 1st Lt. Spiros N.	6
Pugh, Capt. John F.	6
Reed, Capt. William N.	6
Reeves, 1st Lt. Horace B.	6
Reeves, 1st Lt. Leonard R.	6
Roberson, 1st Lt. Arval J.	6
Scheible, Capt. Wilbur R.	6
Schildt, 1st Lt. William J.	6
Schimanski, Capt. Robert G.	6
Simmons, 1st Lt. William J.	6
Smith, 1st Lt. John C.	6
Starck, Capt. Walter E.	6
Starnes, Capt. James R.	6
Taylor, Capt. Ralph G. Jr.	6
Thwaites, Capt. David F.	6
Turley, 2nd Lt. Grant M.	6
Vincent, Col. Clinton D.	6
Wainwright, 2nd Lt. John H.	6
Walker, 1st Lt. Thomas H.	6
Wandrey, Capt. Ralph H.	6
Welch, Capt. Robert E.	6
Wenige, 1st Lt. Arthur E.	6
Whalen, 1st Lt. William E.	6
White, 2nd Lt. Thomas A.	6
Williams, 1st Lt. James M.	6
Witt, Capt. Lynn E. Jr.	6
Wright, Capt. Ellis W. Jr.	6
Zubarik, 1st Lt. Charles J.	6
Fortier, Capt. Norman J.	5.83
Koraleski, Capt. Walter J. Jr.	5.53
Amoss, 1st Lt. Dudley M.	5.5
Bickel, 1st Lt. Carl G.	5.5

Burdick, 1st Lt. Clinton D.	5.5
Buttke, Capt. Robert L.	5.5
Compton, Capt. Gordon B.	5.5
Edwards, 1st Lt. Edward B. Jr.	5.5
Gailer, 1st Lt. Frank L.	5.5
Graham, Capt. Lindol F.	5.5
Hatala, Capt. Paul R.	5.5
Heller, Capt. Edwin L.	5.5
Holmes, 1st Lt. Besby F.	5.5
Horne, 1st Lt. Francis W.	5.5
King, 1st Lt. William B.	5.5
Lampe, 1st Lt. Richard C.	5.5
Lenfest, Capt. Charles W.	5.5
Long, Capt. Maurice G.	5.5
McCauley, 1st Lt. Frank E.	5.5
Minchew, Capt. Leslie D.	5.5
O'Brien, Capt. William R.	5.5
Pascoe, 1st Lt. James J.	5.5
Pompetti, 1st Lt. Peter E.	5.5
Ruder, 1st Lt. Leroy A.	5.5
Shoup, 1st Lt. Robert L.	5.5
Smith, 1st Lt. Donovan F.	5.5
Tanner, Capt. William F.	5.5
Vanden Heuvel, 1st Lt. George R.	5.5
Waits, 1st Lt. Joe W.	5.5



**Col. Clinton Vincent (6)**

Wang, 1st Lt. Kuang Fu	5.5
Winks, 1st Lt. Robert P.	5.5
Biel, 1st Lt. Hipolitus T.	5.33
Vinson, Capt. Arnold E.	5.33
Dorris, Maj. Harry W.	5.25
Miller, 2nd Lt. Thomas F.	5.25
Thompson, 1st Lt. Robert D.	5.25
Duffy, Capt. James E. Jr.	5.2
Abernathy, Capt. Robert W.	5
Adams, 1st Lt. Robert H.	5
Ambort, 2nd Lt. Ernest J.	5
Ammon, 1st Lt. Robert H.	5
Andersen, 1st Lt. Leslie E.	5
Anderson, 1st Lt. Richard H.	5
Arasmith, 1st Lt. Lester L.	5
Arcibald, 1st Lt. David B.	5
Aron, 1st Lt. William E.	5
Aust, Capt. Abner M. Jr.	5
Axtell, 1st Lt. Eugene D.	5
Baccus, Lt. Col. Donald A.	5
Bade, 1st Lt. Jack A.	5
Bank, 1st Lt. Raymond M.	5
Barber, 1st Lt. Rex T.	5
Barkey, 1st Lt. Robert M.	5
Barnes, 1st Lt. Truman S.	5
Baumler, Capt. Albert J.	5
Bearden, 2nd Lt. Aaron L.	5
Beavers, Capt. Edward H. Jr.	5
Benne, 1st Lt. Louis	5
Bolyard, Capt. John W.	5
Bonner, 1st Lt. Stephen J.	5
Bostrom, 1st Lt. Ernest O.	5
Bradley, Maj. John L.	5
Brown, Capt. Gerald	5
Byrne, 1st Lt. Robert J.	5
Byrnes, Capt. Robert C.	5
Castle, 2nd Lt. Nial K.	5
Chandler, Capt. George T.	5
Chandler, 1st Lt. Van E.	5
Cleaveland, 2nd Lt. Arthur B.	5
Clinger, Capt. Dallas A.	5
Cloud, Capt. Vivian A.	5
Cochran, 2nd Lt. Paul R.	5
Colman, 1st Lt. Philip E.	5
Comstock, Maj. Harold E.	5
Condon, Capt. Henry L. II	5
Coons, Capt. Merle M.	5
Cox, Capt. Ralph L.	5
Cranfill, Maj. Niven K.	5
Cullerton, 1st Lt. William J.	5
Curton, 1st Lt. Warden D.	5
Daniell, 1st Lt. J.S.	5
Daniel, Col. William A.	5
Davis, Capt. Clayton E.	5
Day, 1st Lt. William C. Jr.	5
Deakins, 1st Lt. Richard S.	5
Della, 1st Lt. George	5
Dick, Capt. Frederick E.	5
Dikovitsky, 1st Lt. Michael	5
Donaldson, 2nd Lt. I.B. Jack	5
Dregne, Lt. Col. Irwin H.	5
Dubisher, Maj. Francis E.	5
Dubois, 1st Lt. Charles H.	5
Duffy, 2nd Lt. Richard E.	5
Egan, 1st Lt. Joseph L. Jr.	5
Elder, Maj. Robert A.	5
Empey, 1st Lt. James W.	5



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**Capt. Edwin Heller (5.5)**

Ernst, 1st Lt. Herman E.	5
Faxon, 1st Lt. Richard D.	5
Felts, 1st Lt. Marion C.	5
Fenex, Capt. James E. Jr.	5
Fiedler, 1st Lt. William F. Jr.	5
Fields, Capt. Virgil C. Jr.	5
Fischette, 1st Lt. Charles R.	5
Fisher, 1st Lt. Rodney W.	5
Fisk, Capt. Harry E.	5
Flack, Capt. Nelson D. Jr.	5
Ford, Maj. Claude E.	5
Gardner, Maj. Warner F.	5
Gerick, 2nd Lt. Steven	5
Gholson, Capt. Grover D.	5
Gibb, 1st Lt. Robert D.	5
Gladen, 1st Lt. Cyrus R.	5
Goodrich, 1st Lt. Burdett C.	5
Gordon, Capt. Mathew M. Jr.	5
Graham, 2nd Lt. Robert F.	5
Griffith, 1st Lt. Robert C.	5
Gross, Capt. Clayton K.	5
Grosvenor, Capt. William Jr.	5
Gupton, 1st Lt. Cheatham W.	5
Hammer, 1st Lt. Samuel E.	5
Hanna, 2nd Lt. Harry T.	5
Hanseman, 1st Lt. Chris J.	5
Harris, Capt. Thomas L.	5
Hartley, Capt. Raymond E. Jr.	5
Hatch, 2nd Lt. Herbert B. Jr.	5
Hauver, 1st Lt. Charles D.	5
Haworth, 1st Lt. Russell C.	5
Hendricks, Maj. Randall W.	5
Hill, Maj. James E.	5
Hiro, Maj. Edwin W.	5
Hnatio, 1st Lt. Myron M.	5
Hodges, Capt. William R.	5
Hoffman, 1st Lt. Cullen J.	5
House, 1st Lt. A.T. Jr.	5
Howe, 1st Lt. David W.	5
Hoyt, Capt. Edward R.	5
Hunter, Capt. Alvaro J.	5
Icard, 2nd Lt. Joe W.	5
Jones, Capt. Curan L.	5
Jones, Capt. Frank C.	5
Jones, Capt. Lynn F.	5
Jones, 2nd Lt. Warren L.	5
Julian, Maj. William H.	5
Kennedy, 1st Lt. Daniel	5
King, Maj. Charles W.	5

King, 1st Lt. David L.	5
Kirby, 1st Lt. Marion F.	5
Kirkland, 1st Lt. Lenton F. Jr.	5
Knapp, Capt. Robert H.	5
Knott, 1st Lt. Carroll S.	5
Kopsel, 1st Lt. Edward H.	5
Lathrope, 2nd Lt. Franklin C.	5
Lazear, 1st Lt. Earl R. Jr.	5
Lee, 1st Lt. Richard J.	5
Leikness, Capt. Marlow J.	5
Lenox, 2nd Lt. Jack Jr.	5
Liles, Maj. Robert L.	5
London, Capt. Charles P.	5
Loving, Capt. George G. Jr.	5
Lutton, 1st Lt. Lowell C.	5
Mackay, 2nd Lt. John A.	5
Magoffin, Col. Morton D.	5
Mahon, Capt. Keith	5
Mahony, Lt. Col. Grant	5
Mankin, Capt. Jack C.	5
Markham, Capt. Gene E.	5
Marsh, 1st Lt. Lester C.	5
Martin, Col. Kenneth R.	5
Mason, Col. Joe L.	5
Mathis, 1st Lt. William H.	5
Mathre, 2nd Lt. Mildred E.	5
Matte, 1st Lt. Joseph Z.	5
Maxwell, Capt. Chester K.	5
McArthur, 1st Lt. Paul G.	5
McArthur, Capt. T.H.	5
McDonough, Maj. William F.	5
McElroy, Capt. James N.	5
McGinn, Lt. Col. John L.	5
McGuyrt, 1st Lt. John W. Jr.	5
McMinn, Flight Officer Evan D.	5
Merritt, Maj. George L. Jr.	5
Miller, 1st Lt. Everett	5
Miller, Capt. Joseph E. Jr.	5
Milliken, 1st Lt. Robert C.	5
Monk, 1st Lt. Franklin H.	5
Mooney, 2nd Lt. Raymond P.	5
Morriss, Capt. Paul V.	5
Mullhollem, 1st Lt. Robert F.	5
Myers, 1st Lt. Jennings L.	5
Myers, Lt. Col. Raymond B.	5
Nichols, Maj. Franklin A.	5
Nollmeyer, Maj. Edward M.	5
Oberhansly, Maj. Jack J.	5
O'Neill, Capt. Eugene W.	5



**Lt. Col. Harrison Thyng (5)**

O'Neill, 1st Lt. Lawrence F.	5
Osher, Capt. Ernest K.	5
Overcash, 1st Lt. Robert J.	5
Owens, Maj. Joel A. Jr.	5
Parham, Capt. Forrest F.	5
Paulk, 2nd Lt. Edsel	5
Payne, Capt. Carl W.	5
Perdomo, 1st Lt. Oscar F.	5
Pool, 1st Lt. Kenneth R.	5
Porter, 1st Lt. Philip B.	5
Powers, 2nd Lt. Macarthur	5
Price, Maj. Jack C.	5
Priest, 1st Lt. Royce W.	5
Pryor, Capt. Roger C.	5
Quigley, Maj. Donald L.	5
Ray, 1st Lt. C.B.	5
Reese, 1st Lt. William C.	5
Ritchie, 1st Lt. Andrew J.	5
Roberts, Capt. Newell O.	5
Rose, 1st Lt. Franklin Jr.	5
Rounds, 1st Lt. Gerald L.	5
Rudolph, 1st Lt. Henry S.	5
Rynne, Capt. William A.	5
Schank, 1st Lt. Thomas D.	5
Schriber, Capt. Louis	5
Schuh, 1st Lt. Duerr H.	5
Schultz (Shoals), Capt. Robert B.	5
Sears, 1st Lt. Alexander F.	5
Seidman, 1st Lt. Robert K.	5
Smith, Capt. Jack R.	5
Smith, Capt. Kenneth G.	5
Smith, 1st Lt. Paul A.	5
Smith, 1st Lt. Virgil H.	5
Stangel, Capt. William J.	5
Stanley, 1st Lt. Morris A.	5
Suehr, 1st Lt. Richard C.	5
Sullivan, Capt. Charles P.	5
Sutcliffe, 1st Lt. Robert C.	5
Sykes, 1st Lt. William J.	5
Talbot, Maj. Gilbert F.	5
Taylor, Col. Oliver B.	5
Thyng, Lt. Col. Harrison R.	5
Tierney, 1st Lt. Robert E.	5
Tilley, 1st Lt. John A.	5
Tordoff, Capt. Harrison B.	5
Trafton, 1st Lt. Frederick O. Jr.	5
Troxell, Capt. Clifton H.	5
Vaught, Capt. Robert H.	5
Visscher, 1st Lt. Herman W.	5
Waggoner, 1st Lt. Horace Q.	5
Walker, 1st Lt. Walter B. Jr.	5
Warner, Capt. Jack A.	5
Warren, Capt. Jack R.	5
Watson, Maj. Ralph J.	5
Watts, Capt. Oran S.	5
Weatherford, 1st Lt. Sidney W.	5
Webb, Maj. Willard J.	5
Welch, Capt. Darrell G.	5
Wesson, 1st Lt. Warren M.	5
White, 1st Lt. John H.	5
Wilhelm, Capt. David C.	5
Wilkins, 2nd Lt. Paul H.	5
Williams, 1st Lt. Russell D.	5
Wilson, Capt. William F.	5
Wire, Maj. Ralph L.	5
Wiseman, Capt. Lee V.	5
Wolford, 1st Lt. John L.	5
Wright, Capt. Max J.	5
Yaeger, Capt. Robert R. Jr.	5
York, 1st Lt. Robert M.	5

## USAF Aces of the Korean War



**Capt. Joseph McConnell Jr. (16)**

McConnell, Capt. Joseph C. Jr.	16
Jabara, Maj. James	15
Fernandez, Capt. Manuel J. Jr.	14.50
Davis, Maj. George A. Jr.	14
Baker, Col. Royal N.	13
Blesse, Maj. Frederick C.	10
Fischer, Capt. Harold E.	10
Garrison, Lt. Col. Vermont	10
Johnson, Col. James K.	10
Moore, Capt. Lonnie R.	10

Parr, Capt. Ralph S. Jr.	10
Foster, Capt. Cecil G.	9
Low, 1st Lt. James F.	9
Hagerstrom, Maj. James P.	8.50
Risner, Capt. Robinson	8
Ruddell, Lt. Col. George I.	8
Buttelmann, 1st Lt. Henry	7
Jolley, Capt. Clifford D.	7
Lilley, Capt. Leonard W.	7
Adams, Maj. Donald E.	6.50
Gabreski, Col. Francis S.	6.50
Jones, Lt. Col. George L.	6.50
Marshall, Maj. Winton W.	6.50
Kasler, 1st Lt. James H.	6
Love, Capt. Robert J.	6
Whisner, Maj. William T. Jr.	5.50
Baldwin, Col. Robert P.	5
Becker, Capt. Richard S.	5
Bettinger, Maj. Stephen L.	5
Creighton, Maj. Richard D.	5
Curtin, Capt. Clyde A.	5
Gibson, Capt. Ralph D.	5
Kincheloe, Capt. Iven C. Jr.	5
Latshaw, Capt. Robert T. Jr.	5
Moore, Capt. Robert H.	5

Overton, Capt. Dolphin D. III	5
Thyng, Col. Harrison R.	5
Wescott, Maj. William H.	5



**Maj. William Whisner Jr. (5.50)**

## USAF Aces of the Vietnam War

DeBellevue, Capt. Charles B.	6
Feinstein, Capt. Jeffrey S.	5
Ritchie, Capt. Richard S.	5



**Capt. Jeffrey Feinstein (5)**



**Cpts. Charles DeBellevue (6) and Richard Ritchie (5)**

## AAF/USAF Aces With Victories in Both World War II and a Later War

	WW II	Korean/Other	Total
Gabreski, Col. Francis S.	28	6.50	34.50
Meyer, Col. John C.	24	2	26
Mahurin, Col. Walker M.	20.75	3.50	24.25
Davis, Maj. George A. Jr.	7	14	21
Whisner, Maj. William T. Jr.	15.50	5.50	21
Eagleston, Col. Glenn T.	18.50	2	20.50
Garrison, Lt. Col. Vermont	7.33	10	17.33
Baker, Col. Royal N.	3.50	13	16.50
Jabara, Maj. James	1.50	15	16.50
Olds, Col. Robin	12	4 <sup>a</sup>	16
Mitchell, Col. John W.	11	4	15
Brueland, Maj. Lowell K.	12.50	2	14.50
Hagerstrom, Maj. James P.	6	8.50	14.50
Hovde, Lt. Col. William J.	10.50	1	11.50
Johnson, Col. James K.	1	10	11
Ruddell, Lt. Col. George I.	2.50	8	10.50
Thyng, Col. Harrison R.	5	5	10
Colman, Capt. Philip E.	5	4	9
Heller, Lt. Col. Edwin L.	5.50	3.50	9
Chandler, Maj. Van E.	5	3	8
Hockery, Maj. John J.	7	1	8
Creighton, Maj. Richard D.	2	5	7
Emmert, Lt. Col. Benjamin H.	6	1	7
Bettinger, Maj. Stephen L.	1	5	6
Visscher, Maj. Herman W.	5	1	6
Liles, Capt. Brooks J.	1	4	5
Mattson, Capt. Conrad E.	1	4	5
Shaeffer, Maj. William F.	2	3	5

<sup>a</sup>Olds's four additional victories came during the Vietnam War.



Lt. Col. John Meyer (26)



Maj. George Davis Jr. (21)

## Leading Air Service/AAF/USAF Aces of All Wars

Bong, Maj. Richard I.	40	WW II
McGuire, Maj. Thomas B. Jr.	38	WW II
Gabreski, Col. Francis S.	34.50	WW II, Korea
Johnson, Capt. Robert S.	27	WW II
MacDonald, Col. Charles H.	27	WW II
Preddy, Maj. George E.	26.83	WW II
Meyer, Col. John C.	26	WW II, Korea
Rickenbacker, Capt. Edward V.	26 <sup>b</sup>	WW I
Mahurin, Col. Walker M.	24.25	WW II, Korea
Schilling, Col. David C.	22.50	WW II
Johnson, Lt. Col. Gerald R.	22	WW II
Kearby, Col. Neel E.	22	WW II
Robbins, Maj. Jay T.	22	WW II
Christensen, Capt. Fred J.	21.50	WW II
Wetmore, Capt. Ray S.	21.25	WW II
Davis, Maj. George A. Jr.	21	WW II, Korea
Voll, Capt. John J.	21	WW II
Whisner, Capt. William T. Jr.	21	WW II, Korea
Eagleston, Col. Glenn T.	20.50	WW II, Korea
Lynch, Lt. Col. Thomas J.	20	WW II
Westbrook, Lt. Col. Robert B.	20	WW II
Gentile, Capt. Don S.	19.83	WW II

<sup>b</sup>Under World War II and Korean War counting rules, Rickenbacker would have been credited with 24.33 victories. The change would not alter his position on this list.



Maj. George Preddy (26.83)

## USAF Recipients of the Medal of Honor

**Names, Alphabetically  
by Wars, and Rank  
at Time of Action**

\*Living Medal of Honor recipient.

Names, Alphabetically by Wars, and Rank at Time of Action	Place of Birth	Date of Action	Place of Action
<b>World War I</b>			
Bleckley, 2nd Lt. Erwin R.	Wichita, Kan.	Oct. 6, 1918	Binarville, France
Goettler, 1st Lt. Harold E.	Chicago	Oct. 6, 1918	Binarville, France
Luke, 2nd Lt. Frank Jr.	Phoenix	Sept. 29, 1918	Murvaux, France
Rickenbacker, 1st Lt. Edward V.	Columbus, Ohio	Sept. 25, 1918	Billy, France
<b>World War II</b>			
Baker, Lt. Col. Addison E.	Chicago	Aug. 1, 1943	Ploesti, Romania
Bong, Maj. Richard I.	Superior, Wis.	Oct. 10-Nov. 15, 1944	Southwest Pacific
Carswell, Maj. Horace S. Jr.	Fort Worth, Tex.	Oct. 26, 1944	South China Sea
Castle, Brig. Gen. Frederick W.	Manila, Philippines	Dec. 24, 1944	Liège, Belgium
Cheli, Maj. Ralph	San Francisco	Aug. 18, 1943	Wewak, New Guinea
Craw, Col. Demas T.	Traverse City, Mich.	Nov. 8, 1942	Port Lyautey, French Morocco
Doolittle, Lt. Col. James H.	Alameda, Calif.	April 18, 1942	Tokyo
Erwin, SSgt. Henry E.	Adamsville, Ala.	April 12, 1945	Koriyama, Japan
Femoyer, 2nd Lt. Robert E.	Huntington, W.Va.	Nov. 2, 1944	Merseburg, Germany
Gott, 1st Lt. Donald J.	Arnett, Okla.	Nov. 9, 1944	Saarbrücken, Germany
Hamilton, Maj. Pierpont M.	Tuxedo Park, N.Y.	Nov. 8, 1942	Port Lyautey, French Morocco
Howard, Lt. Col. James H.	Canton, China	Jan. 11, 1944	Oschersleben, Germany
Hughes, 2nd Lt. Lloyd H.	Alexandria, La.	Aug. 1, 1943	Ploesti, Romania
Jerstad, Maj. John L.	Racine, Wis.	Aug. 1, 1943	Ploesti, Romania
Johnson, Col. Leon W.	Columbia, Mo.	Aug. 1, 1943	Ploesti, Romania
Kane, Col. John R.	McGregor, Tex.	Aug. 1, 1943	Ploesti, Romania
Kearby, Col. Neel E.	Wichita Falls, Tex.	Oct. 11, 1943	Wewak, New Guinea
Kingsley, 2nd Lt. David R.	Portland, Ore.	June 23, 1944	Ploesti, Romania
Knight, 1st Lt. Raymond L.	Houston	April 25, 1945	Po Valley, Italy
Lawley, 1st Lt. William R. Jr.	Leeds, Ala.	Feb. 20, 1944	Leipzig, Germany
Lindsey, Capt. Darrell R.	Jefferson, Iowa	Aug. 9, 1944	Pontoise, France
Mathies, Sgt. Archibald	Scotland	Feb. 20, 1944	Leipzig, Germany
Mathis, 1st Lt. Jack W.	San Angelo, Tex.	March 18, 1943	Vege sack, Germany
McGuire, Maj. Thomas B. Jr.	Ridgewood, N.J.	Dec. 25-26, 1944	Luzon, Philippines
Metzger, 2nd Lt. William E. Jr.	Lima, Ohio	Nov. 9, 1944	Saarbrücken, Germany
Michael, 1st Lt. Edward S.	Chicago	April 11, 1944	Brunswick, Germany
Morgan, 2nd Lt. John C.	Vernon, Tex.	July 28, 1943	Kiel, Germany
Pease, Capt. Harl Jr.	Plymouth, N.H.	Aug. 7, 1942	Rabaul, New Britain
Pucket, 1st Lt. Donald D.	Longmont, Colo.	July 9, 1944	Ploesti, Romania
Sarnoski, 2nd Lt. Joseph R.	Simpson, Pa.	June 16, 1943	Buka, Solomon Islands
Shomo, Maj. William A.	Jeannette, Pa.	Jan. 11, 1945	Luzon, Philippines
Smith, Sgt. Maynard H.	Caro, Mich.	May 1, 1943	St. Nazaire, France
Truemper, 2nd Lt. Walter E.	Aurora, Ill.	Feb. 20, 1944	Leipzig, Germany
Vance, Lt. Col. Leon R. Jr.	Enid, Okla.	June 5, 1944	Wimereaux, France
Vosler, TSgt. Forrest L.	Lyndonville, N.Y.	Dec. 20, 1943	Bremen, Germany
Walker, Brig. Gen. Kenneth N.	Cerrillos, N.M.	Jan. 5, 1943	Rabaul, New Britain
Wilkins, Maj. Raymond H.	Portsmouth, Va.	Nov. 2, 1943	Rabaul, New Britain
Zeamer, Maj. Jay Jr.*	Carlisle, Pa.	June 16, 1943	Buka, Solomon Islands
<b>Korea</b>			
Davis, Maj. George A. Jr.	Dublin, Tex.	Feb. 10, 1952	Sinuiju, Yalu River, N. Korea
Loring, Maj. Charles J. Jr.	Portland, Maine	Nov. 22, 1952	Sniper Ridge, N. Korea
Sebille, Maj. Louis J.	Harbor Beach, Mich.	Aug. 5, 1950	Hamch'ang, S. Korea
Walmsley, Capt. John S. Jr.	Baltimore	Sept. 14, 1951	Yangdok, N. Korea
<b>Vietnam</b>			
Bennett, Capt. Steven L.	Palestine, Tex.	June 29, 1972	Quang Tri, S. Vietnam
Day, Maj. George E.*	Sioux City, Iowa	Conspicuous gallantry while POW	
Dethlefsen, Maj. Merlyn H.	Greenville, Iowa	March 10, 1967	Thai Nguyen, N. Vietnam
Fisher, Maj. Bernard F.*	San Bernardino, Calif.	March 10, 1966	A Shau Valley, S. Vietnam
Fleming, 1st Lt. James P.*	Sedalia, Mo.	Nov. 26, 1968	Duc Co, S. Vietnam
Jackson, Lt. Col. Joe M.*	Newnan, Ga.	May 12, 1968	Kham Duc, S. Vietnam
Jones, Col. William A, III	Norfolk, Va.	Sept. 1, 1968	Dong Hoi, N. Vietnam
Levitow, A1C John L.	Hartford, Conn.	Feb. 24, 1969	Long Binh, S. Vietnam
Pitsenbarger, A1C William H.	Piqua, Ohio	April 11, 1966	Cam My, S. Vietnam
Sijan, Capt. Lance P.	Milwaukee	Conspicuous gallantry while POW	
Thorsness, Maj. Leo K.*	Walnut Grove, Minn.	April 19, 1967	N. Vietnam
Wilbanks, Capt. Hilliard A.	Cornelia, Ga.	Feb. 24, 1967	Dalat, S. Vietnam
Young, Capt. Gerald O.	Anacortes, Wash.	Nov. 9, 1967	Khesahn, S. Vietnam
<b>Peacetime</b>			
Lindbergh, Col. Charles A.	Detroit	May 20-21, 1927	New York City-Paris record flight
Mitchell, Maj. Gen. William	Milwaukee	Posthumous award	Foresight in military aviation

# USAF Almanac

## Major Commands

A major command is a subdivision of the Air Force assigned a major part of the Air Force mission and directly subordinate to Hq. USAF. In general, there are two types of major commands: functional and geographical.

## Air Combat Command

**Headquarters** Langley AFB, Va.

**Established** June 1, 1992

**Commander** Gen. Hal M. Hornburg

### MISSIONS

**Operate** USAF bombers (active and ANG and AFRC gained); USAF's CONUS-based (active and gained) fighter and attack, reconnaissance, battle management, and command and control aircraft and intelligence and surveillance systems

**Organize**, train, equip, and maintain combat-ready forces for rapid deployment and employment to meet the challenges of peacetime air sovereignty and wartime air defense

**Provide** combat airpower to America's warfighting commands (Central, European, Northern, Pacific, and Southern); nuclear, conventional, and information operations forces to STRATCOM; air defense forces to NORAD

### COROLLARY MISSIONS

**Monitor** and intercept illegal drug traffic

**Test** new combat equipment

### FORCE STRUCTURE

Three numbered air forces: **8th**, Barksdale AFB, La.; **9th**, Shaw AFB, S.C.; **12th**, Davis-Monthan AFB, Ariz. Three primary subordinate units: Air and Space Expeditionary Force Center, Langley AFB, Va.; Air Intelligence Agency, Lackland AFB, Tex.; Air Warfare Center, Nellis AFB, Nev.  
26 wings  
Three groups

### OPERATIONAL ACTIVITY

Flying hours: 32,425 per month

### Major operations

Enduring Freedom (Afghanistan); Iraqi Freedom (Iraq); Noble Eagle (US)

### Major training exercises

Air Warrior and AW II; Amalgam Warrior; Baltops; Blue Advance; Blue Flag; Bright Star; Cooperative Zenith; Eagle Flag; Fuertas Defensas; Global Guardian; Initial Link; Internal Look; Joint Task Force Exercise; Linked Seas; Maple Flag; New Horizons; Northern Viking; Red Flag; Roving Sands; Rugged Arch; Strong Resolve

### PERSONNEL

(as of Sept. 30, 2003)

Active duty		93,115
Officers	13,094	
Enlisted	80,021	
Reserve components		54,459
ANG	45,469	
AFRC	8,990	
Civilian		9,690
<b>Total</b>		<b>157,264</b>



The B-2 Spirit of Pennsylvania from the 509th Bomb Wing, Whiteman AFB, Mo., sits on the ramp at Nellis AFB, Nev. The bomber and personnel from Whiteman were at Nellis participating in a Red Flag exercise.

USAF photo by MSgt. Michael R. Nixon



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## AIR COMBAT COMMAND, LANGLEY AFB, VA.



### EQUIPMENT

(Primary aircraft inventory as of Sept. 30, 2003)

Bombers	114	Recon/BM/C3I	106
Fighter/Attack	693	Tanker	13
Helicopter	36	Trainer	36

UNIT	BASE	WEAPONS
1st Fighter Wing	Langley AFB, Va.	F-15C/D
2nd Bomb Wing	Barksdale AFB, La.	B-52H
4th Fighter Wing	Seymour Johnson AFB, N.C.	F-15E
5th Bomb Wing	Minot AFB, N.D.	B-52H
7th Bomb Wing	Dyess AFB, Tex.	B-1B
9th Reconnaissance Wing	Beale AFB, Calif.	T-38, U-2R/S
20th Fighter Wing	Shaw AFB, S.C.	F-16C/CJ/D
23rd Fighter Group <sup>a</sup>	Pope AFB, N.C.	A/OA-10
27th Fighter Wing	Cannon AFB, N.M.	F-16C/D
28th Bomb Wing	Ellsworth AFB, S.D.	B-1B
33rd Fighter Wing	Eglin AFB, Fla.	F-15C/D
49th Fighter Wing	Holloman AFB, N.M.	F-117A, T-38B, German F-4F
53rd Wing	Eglin AFB, Fla.	F-15C/E, F-16C/D, HH-60, Predator, Global Hawk
53rd Weapons Evaluation Group <sup>b</sup>	Tyndall AFB, Fla.	BQM-34, MQM-107, QF-4
55th Electronic Combat Group	Davis-Monthan AFB, Ariz.	EC-130H
55th Wing	Offutt AFB, Neb.	E-4B, OC-135B, RC-135S/U/V/W, TC-135S/W
57th Wing	Nellis AFB, Nev.	A-10, F-15C/D/E, F-16C/D, F/A-22, HH-60, Predator
67th Information Operations Wing	Lackland AFB, Tex.	—
70th Intelligence Wing	Ft. Meade, Md.	—
98th Range Wing	Nellis AFB, Nev.	—
99th Air Base Wing	Nellis AFB, Nev. (support)	—
116th Air Control Wing <sup>c</sup>	Robins AFB, Ga.	E-8C
355th Wing	Davis-Monthan AFB, Ariz.	A/OA-10
366th Fighter Wing	Mountain Home AFB, Idaho	F-15C/D/E, F-16CJ/D
388th Fighter Wing	Hill AFB, Utah	F-16C/D
480th Intelligence Wing	Langley AFB, Va.	—
505th Command and Control Wing	Hurlburt Field, Fla.	—
509th Bomb Wing	Whiteman AFB, Mo.	B-2, T-38
552nd Air Control Wing	Tinker AFB, Okla.	E-3B/C

<sup>a</sup>Part of 4th Fighter Wing. <sup>b</sup>Part of 53rd Wing. <sup>c</sup>Blended wing with active duty and ANG personnel.





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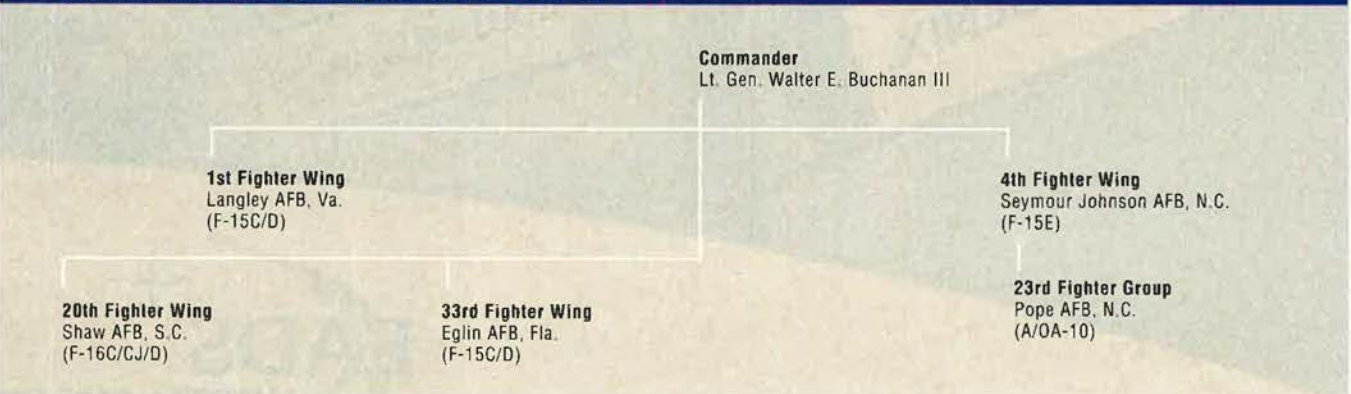


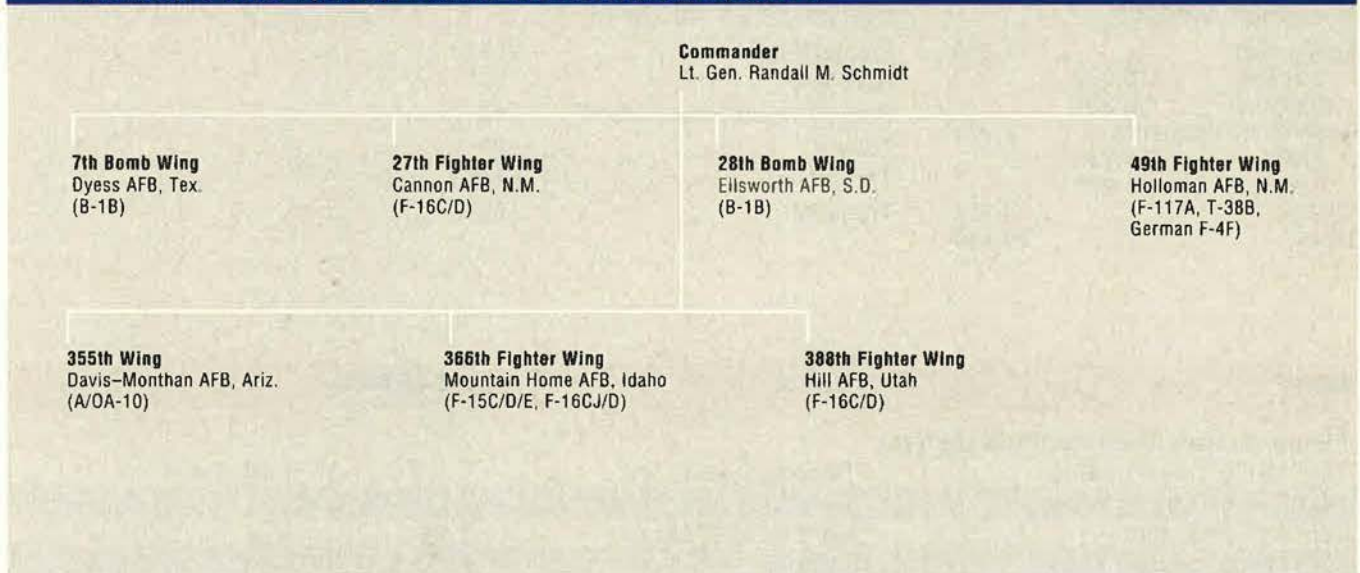
An F-16CJ Fighting Falcon, 20th Fighter Wing, Shaw AFB, S.C., flies over New York City during a mission in support of Operation Noble Eagle, the homeland defense effort.

**8th AIR FORCE (ACC), BARKSDALE AFB, LA.**



**9th AIR FORCE (ACC), SHAW AFB, S.C.**





# AETC

## Air Education and Training Command

**Headquarters** Randolph AFB, Tex.

**Established** July 1, 1993

**Commander** Gen. Donald G. Cook

### MISSIONS

**Recruit**, train, and educate quality people

**Provide** basic military training, initial and advanced technical training, flying training, and professional military and degree-granting professional education

**Conduct** joint, medical service, readiness, and Air Force security assistance training

### OTHER RESPONSIBILITIES

**Recall** of individual ready reservists. Mobility and contingency tasking support to combatant commanders

### FORCE STRUCTURE

Two numbered air forces and an educational headquarters: **2nd**, Keesler AFB, Miss.; **19th**, Randolph AFB, Tex.; **Air University**, Maxwell AFB, Ala.

Three DRUs: Air Force Recruiting Service and Air Force Security Assistance Training Squadron, Randolph AFB, Tex., and 59th Medical Wing, Lackland AFB, Tex.

16 wings  
Three groups  
One squadron



USAF photo by MSGT. Efraim Gonzalez

*Basic trainees scramble to don chemical warfare suits as part of Warrior Week training at Lackland AFB, Tex. The seven-day session prepares airmen for worldwide deployment.*

### OPERATIONAL ACTIVITY

Flying hours: 48,181 per month

**PERSONNEL**

(as of Sept. 30, 2003)

Active duty		71,666
Officers	15,332	
Enlisted	56,334	
Reserve components		7,966
ANG	4,739	
AFRC	3,227	
Civilian		14,712
<b>Total</b>		<b>94,344</b>

**EQUIPMENT**

(PAI as of Sept. 30, 2003)

Fighter/Attack	219
Helicopter	17
Special Operations Forces	17
Tanker	25
Trainer	914
Transport	56

UNIT	BASE	WEAPONS
<b>Flying/Aircrew Training Units (Active)</b>		
12th Flying Training Wing	Randolph AFB, Tex.	T-1, T-6, T-37, T-38, T-43
14th Flying Training Wing	Columbus AFB, Miss.	T-1, T-37, T-38
45th Airlift Squadron <sup>a</sup>	Keesler AFB, Miss.	C-21
47th Flying Training Wing	Laughlin AFB, Tex.	T-1, T-6, T-37, T-38
56th Fighter Wing	Luke AFB, Ariz.	F-16
58th Special Operations Wing	Kirtland AFB, N.M.	HC-130N/P, MC-130H, MC-130P, HH-60G, MH-53, UH-1
71st Flying Training Wing	Vance AFB, Okla.	T-1, T-37, T-38
80th Flying Training Wing	Sheppard AFB, Tex.	T-37, T-38
97th Air Mobility Wing	Altus AFB, Okla.	C-5, C-17, KC-135
314th Airlift Wing	Little Rock AFB, Ark.	C-130E
325th Fighter Wing	Tyndall AFB, Fla.	F-15, F/A-22
336th Training Group	Fairchild AFB, Wash.	UH-1
479th Flying Training Group	Moody AFB, Ga.	T-6, T-38C
<b>Technical Training Units</b>		
17th Training Wing	Goodfellow AFB, Tex.	
37th Training Wing	Lackland AFB, Tex.	
81st Training Wing	Keesler AFB, Miss.	
82nd Training Wing	Sheppard AFB, Tex.	
381st Training Group	Vandenberg AFB, Calif.	
<b>Other Major Units</b>		
Air University	Maxwell AFB, Ala.	
Air Force Recruiting Service	Randolph AFB, Tex.	
42nd Air Base Wing	Maxwell AFB, Ala.	
59th Medical Wing	Lackland AFB, Tex.	

<sup>a</sup>Part of 314th Airlift Wing.**AIR EDUCATION AND TRAINING COMMAND, RANDOLPH AFB, TEX.**

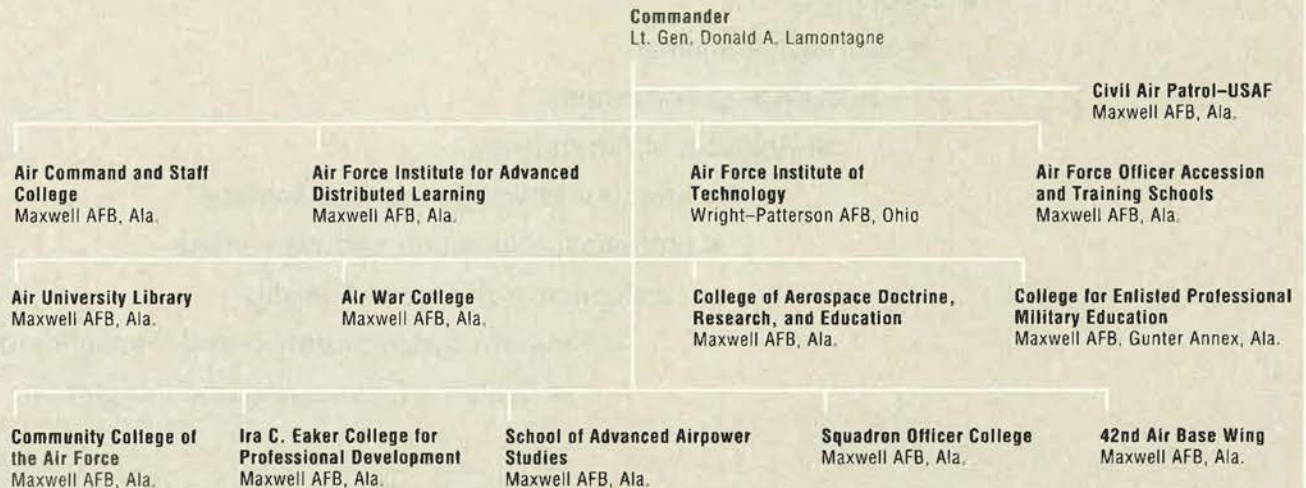
## 2nd AIR FORCE (AETC), KEESLER AFB, MISS.



## 19th AIR FORCE (AETC), RANDOLPH AFB, TEX.



## AIR UNIVERSITY (AETC), MAXWELL AFB, ALA.





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# Air Force Materiel Command

**Headquarters** Wright-Patterson AFB, Ohio

**Established** July 1, 1992

**Commander** Gen. Gregory S. Martin

## MISSIONS

**Design**, develop, and acquire advanced technology to achieve air superiority

**Operate** major product, logistics, and test centers and the Air Force Research Laboratory

**Deliver** war-winning expeditionary capabilities to the warfighter through technology, acquisition support, and sustainment

## FORCE STRUCTURE

Three major product centers

Two test centers

Three air logistics centers

Three specialized centers

One laboratory, 10 directorates, at various locations

10 wings

Two groups

## OPERATIONAL ACTIVITY

Flying hours: 1,500 per month

## PERSONNEL

(as of Sept. 30, 2003)

Active duty		23,377
Officers	7,222	
Enlisted	16,155	
Reserve components		5,316
ANG	2,099	
AFRC	3,217	
Civilian		56,497
<b>Total</b>		<b>85,190</b>

## EQUIPMENT

(PAI as of Sept. 30, 2003)

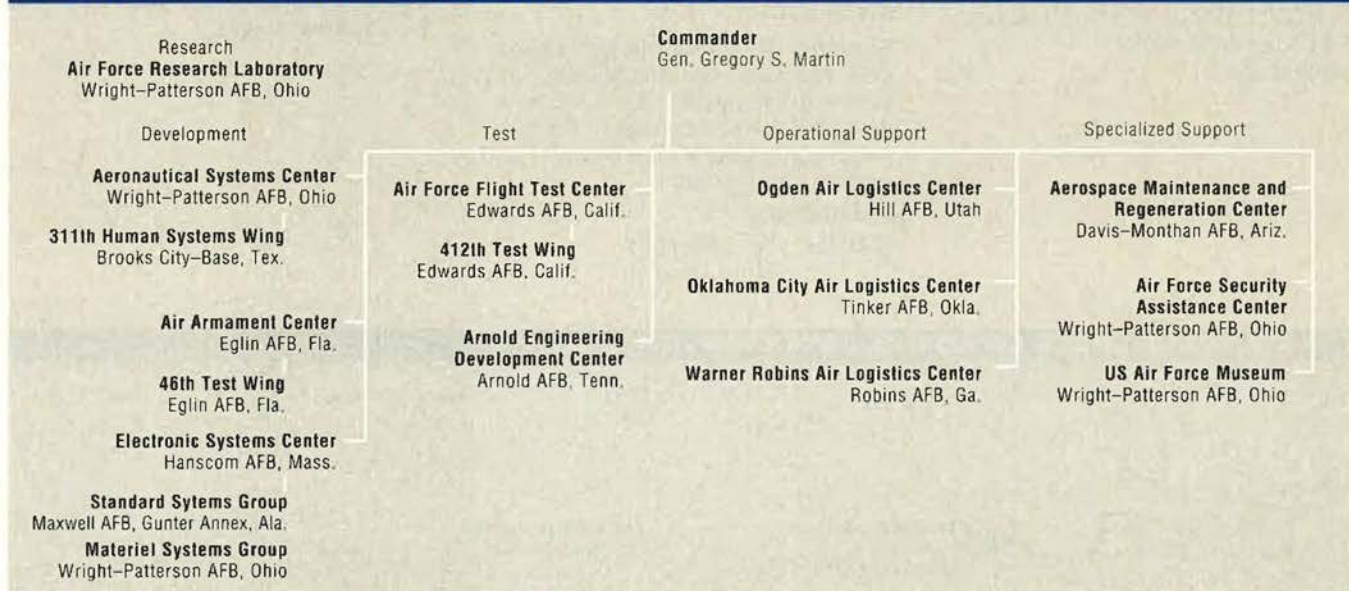
Bomber	4	Helicopter	5
Fighter/Attack	53	Tanker	4
		Trainer	13
		Transport	22

## UNIT

## BASE

Aeronautical Systems Center	Wright-Patterson AFB, Ohio
Aerospace Maintenance & Regeneration Center	Davis-Monthan AFB, Ariz.
Air Armament Center	Eglin AFB, Fla.
Air Force Flight Test Center	Edwards AFB, Calif.
Air Force Research Laboratory	Wright-Patterson AFB, Ohio
Air Force Security Assistance Center	Wright-Patterson AFB, Ohio
Arnold Engineering Development Center	Arnold AFB, Tenn.
Electronic Systems Center	Hanscom AFB, Mass.
Materiel Systems Group	Wright-Patterson AFB, Ohio
Ogden Air Logistics Center	Hill AFB, Utah
Oklahoma City Air Logistics Center	Tinker AFB, Okla.
Standard Systems Group	Maxwell AFB, Gunter Annex, Ala.
US Air Force Museum	Wright-Patterson AFB, Ohio
Warner Robins Air Logistics Center	Robins AFB, Ga.
46th Test Wing	Edwards AFB, Calif.
66th Air Base Wing	Hanscom AFB, Mass.
72nd Air Base Wing	Tinker AFB, Okla.
75th Air Base Wing	Hill AFB, Utah
78th Air Base Wing	Robins AFB, Ga.
95th Air Base Wing	Edwards AFB, Calif.
96th Air Base Wing	Eglin AFB, Fla.
311th Human Systems Wing	Brooks City-Base, Tex.
377th Air Base Wing	Kirtland AFB, N.M.
412th Test Wing	Edwards AFB, Calif.

## AIR FORCE MATERIEL COMMAND, WRIGHT-PATTERSON AFB, OHIO



# Air Force Space Command

**Headquarters** Peterson AFB, Colo.  
**Established** Sept. 1, 1982  
**Commander** Gen. Lance W. Lord

## MISSIONS

**Operate** and test USAF ICBM forces for STRATCOM; missile warning radars, sensors, and satellites; national space-launch facilities and operational boosters; worldwide space surveillance radars and optical systems; worldwide space environmental systems

**Provide** command and control for DOD satellites; ballistic missile warning to NORAD and STRATCOM; space weather support to entire DOD

**Produce** and acquire advanced space systems

## COROLLARY MISSIONS

**Develop** and integrate space support for the warfighter

**Serve** as lead command for all USAF UH-1 helicopter programs

## OTHER RESPONSIBILITIES

**Provide** communications, computer, and base support to NORAD; technology safeguard monitors to support launches of US satellites on foreign launch vehicles

**Supply** range and launch facilities for military, civil, and commercial space launch

## FORCE STRUCTURE

Two numbered air forces: **14th**, Vandenberg AFB, Calif.; **20th**, F.E. Warren AFB, Wyo.

One major product center: Space and Missile Systems Center, Los Angeles AFB, Calif.

One DRU: Space Warfare Center, Schriever AFB, Colo.

Eight wings



USAF photo by A1C Mike Meares

*SrA. Nayibe Ramos runs through a checklist during GPS satellite operations at Schriever AFB, Colo. This operations center controls a constellation of satellites that provides navigation data to military and civilian users worldwide.*

## PERSONNEL

(as of Sept. 30, 2003)

Active duty		19,523
Officers	5,164	
Enlisted	14,359	
Reserve components		1,475
ANG	486	
AFRC	989	
Civilian		6,471
<b>Total</b>		<b>27,469</b>

## EQUIPMENT

(as of Sept. 30, 2003)

**Ballistic missile warning systems:** DSP satellites, Ballistic Missile Early Warning System, Pave PAWS radars, Perimeter Acquisition Radar Attack Characterization System, and conventional radars

**Helicopters:** 18

**ICBMs:** Peacekeeper 23  
 Minuteman III 500

**Satellite command and control system:** Air Force Satellite Control Network

**Satellite systems** (as of Jan. 1, 2003):

GPS: Block II/IIA/IIR	28
DMSP	5
DSCS III	13
Milstar	5
Interim Polar System	2

**Space surveillance systems:**

Electro-Optical Deep Space Surveillance System and phased-array, mechanical tracking, and passive surveillance radars

### AIR FORCE SPACE COMMAND, PETERSON AFB, COLO.

**Commander**  
 Gen. Lance W. Lord

**14th Air Force**  
 Vandenberg AFB, Calif.

**Space and Missile Systems Center**  
 Los Angeles AFB, Calif.

**Space Warfare Center**  
 Schriever AFB, Colo.

**20th Air Force**  
 F.E. Warren AFB, Wyo.



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## 14th AIR FORCE (AFSPC), VANDENBERG AFB, CALIF.

**Commander**  
Maj. Gen. Michael A. Hamel

**21st Space Wing**  
Peterson AFB, Colo.

**30th Space Wing**  
Vandenberg AFB, Calif.  
(UH-1)

**45th Space Wing**  
Patrick AFB, Fla.

**50th Space Wing**  
Schriever AFB, Colo.

**460th Air Base Wing**  
Buckley AFB, Colo.

## 20th AIR FORCE (AFSPC), F.E. WARREN AFB, WYO.

**Commander**  
Maj. Gen. Frank G. Klotz

**90th Space Wing**  
F.E. Warren AFB, Wyo.  
(Minuteman III, Peacekeeper, UH-1)

**91st Space Wing**  
Minot AFB, N.D.  
(Minuteman III, UH-1)

**341st Space Wing**  
Malmstrom AFB, Mont.  
(Minuteman III, UH-1)

UNIT	BASE	WEAPONS/FUNCTIONS
21st Space Wing	Peterson AFB, Colo.	Missile warning and space surveillance
30th Space Wing	Vandenberg AFB, Calif.	Launches, range operations, support for space and ICBM test, UH-1
45th Space Wing	Patrick AFB, Fla.	Launch, range operations, support for shuttle program, and US Navy Trident test
50th Space Wing	Schriever AFB, Colo.	Satellite command and control
90th Space Wing	F.E. Warren AFB, Wyo.	Minuteman III and Peacekeeper ICBMs, UH-1
91st Space Wing	Minot AFB, N.D.	Minuteman III ICBM, UH-1
341st Space Wing	Malmstrom AFB, Mont.	Minuteman III ICBM, UH-1
460th Air Base Wing	Buckley AFB, Colo.	Missile warning and space communications
Space & Missile Systems Center	Los Angeles AFB, Calif.	R&D, purchase of military space systems

# AFSOC

## Air Force Special Operations Command

**Headquarters** Hurlburt Field, Fla.

**Established** May 22, 1990

**Commander** Lt. Gen. Paul V. Hester

### MISSIONS

**Serve** as the Air Force component of SOCOM

**Provide** forces for worldwide deployment and assignment to regional unified commands to conduct agile combat support, combat aviation advisory operations, information warfare, personnel recovery and rescue operations, precision aerospace fires, psychological op-

erations, and specialized aerospace mobility and refueling

### FORCE STRUCTURE

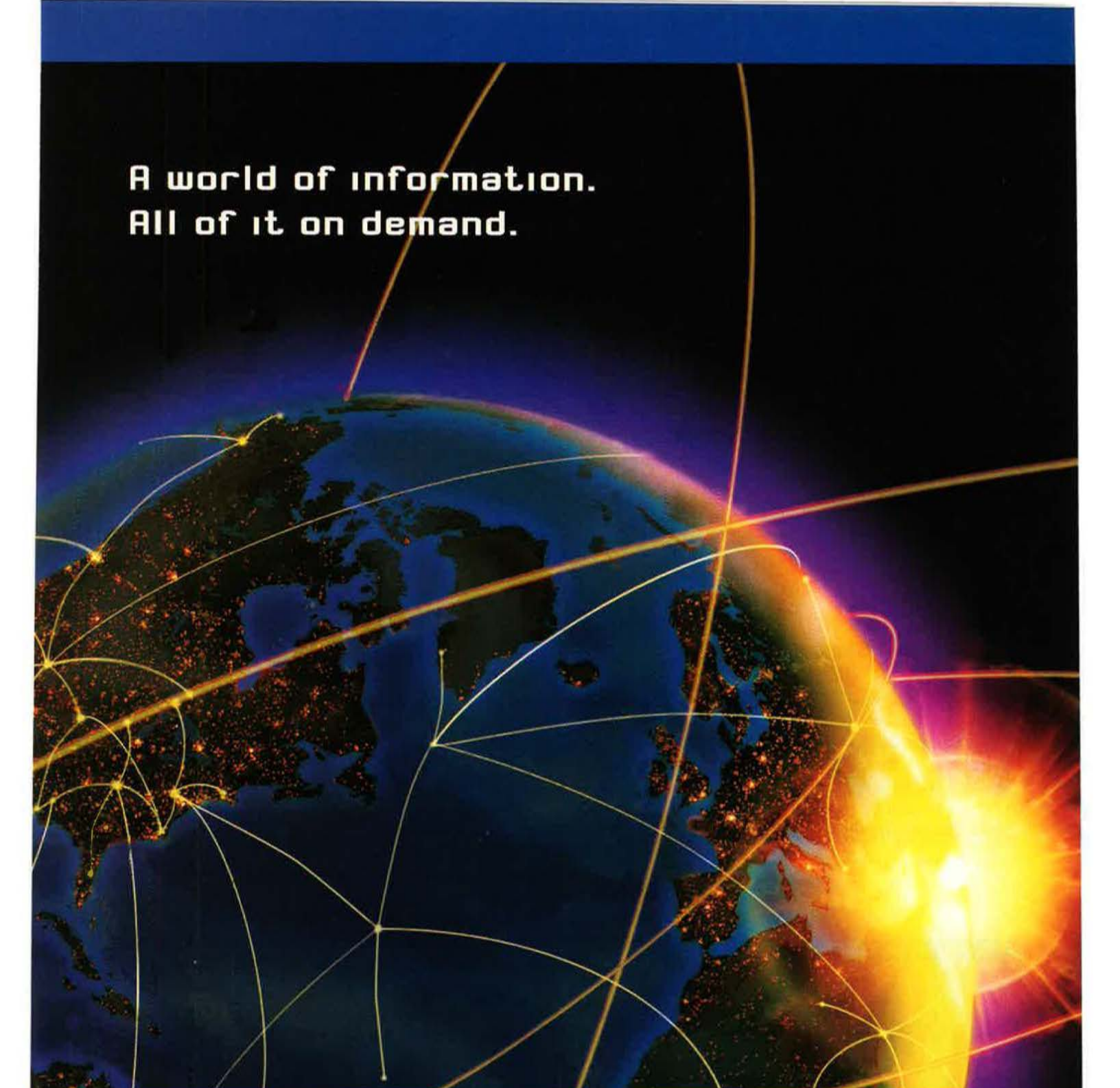
Two wings  
Four groups  
Two squadrons  
Air Force Rescue Coordination Center  
USAF Special Operations School

### OPERATIONAL ACTIVITY

Flying hours: 3,800 per month

### Major operations

Enduring Freedom (Afghanistan); Iraqi Freedom (Iraq); Noble Eagle (US)



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## PERSONNEL

(as of Sept. 30, 2003)

Active duty		9,407
Officers	1,614	
Enlisted	7,793	
Reserve components		5,272
ANG	2,971	
AFRC	2,301	
Civilian		743
<b>Total</b>		<b>15,422</b>

## EQUIPMENT

(PAI as of Sept. 30, 2003)

Helicopter	2
SOF	71
Transport	2



USAF photo by TSgt. Justin D. Pyle

*SSgt. Carlos Clements, a loadmaster on an MC-130P Combat Shadow, RAF Mildenhall, UK, waits for takeoff prior to a refueling mission at the Lungi Airport in Sierra Leone on Aug. 6, 2003.*

UNIT	BASE	WEAPONS
9th Special Operations Squadron <sup>a</sup>	Eglin AFB, Fla.	MC-130P
16th Special Operations Wing	Hurlburt Field, Fla.	AC-130H/U, C-41A, MC-130H, MH-53J/M, UH-1N
18th Flight Test Squadron	Hurlburt Field, Fla.	—
347th Rescue Wing	Moody AFB, Ga.	HC-130, HH-60
352nd Special Operations Group	RAF Mildenhall, UK	MC-130H, MC-130P, MH-53M
353rd Special Operations Group	Kadena AB, Japan	MC-130H, MC-130P
563rd Rescue Group <sup>b</sup>	Davis-Monthan AFB, Ariz.	HC-130, HH-60
720th Special Tactics Group	Hurlburt Field, Fla.	—
Air Force Rescue Coordination Center	Langley AFB, Va.	—
USAF Special Operations School	Hurlburt Field, Fla.	—

<sup>a</sup>Part of 16th SOW. <sup>b</sup>Part of 347th Rescue Wing.

## AIR FORCE SPECIAL OPERATIONS COMMAND, HURLBURT FIELD, FLA.



# Air Mobility Command

**Headquarters** Scott AFB, Ill.

**Established** June 1, 1992

**Commander** Gen. John W. Handy

## MISSIONS

**Provide** rapid global mobility and sustainment through tactical and strategic airlift and aerial refueling for US armed forces

## COROLLARY MISSIONS

**Provide** special duty and operational support aircraft and global humanitarian support

**Perform** peacetime and wartime aeromedical evacuation missions

## FORCE STRUCTURE

One numbered air force: **18th**, Scott AFB, Ill.

Two expeditionary mobility task forces: 15th, Travis AFB, Calif.; 21st, McGuire AFB, N.J.

Three DRUs: Air Mobility Warfare Center, Ft. Dix, N.J.; Tanker Airlift Control Center, Scott AFB, Ill.; Defense Courier Service, Ft. Meade, Md.

12 wings

Three groups

## OPERATIONAL ACTIVITY

Flying hours: 41,272 per month

## Major operations

Deep Freeze (Antarctic); Enduring Freedom (Afghanistan); Iraqi Freedom (Iraq); Noble Eagle (US); Wildland Wildfire (US fire fighting)

## Major training exercises

Cobra Gold; Determined Promise; Flintlock; Global Guardian; Internal Look; JTFEX; Joint Readiness Training Center Exercises; New Horizons; Reception Staging and Onward Integration; Red Flag; Terminal Fury; Ulchi Focus Lens

## PERSONNEL

(as of Sept. 30, 2003)

Active duty		53,083
Officers	9,185	
Enlisted	43,898	
Reserve components		86,547
ANG	40,177	
AFRC	46,370	
Civilian		8,727
<b>Total</b>		<b>148,357</b>



USAF photo by SSgt. Lee A. Osberry Jr.

US Army photo by Sgt. 1st Class Joe Belcher



*TSgt. Gabe Renteria (above), a loadmaster with the 745th Expeditionary Airlift Squadron, checks an engine before a supply mission at a forward operating base. At left, a C-17 from Charleston AFB, S.C., is on final approach at Bagram airfield, Afghanistan.*

## EQUIPMENT

(PAI as of Sept. 30, 2003)

Helicopter	15
Tanker	217
Transport	306

UNIT	BASE	WEAPONS
6th Air Mobility Wing	MacDill AFB, Fla.	C-37, KC-135
19th Air Refueling Group	Robins AFB, Ga.	KC-135
22nd Air Refueling Wing	McConnell AFB, Kan.	KC-135
43rd Airlift Wing	Pope AFB, N.C.	C-130
60th Air Mobility Wing	Travis AFB, Calif.	C-5, KC-10
62nd Airlift Wing	McChord AFB, Wash.	C-17
89th Airlift Wing	Andrews AFB, Md.	C-9, C-20, C-32, C-37, C-40, VC-25, UH-1
92nd Air Refueling Wing	Fairchild AFB, Wash.	KC-135
305th Air Mobility Wing	McGuire AFB, N.J.	C-141, KC-10
317th Airlift Group	Dyess AFB, Tex.	C-130
319th Air Refueling Wing	Grand Forks AFB, N.D.	KC-135
375th Airlift Wing	Scott AFB, Ill.	C-21
436th Airlift Wing	Dover AFB, Del.	C-5
437th Airlift Wing	Charleston AFB, S.C.	C-17
463rd Airlift Group	Little Rock AFB, Ark.	C-130

### AIR MOBILITY COMMAND, SCOTT AFB, ILL.



### 18TH AIR FORCE (AMC), SCOTT AFB, ILL.



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# PACAF

## Pacific Air Forces

**Headquarters** Hickam AFB, Hawaii

**Established** July 1, 1957

**Commander** Gen. William J. Begert

### MISSIONS

**Provide** ready air and space power to promote US interests in the Asia-Pacific region during peacetime, crisis, and war

### FORCE STRUCTURE

Four numbered air forces: **5th**, Yokota AB, Japan; **7th**, Osan AB, South Korea; **11th**, Elmendorf AFB, Alaska; **13th**, Andersen AFB, Guam  
 Nine wings  
 One squadron

### OPERATIONAL ACTIVITY

Flying hours: 10,903 per month

### Major operations

Enduring Freedom (Afghanistan); Iraqi Freedom (Iraq)

### Major training exercises

Balikatan; Cobra Gold; Commando Sling; Cope India; Cope North; Cope Thunder; Cope Tiger; Foal Eagle; Geronimo Thrust; Keen Sword; Positive Force; Reception Staging Onward Movement and Integration; Tandem Thrust; Ulchi Focus Lens



USAF photo by SSgt. Michael R. Holzworth

*Capt. Todd Lafortune gets strapped into an F-16C by his crew chief, SSgt. Trent Fairchild, 80th Fighter Squadron, Kunsan AB, South Korea.*

### PERSONNEL

(as of Sept. 30, 2003)

Active duty	34,095	Reserve components	5,242
Officers	4,344	ANG	4,709
Enlisted	29,751	AFRC	533
		Civilian	8,464
		<b>Total</b>	<b>47,801</b>

UNIT	BASE	WEAPONS
3rd Wing	Elmendorf AFB, Alaska	C-12, C-130H, E-3B/C, F-15C/D, F-15E
8th Fighter Wing	Kunsan AB, South Korea	F-16C/D
15th Airlift Wing	Hickam AFB, Hawaii	C-37
18th Wing	Kadena AB, Japan	E-3B/C, F-15C/D, KC-135R, HH-60G
35th Fighter Wing	Misawa AB, Japan	F-16C/D
36th Air Base Wing	Andersen AFB, Guam	—
51st Fighter Wing	Osan AB, South Korea	A/OA-10A, C-12, F-16C/D
354th Fighter Wing	Eielson AFB, Alaska	A/OA-10A, F-16C/D
374th Airlift Wing	Yokota AB, Japan	C-21A, C-130E/H, UH-1N
497th Fighter Training Squadron	Paya Lebar Airfield, Singapore <sup>a</sup>	Rotational fighter aircraft

<sup>a</sup>Base owned by Singapore government.

## PACIFIC AIR FORCES, HICKAM AFB, HAWAII

**Commander**  
Gen. William J. Begert

**5th Air Force**  
Yokota AB, Japan

**7th Air Force**  
Osan AB, South Korea

**15th Airlift Wing**  
Hickam AFB, Hawaii  
(C-37)

**11th Air Force**  
Elmendorf AFB, Alaska

**13th Air Force**  
Andersen AFB, Guam



**5th AIR FORCE (PACAF), YOKOTA AB, JAPAN**

**Commander**  
Lt. Gen. Thomas C. Waskow

**18th Wing**  
Kadena AB, Japan  
(E-3B/C, F-15C/D, KC-135R, HH-60G)

**35th Fighter Wing**  
Misawa AB, Japan  
(F-16C/D)

**374th Airlift Wing**  
Yokota AB, Japan  
(C-21A, C-130E/H, UH-1N)

**7th AIR FORCE (PACAF), OSAN AB, SOUTH KOREA**

**Commander**  
Lt. Gen. Garry R. Trexler

**8th Fighter Wing**  
Kunsan AB, South Korea  
(F-16C/D)

**51st Fighter Wing**  
Osan AB, South Korea  
(A/OA-10A, C-12, F-16C/D)

**11th AIR FORCE (PACAF), ELMENDORF AFB, ALASKA**

**Commander**  
Lt. Gen. Carrol H. Chandler

**3rd Wing**  
Elmendorf AFB, Alaska  
(C-12, C-130H, E-3B/C, F-15C/D, F-15E)

**354th Fighter Wing**  
Eielson AFB, Alaska  
(A/OA-10A, F-16C/D)

**EQUIPMENT**

(PAI as of Sept. 30, 2003)

Fighter/Attack	263
Helicopter	11
Recon	3
Tanker	7
Transport	36

*A1Cs Shaetel Makey (left) and Ashely Maddox, both members of the 374th Maintenance Group, Yokota AB, Japan, inspect the repainted cowling of a C-130 engine.*



USAF photo by MSgt. Val Gempis

**13th AIR FORCE (PACAF), ANDERSEN AFB, GUAM**

**Commander**  
Maj. Gen. Dennis R. Larsen

**36th Air Base Wing**  
Andersen AFB, Guam

**497th Fighter Training Squadron**  
Paya Lebar Airfield, Singapore<sup>a</sup>  
(Rotational fighter aircraft)

<sup>a</sup>Base owned by Singapore government.

# USAFE

**US Air Forces in Europe** Headquarters Ramstein AB, Germany

**Established** Aug. 7, 1945

**Commander** Gen. Robert H. Foglesong

## MISSIONS

**Provide** the joint force commander rapidly deployable expeditionary aerospace forces

## COROLLARY MISSIONS

**Plan**, conduct, coordinate, and support air and space operations to achieve US national and NATO objectives based on EUCOM taskings

**Develop** and maintain light, lean, lethal, and rapid expeditionary aerospace forces

**Establish** and maintain expeditionary bases

**Support** US military plans and operations in Europe, the Mediterranean, the Middle East, and Africa

## FORCE STRUCTURE

Two numbered air forces: **3rd**, RAF Mildenhall, UK; **16th**, Aviano AB, Italy

Eight wings

One group

## OPERATIONAL ACTIVITY

Flying hours: 7,700 per month

## Major operations

Enduring Freedom (Afghanistan); Iraqi Freedom (Iraq); Joint Forge (Bosnia); Joint Guardian (Kosovo)



USAF photo by SSgt. Lee A. Osberry Jr.

An F-15E Strike Eagle from the 494th Expeditionary Fighter Squadron patrols the skies over Baghdad during a combat air support mission. The 494th deployed from RAF Lakenheath, UK, for Operation Iraqi Freedom.

## Major training exercises

Able Ally; Able Gain; African Eagle; African Lion; Agile Leader; Agile Response; Anatolian Eagle; Atlas Drop; Baltops; Blue Game; Cannon Cloud;

Clean Hunter; Combined Endeavor; Cooperative Key; Destined Glory; Dimming Sun; Flintlock; Immediate Response; Juniper Stallion; Medflag; Positive Force; Rescuer/Medceur;

## US AIR FORCES IN EUROPE, RAMSTEIN AB, GERMANY

**Commander**  
Gen. Robert H. Foglesong

**3rd Air Force**  
RAF Mildenhall, UK

**16th Air Force**  
Aviano AB, Italy

The USAFE organizational chart above shows peacetime lines of command. The chart below shows the NATO wartime command lines.

## Allied Command Operations (ACO)

**Allied Forces South (AFSOUTH)**  
Naples, Italy

**Allied Forces North (AFNORTH)**  
Brunssum, Netherlands

**Allied Air Forces South (AIRSOUTH)**  
Naples, Italy

**Allied Air Forces North (AIRNORTH)**  
Ramstein AB, Germany

**5th Combined Air Operations Center**  
Vicenza, Italy

**6th Combined Air Operations Center**  
Eskisehir, Turkey

**Interim Deployable CAOC**  
Ramstein AB, Germany

Senior Commander Warfighting Seminar; Sentry White Eagle; Union Flash; Victory Strike

**PERSONNEL**

(as of Sept. 30, 2003)

Active duty		29,278
Officers	3,768	
Enlisted	25,510	
Reserve components		407
ANG	194	
AFRC	213	
Civilian		5,817
<b>Total</b>		<b>35,502</b>

**EQUIPMENT**

(PAI as of Sept. 30, 2003)

Fighter/Attack	174
Tanker	15
Transport	30



USAF photo by A1C Heather M. Forrest

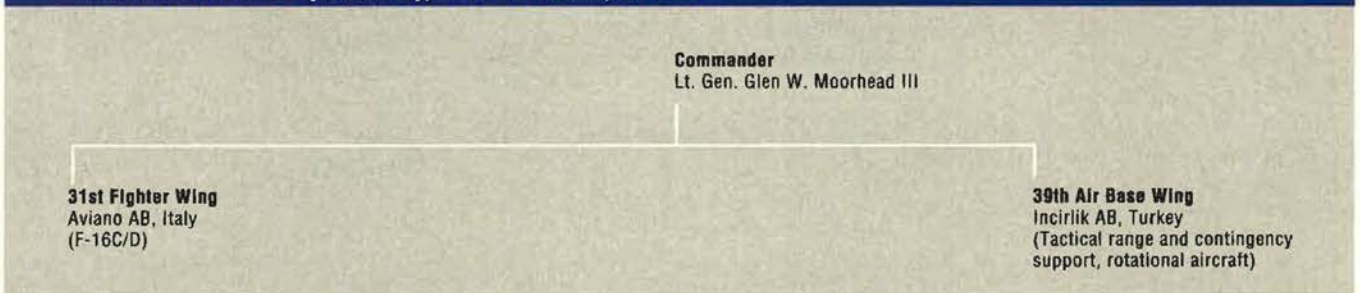
From left, Capt. Jonathan Dowty, Maj. Lee Spechler, and Capts. Bryan Tash and Matt Glynn—52nd Fighter Wing, Spangdahlem AB, Germany—use GPS units and other gear to find a pickup zone during an exercise.

UNIT	BASE	WEAPONS
31st Fighter Wing	Aviano AB, Italy	F-16C/D
39th Air Base Wing	Incirlik AB, Turkey	Tactical range and contingency support, rotational aircraft
48th Fighter Wing	RAF Lakenheath, UK	F-15C, F-15E
52nd Fighter Wing	Spangdahlem AB, Germany	A/OA-10, F-16CJ
65th Air Base Wing	Lajes Field, the Azores	—
85th Group	Keflavik, Iceland	HH-60
86th Airlift Wing	Ramstein AB, Germany	C-9, C-21, C-130E
100th Air Refueling Wing	RAF Mildenhall, UK	KC-135R
435th Air Base Wing	Ramstein AB, Germany	—

**3rd AIR FORCE (USAFE), RAF MILDENHALL, UK**



**16th AIR FORCE (USAFE), AVIANO AB, ITALY**



## Air Reserve Components

The Air Reserve Components for USAF are the Air National Guard and Air Force Reserve Command. Air Force Reserve Command stood up as a major command Feb. 17, 1997. The change in status, authorized by Congress in the Fiscal 1997 National Defense Authorization Act, was based on the experience gained from the Air Force Reserve component mobilization for Operations Desert Shield and Desert Storm.

# AFRC

**Air Force Reserve Command** Headquarters Robins AFB, Ga.

**Established** Feb. 17, 1997

**Commander** Lt. Gen. James E. Sherrard III

### MISSIONS

**Support** the active duty force  
**Serve** in such missions as fighter, bomber, airlift, aerial refueling, rescue, special operations, aero-medical evacuation, aerial fire fighting, weather reconnaissance, space operations, airborne air control, flying training, and flight testing

**Provide** support and disaster relief in the US

**Support** national counterdrug efforts

### FORCE STRUCTURE

Air Reserve Personnel Center, Denver

Three numbered air forces: **4th**, March ARB, Calif.; **10th**, NAS JRB Fort Worth, Tex.; **22nd**, Dobbins ARB, Ga.

36 wings

Four groups

One detachment

### OPERATIONAL ACTIVITY

Enduring Freedom (Afghanistan); Iraqi Freedom (Iraq); Noble Eagle (US)



USAF photo by TSgt. Justin D. Pyle

*TSgt. Terri Bernatzke, a loadmaster with the 301st Airlift Squadron, Travis AFB, Calif., supervises the forward kneeling process of a C-5 loaded with HH-60G Pavehawks in Lungi, Sierra Leone, in support of Operation Sheltering Sky.*

### PERSONNEL

(as of Sept. 30, 2003)

Total (selected reserve)*	74,754
Officers	16,805
Enlisted	57,949
Civilian (non-ART)	4,544
<b>Total</b>	<b>79,298</b>

\*Numbers for AFRC personnel assigned to Majcoms, FOAs, and DRUs are included here.

### EQUIPMENT

(PAI as of Sept. 30, 2003)

Bomber	8
Fighter/Attack	105
Helicopter	17
Recon/BM/C3I	10
SOF	12
Tanker	75
Transport	167

## AIR FORCE RESERVE COMMAND, ROBINS AFB, GA.

**Commander**  
Lt. Gen. James E. Sherrard III

**4th Air Force**  
March ARB, Calif.

**10th Air Force**  
NAS JRB Fort Worth, Tex.

**22nd Air Force**  
Dobbins ARB, Ga.

**Air Reserve Personnel Center**  
Col. James L. Playford  
Denver

## 4th AIR FORCE (AMC), MARCH ARB, CALIF.

**Commander**  
Maj. Gen. Robert E. Duignan

**349th Air Mobility Wing**  
Travis AFB, Calif.  
(C-5A/B, KC-10<sup>a</sup>)

**433rd Airlift Wing**  
Lackland AFB, Tex.  
(C-5A)

**434th Air Refueling Wing**  
Grissom ARB, Ind.  
(KC-135R)

**445th Airlift Wing**  
Wright-Patterson AFB,  
Ohio (C-141C)

**446th Airlift Wing**  
McChord AFB, Wash.  
(C-17A<sup>a</sup>)

**452nd Air Mobility Wing**  
March ARB, Calif.  
(C-141C, KC-135R)

**459th Air Refueling Wing**  
Andrews AFB, Md.  
(KC-135R)

**507th Air Refueling Wing**  
Tinker AFB, Okla.  
(KC-135R)

**916th Air Refueling Wing**  
Seymour Johnson AFB, N.C.  
(KC-135R)

**927th Air Refueling Wing**  
Selfridge ANGB, Mich.  
(KC-135E)

**932nd Airlift Wing**  
Scott AFB, Ill.  
(C-9A<sup>a</sup>)

**939th Air Refueling Wing**  
Portland Arpt., Ore.  
(KC-135R)

**940th Air Refueling Wing**  
Beale AFB, Calif.  
(KC-135E)

**931st Air Refueling Group**  
McConnell AFB, Kan.  
(KC-135R<sup>a</sup>)

## 10th AIR FORCE (ACC), NAS JRB FORT WORTH, TEX.

**Commander**  
Maj. Gen. David E. Tanzi

**301st Fighter Wing**  
NAS JRB Fort Worth, Tex.  
(F-16C/D)

**419th Fighter Wing**  
Hill AFB, Utah  
(F-16C/D)

**442nd Fighter Wing**  
Whiteman AFB, Mo.  
(A/OA-10A)

**482nd Fighter Wing**  
Homestead ARB, Fla.  
(F-16C/D)

**917th Wing**  
Barksdale AFB, La.  
(B-52H, A/OA-10A)

**919th Special Ops Wing**  
Duke Field, Fla.  
(MC-130E<sup>b</sup>/P<sup>a</sup>)

**920th Rescue Wing**  
Patrick AFB, Fla.  
(HC-130P/N, HH-60G)

**926th Fighter Wing**  
NAS JRB New Orleans  
(A/OA-10A)

**944th Fighter Wing**  
Luke AFB, Ariz.  
(F-16C/D)<sup>c</sup>

**310th Space Group**  
Schriever AFB, Colo.

**340th Flying Training Group**  
Randolph AFB, Tex.  
(AT/T-38, T-1, T-6, T-37)<sup>a</sup>

**513th Air Control Group**  
Tinker AFB, Okla.  
(E-3<sup>a</sup>)

**Det. 1**  
Shaw AFB, S.C.  
(F-16C/D)<sup>a</sup>

## 22nd AIR FORCE (AMC), DOBBINS ARB, GA.

**Commander**  
Maj. Gen. James D. Bankers

**94th Airlift Wing**  
Dobbins ARB, Ga.  
(C-130H)

**302nd Airlift Wing**  
Peterson AFB, Colo.  
(C-130H3)

**315th Airlift Wing**  
Charleston AFB, S.C.  
(C-17<sup>a</sup>)

**403rd Wing**  
Keesler AFB, Miss.  
(C-130J, WC-130H/J)

**439th Airlift Wing**  
Westover ARB, Mass.  
(C-5A)

**440th Airlift Wing**  
General Mitchell Arpt./  
ARS, Wis. (C-130H)

**512th Airlift Wing**  
Dover AFB, Del.  
(C-5A/B<sup>a</sup>)

**514th Air Mobility Wing**  
McGuire AFB, N.J.  
(C-141B, KC-10A)<sup>a</sup>

**908th Airlift Wing**  
Maxwell AFB, Ala.  
(C-130H2)

**910th Airlift Wing**  
Youngstown-Warren Arpt./ARS,  
Ohio (C-130H2)

**911th Airlift Wing**  
Pittsburgh Arpt./ARS  
(C-130H2)

**913th Airlift Wing**  
NAS JRB Willow Grove,  
Pa. (C-130E)

**914th Airlift Wing**  
Niagara Falls Arpt./ARS, N.Y.  
(C-130H3)

**934th Airlift Wing**  
Minneapolis-St. Paul Arpt./  
ARS, Minn. (C-130E)

<sup>a</sup>Associate aircraft.

<sup>b</sup>Active-associate (owned by AFRC, flown by active).

<sup>c</sup>AFRC-owned and associate aircraft.

**ANGB** Air National Guard Base  
**ARB** Air Reserve Base  
**Arpt.** Airport

**ARS** Air Reserve Station  
**JRB** Joint Reserve Base  
**NAS** Naval Air Station

# ANG

## Air National Guard

**Headquarters** Washington, D.C.

**Established** Sept. 18, 1947

**Director** Lt. Gen. Daniel James III

### MISSIONS

**Provide** combat capability to the warfighter and security for the homeland

**Provide** ready units to support national security objectives

**Protect** life and property and preserve peace, order, and public safety

### FORCE STRUCTURE

One numbered air force: **1st**, Tyndall AFB, Fla.

88 wings

Two squadrons

### OPERATIONAL ACTIVITY

Enduring Freedom (Afghanistan); Iraqi Freedom (Iraq); Noble Eagle (US)

### PERSONNEL

(as of Sept. 30, 2003)

Total ANG military*	108,286
Officers	13,724
Enlisted	94,562
Civilian (non-ART)	1,249
<b>Total</b>	<b>109,535</b>

\*Includes ANG personnel assigned to Majcoms, FOAs, and DRUs.



USAF photo by SSgt. Brett Ewald

*An F-16 sits on the flight line at the Minnesota ANG's 148th Fighter Wing in Duluth. The 148th has been conducting increased night flying operations as part of its conversion from an air defense mission to general-purpose operations.*

### EQUIPMENT

(PAI as of Sept. 30, 2003)

Fighter/Attack	631
Helicopter	15
Recon/BM/C3I	5
SOF	4
Tanker	210
Transport	253

## 1st AIR FORCE (ACC), TYNDALL AFB, FLA.

**Commander**  
Maj. Gen. Craig R. McKinley

**Southeast Air Defense Sector (ANG)**  
Tyndall AFB, Fla.

**Northeast Air Defense Sector (ANG)**  
Rome, N.Y.

**Western Air Defense Sector (ANG)**  
McChord AFB, Wash.



# Field Operating Agencies

A field operating agency is a subdivision of the Air Force that carries out field activities under the operational control of an Hq. USAF functional manager. Though the FOAs have the same administrative and organizational responsibilities as the major commands, their missions remain separate from those of the major commands.

## Air Force Agency for Modeling and Simulation

Hq.: Orlando, Fla.  
 Estab.: June 3, 1996  
 Cmdr.: Col. David M. Votipka

**MISSION, PURPOSE, OPERATIONS**  
 Serve as lead for the Distributed Mission Operations initiative  
 Support Air Force modeling and simulation training, analysis, acquisition, and operations and corporate M&S planning and requirements generation  
 Promote Air Force M&S science and technology improvement and innovation and professional development and education for the Air Force M&S workforce  
 Operate and maintain Air Force M&S Information Service

**STRUCTURE**  
 Three divisions in Orlando, Fla.  
 C4ISR Visualization Center, Pentagon

**PERSONNEL**

Active duty		18
Officers	15	
Enlisted	3	
Civilians		16
<b>Total</b>		<b>34</b>

## Air Force Audit Agency

Hq.: Washington, D.C.  
 Estab.: July 1, 1948  
 Dir.: James R. Speer

**MISSION, PURPOSE, OPERATIONS**  
 Provide all levels of Air Force management with independent and quality internal audit service  
 Produce audit products that evaluate the efficiency, effectiveness, and economy of Air Force programs and activities

**STRUCTURE**  
 Four directorates at Arlington, Va., Brooks City-Base, Tex., March ARB, Calif., and Wright-Patterson AFB, Ohio  
 Three regional offices  
 17 field offices

**PERSONNEL**

Civilians	817
-----------	-----

The director of AFSA is the USAF auditor general.

## Air Force Center for Environmental Excellence

Hq.: Brooks City-Base, Tex.  
 Estab.: July 23, 1991  
 Dir.: Paul A. Parker

**MISSION, PURPOSE, OPERATIONS**  
 Provide Air Force leaders the comprehensive expertise to protect, preserve, restore, develop, and sustain the nation's environmental and installation resources

**STRUCTURE**  
 10 directorates  
 Three regional environmental offices

**PERSONNEL**

Active duty		38
Officers	36	
Enlisted	2	
Reserve components		10
ANG	0	
AFRC	10	
Civilians		365
<b>Total</b>		<b>413</b>

## Air Force Civil Engineer Support Agency

Hq.: Tyndall AFB, Fla.  
 Estab.: Aug. 1, 1991  
 Cmdr.: Col. Gus Elliott Jr.

**MISSION, PURPOSE, OPERATIONS**  
 Provide the best tools, practices, and professional support to maximize Air Force civil engineer capabilities in base and contingency operations

**STRUCTURE**  
 Four directorates

**PERSONNEL**

Active duty		90
Officers	18	
Enlisted	72	
Reserve components		25
ANG	0	
AFRC	25	
Civilians		116
<b>Total</b>		<b>231</b>

## Air Force Command and Control and Intelligence, Surveillance, and Reconnaissance Center

Hq.: Langley AFB, Va.  
 Estab.: Sept. 12, 1997  
 Cmdr.: Maj. Gen. Tommy F. Crawford

**MISSION, PURPOSE, OPERATIONS**  
 Develop the science of control to enable the art of command by influencing, integrating, and improving Air Force C4ISR capabilities  
 Represent all major commands and provide operational warfighter perspective to Air Force C4ISR spiral development and system acquisition commands and processes  
 Deliver interoperability and combat capability to the joint warfighter

**STRUCTURE**  
 Two major field units  
 14 subordinate organizations

**PERSONNEL**

Active duty		265
Officers	139	
Enlisted	76	
Reserve Components		18
ANG	0	
AFRC	18	
Civilians		54
<b>Total</b>		<b>337</b>

## Air Force Communications Agency

Hq.: Scott AFB, Ill.  
 Estab.: June 13, 1996  
 Cmdr.: Col. David J. Kovach

**MISSION, PURPOSE, OPERATIONS**  
 Serve as center of excellence for C4 and information technology  
 Oversee ground, air, and space network  
 Deploy specialized strike teams and network assessment capabilities for assured USAF communications and information combat power  
 Develop architectures and standards, ensuring systems are integrated into the network rapidly, securely, and reliably  
 Bring competency and discipline to USAF network weapon system operators



## STRUCTURE

Five functional areas

## PERSONNEL

Active duty		235
Officers	100	
Enlisted	135	
Reserve Components		2
ANG	0	
AFRC	2	
Civilians		296
<b>Total</b>		<b>533</b>

## Air Force Cost Analysis Agency

Hq.: Arlington, Va.  
Estab.: Aug. 1, 1992  
Exec. Dir.: Richard K. Hartley

## MISSION, PURPOSE, OPERATIONS

**Develop** independent life-cycle cost estimates of major weapon and information systems; estimates and cost factors for modernization planning, long-range planning, divestiture, and flying hour program; cost-estimation tools, techniques, methodologies, and databases

**Conduct** special cost reviews for the Air Force Secretariat and for other organizations as directed

**Research** emerging changes in technologies, acquisition priorities, and industry

## STRUCTURE

Five divisions

## PERSONNEL

Active duty		23
Officers	21	
Enlisted	2	
Civilians		34
<b>Total</b>		<b>57</b>

## Air Force Flight Standards Agency

Hq.: Andrews AFB, Md.  
Estab.: Oct. 1, 1991  
Cmdr.: Col. Thomas Arko

## MISSION, PURPOSE, OPERATIONS

**Develop**, standardize, evaluate, and certify USAF policy, procedures, and equipment for flight operations and centrally manage USAF air traffic control and landing systems

**Perform** worldwide flight inspection of airfields and flight instrument/navigation systems

**Represent** USAF in FAA airspace management and ATC issues; DOD in international airspace and ATC issues

**Provide** procedures for ATC, airfield, operational evaluation of ATC systems, airspace management, and terminal instrument procedures

## STRUCTURE

Two detachments at Oklahoma City and Washington, D.C.

Three directorates

## PERSONNEL

Active duty		122
Officers	53	
Enlisted	69	
Reserve components		5
ANG	0	
AFRC	5	
Civilians		40
<b>Total</b>		<b>167</b>

## Air Force Frequency Management Agency

Hq.: Alexandria, Va.  
Estab.: Oct. 1, 1991  
Cmdr.: Col. Louis G. Jakowatz III

## MISSION, PURPOSE, OPERATIONS

**Obtain** spectrum access for Air Force and selected DOD activities in support of national policy objectives, systems development, and global operations

**Coordinate** Air Force spectrum policy and guidance. Responsible for USAF representation in spectrum negotiations with civil, military, national, and international regulatory organizations

**Provide** curriculum oversight for the Electromagnetic Spectrum Management Course and Joint Task Force Spectrum Management Course

## STRUCTURE

Two directorates  
Technical director

## PERSONNEL

Active duty		10
Officers	3	
Enlisted	7	
Civilians		18
<b>Total</b>		<b>28</b>

## Air Force Historical Research Agency

Hq.: Maxwell AFB, Ala.  
Estab.: May 25, 1979  
Cmdr.: Col. Carol S. Sikes

## MISSION, PURPOSE, OPERATIONS

**Collect**, preserve, and manage historical document collection and oral history program

**Research**, write, and publish books and other studies on USAF history

**Provide** historical support to USAF, DOD, and other government agencies

**Record** and disseminate USAF history, including the role of airpower in national security

**Operate** research facilities and automated historical data system

**Determine** the lineage and honors of USAF units; maintain official emblem records

**Verify** Air Force aerial victory credits

## STRUCTURE

Four divisions  
One operating location in Washington, D.C.

## PERSONNEL

Active duty		12
Officers	3	
Enlisted	9	
Reserve components		24
ANG	0	
AFRC	24	
Civilians		79
<b>Total</b>		<b>115</b>



A1C Joe Harvey, satellite communications Global Mobility Assessment Team member, 621st AMG, McGuire AFB, N.J., sets up an Inmarsat at Baghdad Airport on April 11, 2003, in support of Operation Iraqi Freedom.

## Air Force Inspection Agency

Hq.: Kirtland AFB, N.M.  
Estab.: Aug. 1, 1991  
Cmdr.: Col. David E. Snodgrass

### MISSION, PURPOSE, OPERATIONS

**Provide** USAF leadership with independent assessments to improve the Air Force  
**Serve** as single comprehensive inspection agency of USAF medical organizations

**Recommend** improvements to existing processes, practices, and programs for fulfilling peacetime, contingency, and wartime missions

**Conduct** special reviews and inquiries  
**Conduct** compliance inspections for FOAs and DRUs that do not have major command oversight

**Publish** *TIG Brief* magazine

### STRUCTURE

Four directorates

### PERSONNEL

Active duty		107
Officers	82	
Enlisted	25	
Reserve components		3
ANG	1	
AFRC	2	
Civilians		17
<b>Total</b>		<b>127</b>

## Air Force Legal Services Agency

Hq.: Bolling AFB, D.C.  
Estab.: Sept. 1, 1991  
Cmdr.: Col. David G. Ehrhart

### MISSION, PURPOSE, OPERATIONS

**Provide** commanders and personnel with specialized legal services: administering military justice to protect individual rights and ensure good order and discipline; preserving command freedom of action through robust defense of USAF interests in civil litigation; training and advising the headquarters and field in military justice and civil law matters; providing programs to benefit the Air Force family; and supporting legal services worldwide with state-of-the-art, specialized information technology

### STRUCTURE

Three directorates

### PERSONNEL

Active duty		371
Officers	258	
Enlisted	113	
Reserve Components		1
ANG	0	
AFRC	1	
Civilians		111
<b>Total</b>		<b>483</b>

## Air Force Logistics Management Agency

Hq.: Maxwell AFB, Gunter Annex, Ala.  
Estab.: Sept. 30, 1975  
Cmdr.: Col. Michael A. Morabito

### MISSION, PURPOSE, OPERATIONS

**Develop**, analyze, test, evaluate, and recommend new or improved concepts, methods, systems, policies, and procedures to enhance logistics efficiency and effectiveness

**Publish** the *Air Force Journal of Logistics*

### STRUCTURE

Six divisions

### PERSONNEL

Active duty		57
Officers	34	
Enlisted	23	
Civilians		23
<b>Total</b>		<b>80</b>

## Air Force Manpower Agency

Hq.: Randolph AFB, Tex.  
Estab.: Sept. 1, 1999  
Cmdr.: Col. William C. Bennett Jr.

### MISSION, PURPOSE, OPERATIONS

**Determine** manpower requirements to support Air Force concepts of operations  
**Partner** with Air Force CONOPS champions, capability lead agents, functional representatives, and commanders at all organizational levels to improve Air Force mission performance effectiveness and resource efficiency

**Lead** performance management core competency

**Develop** manpower programming factors and conduct special studies and competitive sourcing studies

**Provide** oversight for manpower and organization's functional community needs

### STRUCTURE

One squadron and four divisions

### PERSONNEL

Active duty		121
Officers	40	
Enlisted	81	
Civilians		83
<b>Total</b>		<b>204</b>

## Air Force Medical Operations Agency

Hq.: Pentagon  
Estab.: July 1, 1992  
Cmdr.: Lt. Col. Christian R. Benjamin

### MISSION, PURPOSE, OPERATIONS

**Support** both the Air Force assistant surgeon general, health care operations, and the Air Force surgeon general in the planning and execution of operational policies  
**Coordinate** and track worldwide Air Force

Medical Service expeditionary operations working with the services, unified commands, and Joint Staff

**Create** and operate statistical tools to collect and analyze data to shape the delivery of health care

**Directly** support health care professionals at military treatment facilities and special duty assignments worldwide

### STRUCTURE

Two divisions

Two offices

### PERSONNEL

Active duty		102
Officers	80	
Enlisted	22	
Reserve Components		1
ANG	0	
AFRC	1	
Civilians		50
<b>Total</b>		<b>153</b>

## Air Force Medical Support Agency

Hq.: Bolling AFB, D.C.  
Estab.: July 1, 1978  
Cmdr.: Col. Patricia C. Lewis

### MISSION, PURPOSE, OPERATIONS

**Oversee** execution of Air Force surgeon general policies and programs in support of USAF global capability and national security strategies

**Provide** expert consultative leadership for entire Air Force Medical Service

### STRUCTURE

Five directorates

28 divisions

Four offices

### PERSONNEL

Active duty		91
Officers	80	
Enlisted	11	
Civilians		41
<b>Total</b>		<b>132</b>

## Air Force National Security Emergency Preparedness Agency

Hq.: Atlanta  
Estab.: Sept. 1, 1988  
Cmdr.: Col. Larry Garrison

### MISSION, PURPOSE, OPERATIONS

**Facilitate** Air Force support to civil authorities for natural or man-made disasters and emergencies

### STRUCTURE

Two divisions (Regional Operations and Support)

Four operating locations at Ft. McPherson, Ga., Arlington, Va., Langley AFB, Va., and Tyndall AFB, Fla.

Reserve personnel assigned to various state, federal, and military agencies

**PERSONNEL**

Active duty		17
Officers	9	
Enlisted	8	
Reserve components		72
ANG	0	
AFRC	72	
Civilians		4
<b>Total</b>		<b>93</b>

**Air Force News Agency**

Hq.: San Antonio  
 Estab.: June 1, 1978  
 Cmdr.: Col. Anthony J. Epifano

**MISSION, PURPOSE, OPERATIONS**

**Create**, print, and broadcast Web-based products that support Air Force and DOD communication goals

**Provide** news, information, and entertainment programs through American Forces Radio and Television Service

**Provide** senior Air Force leaders with the means of communicating news and information to the Air Force community and the public

**Organize**, train, and equip AFNEWS to accomplish its mission

**Create** an IT environment that ensures the efficient and secure production and delivery of information

**STRUCTURE**

Air Force Broadcasting Service  
 Army and Air Force Hometown News Service  
 Air Force News Service  
 Command Resources and Readiness Communications and Information Systems

**PERSONNEL**

Active duty		296
Officers	17	
Enlisted	279	
Reserve components		30
ANG	0	
AFRC	30	
Civilians		87
<b>Total</b>		<b>413</b>

**Air Force Nuclear Weapons and Counterproliferation Agency**

Hq.: Pentagon  
 Estab.: August 1998  
 Cmdr.: Lt. Col. Donald W. Robbins

**MISSION, PURPOSE, OPERATIONS**

**Oversee** nuclear stockpile stewardship programs, including planning, development, and sustainment of USAF nuclear weapons

**Provide** technical analysis on counterproliferation issues and lead all technical aspects of USAF arms control process

**Provide** technical advice to Air Staff, major commands, unified commands, and OSD on nuclear weapons, counterproliferation, and arms control issues

**STRUCTURE**

Four divisions  
 Two operating locations at Pentagon and Arlington, Va.

**PERSONNEL**

Active Duty		12
Officers	5	
Enlisted	7	
Civilians		15
<b>Total</b>		<b>27</b>

**Air Force Office of Special Investigations**

Hq.: Andrews AFB, Md.  
 Estab.: Aug. 1, 1948  
 Cmdr.: Brig. Gen. Leonard E. Patterson

**MISSION, PURPOSE, OPERATIONS**

**Provide** professional criminal and counterintelligence investigative services to commanders of all Air Force activities

**Identify** and resolve crime impacting Air Force readiness or good order and discipline

**Detect** and provide early warning of worldwide threats to the Air Force

**Combat** threats to Air Force information systems and technologies

**Defeat** and deter fraud in the acquisition of Air Force prioritized weapons systems

**Serve** as DOD's executive agent for Defense Cyber Crime Center

**STRUCTURE**

Eight regional offices  
 Eight squadrons  
 180 detachments and operating locations  
 USAF Special Investigations Academy located at the Federal Law Enforcement Training Center

**PERSONNEL**

Active duty		1,516
Officers	412	
Enlisted	1,104	
Reserve components		404
ANG	0	
AFRC	404	
Civilians		558
<b>Total</b>		<b>2,478</b>

**Air Force Operations Group**

Hq.: Pentagon  
 Estab.: July 26, 1977  
 Cmdr.: Col. Dave P. Jones

**MISSION, PURPOSE, OPERATIONS**

**Support** USAF Chief of Staff and DCS for Air and Space Operations on current operational issues, including a 24-hour watch on all current operations and processing emergency messages

**Provide** facilities, policy, procedures, training, and staffing for Crisis Action Team during crises, contingencies, and exercises

**Coordinate** actions among major USAF organizations for JCS and USAF taskings  
**Prepare** and provide weather data to the

President, Secretary of Defense, JCS, NMCC, Army Operations Center, and other federal agencies

**STRUCTURE**

Five divisions

**PERSONNEL**

Active duty		87
Officers	42	
Enlisted	45	
Reserve components		5
ANG	0	
AFRC	5	
Civilians		5
<b>Total</b>		<b>97</b>

**Air Force Pentagon Communications Agency**

Hq.: Pentagon  
 Estab.: Oct. 1, 1984  
 Cmdr.: Col. Gerald F. Alexander Jr.

**MISSION, PURPOSE, OPERATIONS**

**Provide** effective and timely information systems services and capabilities for Hq. USAF, OSD, and Joint Staff for military operations and missions

**STRUCTURE**

Eight directorates

**PERSONNEL**

Active duty		393
Officers	60	
Enlisted	333	
Reserve Components		1
ANG	0	
AFRC	1	
Civilians		207
<b>Total</b>		<b>601</b>

**Air Force Personnel Center**

Hq.: Randolph AFB, Tex.  
 Estab.: Oct. 1, 1995  
 Cmdr.: Maj. Gen. Thomas A. O'Riordan

**MISSION, PURPOSE, OPERATIONS**

**Provide** service in worldwide personnel operations to Air Force commanders, military members, civilian employees, families, retirees, and other customers

**Manage** programs for individual career development

**STRUCTURE**

10 directorates

**PERSONNEL**

Active duty		906
Officers	253	
Enlisted	653	
Reserve components		20
ANG	2	
AFRC	18	
Civilians		991
<b>Total</b>		<b>1,917</b>

AFPC was formerly the Air Force Military Personnel Center and the Air Force Civilian Personnel Management Center.

## Air Force Personnel Operations Agency

Hq.: Pentagon  
 Estab.: Aug. 15, 1993  
 Dir.: William A. Kelly

### MISSION, PURPOSE, OPERATIONS

**Provide** in-depth analytical insight across the personnel life cycle to DCS for Personnel decision-makers  
**Develop** and operate officer, enlisted, and civilian models  
**Support** DCS for Personnel

### STRUCTURE

One division

### PERSONNEL

Active duty		30
Officers	18	
Enlisted	12	
Civilians	4	
<b>Total</b>		<b>34</b>

## Air Force Program Executive Office

Hq.: Pentagon  
 Estab.: November 1990  
 Exec.: Marvin R. Sambur

### MISSION, PURPOSE, OPERATIONS

**Manage** and account for the execution of major and selected Air Force acquisition programs

### STRUCTURE

#### Program Executive Officers:

Lt. Gen. Charles L. Johnson II, Command & Control & Combat Support  
 Lt. Gen. William R. Looney III, Aircraft  
 Maj. Gen. Robert W. Chedister, Weapons  
 Maj. Gen. Richard B.H. Lewis, F/A-22  
 Timothy A. Beyland, Combat & Mission Support  
 Maj. Gen. John L. Hudson, Joint Strike Fighter

### PERSONNEL

Active duty		30
Officers	28	
Enlisted	2	
Civilians	10	
<b>Total</b>		<b>40</b>

## Air Force Real Property Agency

Hq.: Arlington, Va.  
 Estab.: Nov. 1, 2002  
 Dir.: Albert F. Lowas Jr.

### MISSION, PURPOSE, OPERATIONS

**Execute** Air Force acquisition and disposal of all Air Force-controlled real property worldwide and environmental programs and real and personal property disposal for major Air Force bases being closed or realigned under the authorities of the Base

Closure and Realignment Act of 1988 and the Defense Base Closure and Realignment Act of 1990

**Assist** communities in the conversion of closing and realigning bases from military to civilian use and ensure that property at these Air Force installations is made available for reuse as safely and efficiently as possible

### STRUCTURE

Regional divisions  
 Base-level operating locations

### PERSONNEL

Active duty		0
Officers	0	
Enlisted	0	
Civilians	198	
<b>Total</b>		<b>198</b>

Formerly Air Force Base Conversion Agency and Air Force Real Estate Division

## Air Force Review Boards Agency

Hq.: Andrews AFB, Md.  
 Estab.: June 1, 1980  
 Dir.: Joe G. Lineberger

### MISSION, PURPOSE, OPERATIONS

**Manage** military and civilian appellate processes for the Secretary of the Air Force  
**Develop** overall policy of the organization and oversee the activities and operations of the agency

### STRUCTURE

Air Force Board for Correction of Military Records  
 Air Force Civilian Appellate Review Office  
 Air Force Personnel Council  
 Review Boards Support Office, Randolph AFB, Tex.

### PERSONNEL

Active duty		12
Officers	7	
Enlisted	5	
Reserve components		7
ANG	1	
AFRC	6	
Civilians	44	
<b>Total</b>		<b>63</b>

## Air Force Safety Center

Hq.: Kirtland AFB, N.M.  
 Estab.: Jan. 1, 1996  
 Cmdr.: Maj. Gen. Kenneth W. Hess

### MISSION, PURPOSE, OPERATIONS

**Manage** USAF mishap prevention programs and the Nuclear Surety Program  
**Develop** regulatory guidance  
**Provide** technical assistance in flight, ground, and weapons and space safety disciplines  
**Maintain** USAF database for all safety mishaps

**Oversee** all major command mishap investigations and evaluate corrective actions for applicability and implementation USAF-wide

**Direct** safety education programs for all safety disciplines

### STRUCTURE

Five divisions

### PERSONNEL

Active duty		63
Officers	45	
Enlisted	18	
Reserve components		1
ANG	0	
AFRC	1	
Civilians	48	
<b>Total</b>		<b>112</b>

The commander is also the Air Force chief of safety. AFSC publishes *Flying Safety, Road and Rec*, and *Weapons Journal*.

## Air Force Security Forces Center

Hq.: Lackland AFB, Tex.  
 Estab.: March 17, 1997  
 Cmdr.: Col. John T. Salley Jr.

### MISSION, PURPOSE, OPERATIONS

**Develop** USAF security forces guidance, policy, and training requirements to safeguard and protect personnel and resources  
**Prepare** guidance on air base defense operations and security forces continuation training; mission-related security and law enforcement operations; resource protection; anti-terrorism  
**Develop** and implement base-level and combat arms training and ground combat weapons maintenance programs  
**Manage** USAF corrections program and activities; DOD military working dog activities; contingency taskings

### STRUCTURE

Four divisions  
 Force Protection Battlelab  
 Three detachments at Ft. Leavenworth, Kan., NAS Miramar, Calif., and Charleston NWC, S.C.

### PERSONNEL

Active duty		325
Officers	46	
Enlisted	279	
Reserve components		9
ANG	1	
AFRC	8	
Civilians	13	
<b>Total</b>		<b>347</b>

## Air Force Services Agency

Hq.: San Antonio  
 Estab.: Feb. 5, 1991  
 Cmdr.: Vacant

### MISSION, PURPOSE, OPERATIONS

**Provide** combat support to commanders directly in support of the Air Force mission

**Provide** community service programs that enhance the quality of life for Air Force members and their families

**Manage** Air Force nonappropriated central funds and operate central systems such as banking, investments, purchasing, data flow, insurance, and benefit programs

### STRUCTURE

Seven directorates

### PERSONNEL

Active duty		91
Officers	35	
Enlisted	56	
Reserve components		10
ANG	3	
AFRC	7	
Civilians		172
<b>Total</b>		<b>273</b>

## Air Force Technical Applications Center

Hq.: Patrick AFB, Fla.  
 Estab.: July 7, 1959  
 Cmdr.: Col. Craig V. Bendorf

### MISSION, PURPOSE, OPERATIONS

**Monitor** compliance with several international treaties, including the 1974 Threshold Test Ban Treaty and 1976 Peaceful Nuclear Explosions Treaty

**Operate** the US Atomic Energy Detection System, a global network of subsurface, surface, airborne, and space-based sensors that detect nuclear explosions

**Operate** analytical laboratories that provide national authorities with technical measurements with which to monitor foreign nuclear tests

### STRUCTURE

Analysis Center, Patrick AFB, Fla.  
 Operational sites/detachments worldwide

### PERSONNEL

Active duty		543
Officers	120	
Enlisted	423	
<b>Total</b>		<b>543</b>

### EQUIPMENT

Multiple seismic arrays and single-instrument locations consisting of seismometers and associated data acquisition systems and workstations

Several hydroacoustic recording locations  
 More than 100 sensors and 35 support satellites, with associated ground systems instrumentation and data-processing equipment

Ground-based equipment to collect nuclear event debris

## Air Force Weather Agency

Hq.: Offutt AFB, Neb.  
 Estab.: Oct. 15, 1997  
 Cmdr.: Col. Charles L. Benson Jr.

### MISSION, PURPOSE, OPERATIONS

**Maximize** our nation's aerospace and ground combat effectiveness by providing accurate, relevant, and timely air and space weather information to Department of Defense, coalition, and national users and by providing standardized training and equipment to Air Force weather

### STRUCTURE

Air Force Combat Climatology Center, Asheville, N.C.

Air Force Combat Weather Center, Hurlburt Field, Fla.

Six solar observatories around the world  
 Nine operating locations worldwide

### PERSONNEL

Active duty		555
Officers	114	
Enlisted	441	
Reserve components		5
ANG	0	
AFRC	5	
Civilians		200
<b>Total</b>		<b>760</b>

Formerly Air Weather Service, established July 1, 1937.

## ANG Readiness Center

Hq.: Andrews AFB, Md.  
 Estab.: August 1997  
 Cmdr.: Brig. Gen. David A. Brubaker

### MISSION, PURPOSE, OPERATIONS

**Provide** combat capability to the warfighter and security to the homeland

### STRUCTURE

201st Mission Support Squadron  
 13 directorates

### PERSONNEL

Active duty		129
Officers	76	
Enlisted	53	
Reserve Components		498
ANG	494	
AFRC	4	
Civilians		456
<b>Total</b>		<b>1,083</b>

USAF photo by TSgt. Andy Dunaway



SSgt. Rick Grider, with the 437th Security Forces Squadron, Charleston AFB, S.C., provides security while equipment is off-loaded from a C-130 Hercules at the Port-au-Prince airport in Haiti, March 14.

# Direct Reporting Units

## 2004 USAF Almanac

A direct reporting unit is a subdivision of the Air Force, directly subordinate to Hq. USAF, separate from any major command or FOA because of a unique mission, legal requirements, or other factors. DRUs have the same administrative and organizational responsibilities as major commands.

### Air Force Doctrine Center

Hq.: Maxwell AFB, Ala.  
 Estab.: Feb. 24, 1997  
 Cmdr.: Maj. Gen. David F. MacGhee Jr.

#### MISSION, PURPOSE, OPERATIONS

**Provide** a focal point for air, space, and information operational doctrine  
**Develop** basic and operational doctrine for USAF Total Force  
**Advocate** doctrinally correct representation and execution at the operational level of war in service, joint, and multinational operations, exercises, and other events  
**Collect** inputs from exercises and operations for lessons learned  
**Participate** in the investigation of future operational concepts and strategies to capture emerging doctrine  
**Present** USAF doctrine to Air Force, other service, and joint audiences

#### STRUCTURE

Det. 1, Langley AFB, Va.  
 Six operating locations  
 Joint and Air Staff Liaison, Pentagon

#### PERSONNEL

Active duty		69
Officers	63	
Enlisted	6	
Reserve components		11
ANG	0	
AFRC	11	
Civilians		17
<b>Total</b>		<b>97</b>

### Air Force Operational Test and Evaluation Center

Hq.: Kirtland AFB, N.M.  
 Estab.: Jan. 1, 1974  
 Cmdr.: Maj. Gen. Felix Dupré

#### MISSION, PURPOSE, OPERATIONS

**Assess** the capability of new systems to meet warfighter needs by planning, executing, and reporting independent operational evaluations  
**Provide** effectiveness, suitability, and operational impact expertise in the battle-space environment

#### STRUCTURE

Six detachments at Edwards AFB, Calif., Eglin AFB, Fla., Peterson AFB, Colo., and Kirtland AFB, N.M.  
 More than 20 operating locations

#### PERSONNEL

Active duty		549
Officers	371	
Enlisted	178	
Civilians		206
<b>Total</b>		<b>755</b>

### Air Force Studies and Analyses Agency

Hq.: Pentagon  
 Estab.: May 1, 2001  
 Dir.: Jacqueline R. Henningsen

#### MISSION, PURPOSE, OPERATIONS

**Provide** independent, timely, and objective analyses of key USAF programs and critical operational issues in direct support of senior USAF decision-makers  
**Ensure** USAF defense review, modernization, warfighting, and resource allocation studies set the standard for DOD analysis  
**Highlight** USAF role in emerging DOD issues  
**Protect** USAF capability and investment positions  
**Enhance** USAF analytic capabilities including combat analyst career development

#### STRUCTURE

USAF Analytic Community Steering Group  
 Senior Analysis Review Group  
 Four directorates

#### PERSONNEL

Active duty		69
Officers	61	
Enlisted	8	
Civilians		25
<b>Total</b>		<b>94</b>

### US Air Force Academy

Hq.: Colorado Springs, Colo.  
 Estab.: April 1, 1954  
 Supt.: Lt. Gen. John W. Rosa Jr.

#### MISSION, PURPOSE, OPERATIONS

**Develop** and inspire young men and women to become Air Force officers with knowledge, character, and discipline  
**Produce** dedicated Air Force officers and leaders  
**Instill** leadership through academics, military training, athletic conditioning, and character development

#### STRUCTURE

The cadet student body is designated the Cadet Wing. The wing is composed of

four groups consisting of nine squadrons each, with more than 100 cadets assigned to a squadron. Each squadron consists of members of all four classes

#### PERSONNEL

Active duty		2,686
Officers	1,251	
Enlisted	1,435	
Reserve components		38
ANG	2	
AFRC	36	
Civilians		1,387
<b>Total</b>		<b>4,111</b>

#### EQUIPMENT

73 aircraft

Cadets complete four years of study for a bachelor of science degree, choosing from 30 different academic majors. Four primary areas of military development are stressed in military art and science, theoretical and applied leadership experiences, aviation science and airmanship programs, and military training.

### 11th Wing

Hq.: Bolling AFB, D.C.  
 Estab.: July 15, 1994  
 Cmdr.: Col. Duane A. Jones

#### MISSION, PURPOSE, OPERATIONS

**Provide** comprehensive base-operating and logistical support to USAF personnel in the National Capital Region  
**Supply** personnel, programming, and comptroller support and UCMJ authority for Hq. USAF elements across the US and in 150 countries  
**Direct** USAF Band and Honor Guard for joint ceremonial activities  
**Produce** ceremonial and musical events worldwide  
**Execute** military funeral mission around the country  
**Maintain** daily operations at Bolling for DOD, Navy, and Coast Guard tenant units

#### STRUCTURE

Objective wing

#### PERSONNEL

Active duty		1,780
Officers	211	
Enlisted	1,569	
Reserve components		44
ANG	13	
AFRC	31	
Civilians		806
<b>Total</b>		<b>2,630</b>

# Guide to Air Force Installations Worldwide

2004 USAF Almanac

## Major Active Duty Installations

**Altus AFB, Okla.** 73523-5000; 120 mi. SW of Oklahoma City. **Phone:** 580-482-8100; DSN 866-1110. **Majcom:** AETC. **Host:** 97th Air Mobility Wing. **Mission:** trains aircrew members for C-5, C-17, and KC-135 aircraft. **History:** activated January 1943; inactivated May 1945; reactivated January 1953. **Area:** 6,593 acres. **Runways:** 13,440 ft., 9,000-ft. parallel runway, and 3,500-ft. assault strip. **Altitude:** 1,381 ft. **Personnel:** permanent party military, 1,700; DOD civilians, 1,582. **Housing:** single family, officer, 230, enlisted, 735; unaccompanied, UAQ/UEQ, 478; visiting, VOQ, 310, VAQ/VEQ, 42, TLF, 32. **Clinic.**

**Andersen AFB, Guam,** APO AP 96543-5000; 2 mi. N of Yigo. **Phone:** (cmcl, from CONUS) 671-366-1110; DSN 315-366-1110. **Majcom:** PACAF. **Host:** 36th Air Base Wing. **Mission:** Pacific center for power projection, regional cooperation, and multinational training; serves as a logistic support and staging base for aircraft operating in the Pacific and Indian Oceans. **Major tenants:** 13th Air Force (PACAF); Det. 5, 22nd Space Operations Sq. (AFSPC); 613th Contingency Response Gp. (AMC); 734th Air Mobility Sq. (AMC); Helicopter Combat Support Sq. 5 (US Navy). **History:** activated 1945. Named for Gen. James Roy Andersen, who was chief of staff, Hq. AAF, Pacific Ocean Areas, and lost at sea in February 1945. **Area:** 20,270 acres. **Runways:** 11,182 ft. and 10,555 ft. **Altitude:** 612 ft. **Personnel:** permanent party military, 2,108; DOD civilians, 1,561. **Housing:** single family, officer, 236, enlisted, 1,153; unaccompanied, UOQ, 74, UAQ/UEQ, 1,018; visiting, VOQ, 74, VAQ/VEQ, 204, TLF, 18. **Clinic.**

**Andrews AFB, Md.** 20762-5000; 10 mi. SE of Washington, D.C. **Phone:** 301-981-1110; DSN 858-1110. **Majcom:** AMC. **Host:** 89th Airlift Wing. **Mission:** gateway to nation's capital and home of Air Force One. Provides worldwide airlift for the President, vice president, top US officials, and foreign heads of state. Also responsible for Presidential support and base operations; supports all branches of the armed services, several major commands, and federal agencies. **Major tenants:** Air Force Flight Standards Agency; Hq. AFOSI; AFOSI Academy; Air National Guard Readiness Center; 113th Wing (ANG), F-16; 459th ARW (AFRC), KC-135; Naval Air Facility; Marine Aircraft Gp. 49, Det. A; Air Force Review Boards Agency. **History:** activated May 1943. Named for Lt. Gen. Frank M. Andrews, military air pioneer

and WWII commander of the European Theater, killed in aircraft accident May 3, 1943, in Iceland. **Area:** 6,853 acres. **Runways:** 9,755 ft. and 9,300 ft. **Altitude:** 281 ft. **Personnel:** permanent party military, 5,656; DOD civilians, 3,247. **Housing:** single family, officer, 383 (including 96 govt.-leased), enlisted, 1,667 (including 318 govt.-leased); unaccompanied, UAQ/UEQ, 923; visiting, VAQ, 66, VOQ, 136, TLF, 68. **Hospital.**

**Arnold AFB, Tenn.** 37389; approx. 7 mi. SE of Manchester. **Phone:** 931-454-3000; DSN 340-3000. **Majcom:** AFMC. **Host:** Arnold Engineering Development Center. **Mission:** supports acquisition and sustainment of aerospace systems by conducting research, development, and evaluation testing for DOD, other government agencies, and commercial aerospace firms with the world's largest complex of wind tunnels, jet and rocket engine test cells, space simulation chambers, and hyperballistic ranges. **History:** base dedicated June 25, 1951. Named for Gen. of the Army H.H. "Hap" Arnold, wartime Chief of the Army Air Forces. **Area:** 39,081 acres. **Runway:** 6,000 ft. **Altitude:** 1,100 ft. **Personnel:** permanent party military, 102; DOD civilians, 177. **Housing:** single family, officer, 14, enlisted, 25; unaccompanied, visiting, VQ, 38. **Medical aid station and small VA clinic.**

**Aviano AB, Italy,** APO AE 09604; adjacent to Aviano, 50 mi. N of Venice. **Phone:** (cmcl, from CONUS) 011-39-0434-66-7111; DSN 632-1110. **Majcom:** USAFE. **Host:** 31st Fighter Wing. **Mission:** maintains two LANTIRN-equipped F-16 fighter squadrons, the 510th and the 555th, and 603rd Air Control Sq. **Major tenants:** 16th Air Force (USAFE); Hq. 401st Air Expeditionary Wing. **Geographically Separated Units:** Det. 2, 401st AEW Pristina (Kosovo) Serbia; Det. 1, 401st AEW, Sarajevo, Bosnia; 774th Expeditionary Air Base Gp., Istres AB, France; Det. 3, 401st AEW, Rhein-Main AB, Germany; 31st RED HORSE Flt. and 31st Munitions Sq., Camp Darby, Italy; 31st Munitions Support Sq., Ghedi AB, Italy; 99th Ex. Recon. Sq., RAF Akrotiri, Cyprus; 496th Air Base Sq., Morón AB, Spain. **History:** one of the oldest Italian air bases, dating to 1911. USAF began operations 1954. **Area:** 1,467 acres. **Runway:** 8,596 ft. **Altitude:** 413 ft. **Personnel:** permanent party military, 3,500; DOD civilians, 260. **Housing:** 681 govt.-leased (189 officer, 592 enlisted); unaccompanied, UAQ/UEQ, 812; visiting,

VOQ/VAQ, 74; DV, 6. **Clinic** (contracted with local hospital).

**Barksdale AFB, La.** 71110-5000; in Bossier City. **Phone:** 318-456-1110; DSN 781-1110. **Majcom:** ACC. **Host:** 2nd Bomb Wing. **Mission:** B-52H operations and training. **Major tenants:** 8th Air Force (ACC); 917th Wing (AFRC), A-10, B-52H; 8th Air Force Museum. **History:** activated Feb. 3, 1933. Named for Lt. Eugene H. Barksdale, WWI airman killed in an August 1926 crash. **Area:** 22,000 acres (18,000 acres reserved for recreation). **Runway:** 11,300 ft. **Altitude:** 166 ft. **Personnel:** permanent party military, 6,935; DOD civilians, 1,835. **Housing:** single family, officer, 135, enlisted, 594; unaccompanied, 876; visiting, VOQ, 140, VAQ/VEQ, 102, TLF, 24. **Superclinic.**

**Beale AFB, Calif.** 95903-5000; 13 mi. E of Marysville. **Phone:** 530-634-3000; DSN 368-1110. **Majcom:** ACC. **Host:** 9th Reconnaissance Wing. **Mission:** U-2, KC-135, and Global Hawk missions. **Major tenants:** 940th ARW (AFRC), KC-135; 7th Space Warning Sq. (AFSPC), PAVE PAWS; 13th and 48th Intelligence Sqs. (ACC). **History:** originally US Army's Camp Beale; transferred to Air Force April 1948; became Air Force base in November 1951. Named for Brig. Gen. E.F. Beale, Indian agent in California prior to Civil War. **Area:** 22,944 acres. **Runway:** 12,000 ft. **Altitude:** 113 ft. **Personnel:** permanent party military, 3,782; DOD civilians, 923. **Housing:** single family, officer, 159, enlisted, 1,294; unaccompanied, 545; visiting, VOQ, 53, VAQ/VEQ, 125, TLF, 46. **Clinic.**

**Bolling AFB, D.C.** 20032-5000; 3 mi. S of US Capitol. **Phone:** 703-545-6700; DSN 227-0101. **Host:** 11th Wing, which includes the USAF Band and USAF Honor Guard. **Mission:** Hq. USAF direct reporting unit with support responsibilities for 40,000 USAF members worldwide. **Major tenants:** Air Force Chief of Chaplains; Air Force Surgeon General; Air Force Medical Operations Agency; Defense Intelligence Agency; Air Force Legal Services Agency; 497th Intelligence Gp. (ACC). **History:** activated October 1917. Named for Col. Raynal C. Bolling, first high-ranking Army Air Service officer killed in WWI. **Area:** 607 acres. **Runway:** Helipad only. **Altitude:** 20 ft. **Personnel:** permanent party military, 2,331; DOD civilians, 990. **Housing:** single family, officer, 285, enlisted, 860; unaccompanied, UAQ/UEQ, 331; visiting, VOQ, 56, VAQ/VEQ, 67, TLF, 100. **Clinic.**

**Brooks City-Base**, Tex. 78235; in SE San Antonio. **Phone:** 210-536-1110; DSN 240-1110. **Majcom:** AFMC. **Host:** 311th Human Systems Wing. **Mission:** force protection, centered around aerospace medicine and the human in the system; assesses and manages health, safety, and environmental risks for USAF and DOD; trains 6,000+ aeromedical personnel annually; manages more than 140 technical acquisition and sustainment programs. **Major tenants:** USAF School of Aerospace Medicine; Human Effectiveness Directorate (Armstrong Research site) of the Air Force Research Laboratory; Air Force Institute for Environment, Safety, and Occupational Health Risk Analysis; Air Force Medical Support Agency; Air Force Center for Environmental Excellence; Medical Systems Implementation and Training Element; Air Force Outreach Program Office. **History:** activated Dec. 8, 1917. Named for Cadet Sidney J. Brooks Jr., killed Nov. 13, 1917, on his commissioning flight. On July 22, 2002, the base's land, facilities, and utilities were officially conveyed to the Brooks Development Agency and the name changed to Brooks City-Base. USAF now leases land and facilities from BDA. **Area:** 1,310 acres. **Runway:** none. **Altitude:** 600 ft. **Personnel:** permanent party military, 951; DOD civilians, 2,083. **Housing:** single family, officer, 36, enlisted, 134; unaccompanied, UAQ/UEQ, 95; visiting, VOQ, 175, TLF, 8. **Clinic.**

**Buckley AFB**, Colo. 80011-9524; 8 mi. E of Denver. **Phone:** 303-677-9011; DSN 877-9011. **Majcom:** AFSPC. **Host:** 460th ABW. **Mission:** provides space-based missile warning data, space communications processing and relay; focal point for transition to Space Based Infrared System. **Major tenants:** 2nd SWS, 140th Wing (ANG); Aerospace Data Facility; Navy/Marine Reserve Center; Air Reserve Personnel Center; Army Aviation Support Facility; Defense Finance and Accounting Center-Denver. **History:** activated April 1, 1942, as a gunnery training facility. Named for Lt. John H. Buckley, National Guardsman, killed Sept. 17, 1918. ANG assumed control from US Navy in 1959. Became active duty Air Force base Oct. 2, 2000. **Area:** 3,832 acres. **Runway:** 11,000 ft. **Altitude:** 5,663 ft. **Personnel:** permanent party military, 6,719; DOD civilians, 836. **Housing:** unaccompanied, UAQ/UEQ, 236 dorm rooms. **Clinic.**

**Cannon AFB**, N.M. 88103-5000; 7 mi. W of Clovis. **Phone:** 505-784-4131; DSN 681-1110. **Majcom:** ACC. **Host:** 27th FW. **Mission:** F-16 operations. **History:** activated August 1942. Named for Gen. John K. Cannon, WWII commander of all Allied air forces in the Mediterranean Theater and former commander, Tactical Air Command. **Area:** 3,789 acres, excluding range. **Runways:** 10,000 ft. and 8,200 ft. **Altitude:** 4,295 ft. **Personnel:** permanent party military, 3,503; DOD civilians, 607. **Housing:** single family, officer, 101, enlisted, 1,543; unaccompanied, 834; visiting, VOQ, 6, VAQ, 18, VQ, 39. TLF, 36. **Ambulatory care clinic.**

**Charleston AFB**, S.C. 29404-5000; 10 mi. from downtown Charleston. **Phone:** 843-963-2100; DSN 673-2100. **Majcom:** AMC. **Host:** 437th AW. **Mission:** C-17 operations. **Major tenant:** 315th AW (AFRC Assoc.), C-17. **History:** activated October 1942; inactivated March 1946; reactivated August 1953. **Area:** 6,033 acres (including auxiliary airfield). **Runway:** 9,000 ft.; joint-use airfield. **Altitude:** 46 ft. **Personnel:** permanent party military, 3,814; DOD civilians, 1,210. **Housing:** single family, officer, 148, enlisted, 1,178; unaccompanied, UAQ/UEQ, 587; visiting, VOQ, 156, VAQ/VEQ, 40, TLF, 40. **Clinic.**

**Columbus AFB**, Miss. 39710-1000; 7.5 mi. NW of Columbus. **Phone:** 662-434-7322; DSN 742-1110. **Majcom:** AETC. **Host:** 14th Flying Training Wing. **Mission:** Specialized Undergraduate Pilot Training (T-1, T-37). **History:** activated 1941 for pilot training. **Area:** 5,325 acres. **Runways:** 12,000 ft., 8,000 ft., and 6,300 ft. **Altitude:** 219 ft. **Personnel:** permanent party military, 1,355; DOD civilians, 1,314. **Housing:** single family, officer, 276, enlisted, 228; unaccompanied, UOQ, 180, UAQ/UEQ, 166; visiting, VQ, 53, TLF, 20. **Clinic.**

**Davis-Monthan AFB**, Ariz. 85707-5000; within Tucson. **Phone:** 520-228-1110; DSN 228-1110. **Majcom:** ACC. **Host:** 355th Wing. **Mission:** A-10 combat crew training; OA-10 and FAC HC-130 training and operations; EC-130H; MH-60 Pavehawk; and CSAR operations. **Major tenants:** 12th Air Force (ACC); Aerospace Maintenance and Regeneration Center (AFMC), storage location for excess DOD aerospace vehicles; 305th Rescue Sq. (AFRC), MH-60; 55th ECG (ACC); 563rd RQG (AFSOC); US Customs. **History:** activated 1927. Named for two local aviators: 2nd Lt. Samuel H. Davis, killed Dec. 28, 1921, and 2nd Lt. Oscar Monthan, killed March 27, 1924. **Area:** 10,633 acres. **Runway:** 13,643 ft. **Altitude:** 2,404 ft. **Personnel:** permanent party military, 6,900; DOD civilians, 1,312. **Housing:** single family, officer, 125, enlisted, 1,129; unaccompanied, 756; visiting, VOQ, 20, VAQ, 61, VQ, 165, TLF, 50. **Clinic.**

**Dover AFB**, Del. 19902-7219; 3 mi. SE of Dover. **Phone:** 302-677-3000; DSN 445-3000. **Majcom:** AMC. **Host:** 436th AW. **Mission:** provides 25 percent of nation's intertheater airlift capability; only combat-ready C-5 wing capable of employing airdrop and special operations tactics for worldwide airlift; operates largest DOD aerial port facility; houses military's East Coast mortuary. **Major tenant:** 512th AW (AFRC Assoc.). **History:** activated December 1941; inactivated 1946; reactivated February 1951. **Area:** 3,908 acres. **Runway:** 12,900 ft. **Altitude:** 28 ft. **Personnel:** permanent party military, 3,870; DOD civilians, 970. **Housing:** single family, officer, 122, enlisted, 1,186; unaccompanied, UAQ/UEQ, 725; visiting, VOQ, 211, VAQ/VEQ, 34, TLF, 19. **Clinic.**

**Dyess AFB**, Tex. 79607-1980; WSW border of Abilene. **Phone:** 915-696-1110; DSN 461-1110. **Majcom:** ACC. **Host:** 7th BW. **Mission:** B-1 operations. **Major tenant:** 317th Airlift Gp. (AMC), C-130. **History:** activated April 1942; deactivated December 1945; reactivated as Abilene AFB September 1955. In December 1956, renamed for Lt. Col. William E. Dyess, WWII fighter pilot who escaped from a Japanese prisoner camp, killed in P-38 crash in December 1943. **Area:** 6,342 acres (including off-base sites). **Runway:** 13,500 ft. **Altitude:** 1,789 ft. **Personnel:** permanent party military, 5,160; DOD civilians, 526. **Housing:** single family, officer, 166, enlisted, 1,228; unaccompanied, 808; visiting, VOQ, 77, VAQ/VEQ, 96, TLF, 39. **Clinic.**

**Edwards AFB**, Calif. 93524; adjacent to Rosamond. **Phone:** 661-277-1110; DSN 527-3510. **Majcom:** AFMC. **Host:** Air Force Flight Test Center. **Mission:** conducts developmental and follow-on testing and evaluation of manned and unmanned aircraft and related avionics, and flight-control and weapon systems. AFFTC also operates the USAF Test Pilot School, which trains test pilots, flight-test engineers, and flight-test navigators. Base is a secondary landing site for space shuttle missions. **Major tenants:** AFRL's Propulsion Directorate (AFMC); Dryden Flight Research Center (NASA); USMC Air Sqs.

HMM 764 and HMM 769. **History:** activities began September 1933. Originally Muroc AAF; renamed in 1949 for Capt. Glen W. Edwards, killed June 5, 1948, in crash of a YB-49 "Flying Wing." **Area:** 301,000 acres. **Runways:** 21, from 4,000 to 39,000 ft. **Altitude:** 2,302 ft. **Personnel:** permanent party military, 3,116; DOD civilians, 3,080. **Housing:** single family, officer, 310, enlisted, 1,360; unaccompanied, UOQ, 60, UAQ/UEQ, 86; visiting, VOQ, 67, VAQ/VEQ, 82, TLF, 50. **Clinic.**

**Eglin AFB**, Fla. 32542; 2 mi. SW of the twin cities of Niceville and Valparaiso; 7 mi. NE of Fort Walton Beach. **Phone:** 850-882-1110; DSN 872-1110. **Majcom:** AFMC. **Host:** Air Armament Center. **Mission:** responsible for development, acquisition, testing, deployment, and sustainment of all air-delivered weapons. **Major tenants:** AFRL's Munitions Directorate (AFMC); 33rd FW (ACC), F-15; 53rd Wing (ACC); 919th Special Operations Wing (AFRC) at Duke Field, MC-130; Air Force Armament Museum; Army 6th Ranger Battalion; Naval Explosive Ordnance Disposal School. **History:** activated 1935. Named for Lt. Col. Frederick I. Eglin, WWI flier killed in aircraft accident Jan. 1, 1937. **Area:** 463,452 acres. Eglin is the nation's largest Air Force base in terms of acreage, covering an area roughly two-thirds the size of Rhode Island. **Runways:** 12,000 ft. and 10,000 ft. **Altitude:** 85 ft. **Personnel:** permanent party military, 4,302; DOD civilians, 3,012 (excluding Hurlburt Field). **Housing:** single family, officer, 218, enlisted, 2,116; unaccompanied, UAQ/UEQ, 1,212; visiting, VOQ, 169, VAQ/VEQ, 154, TLF, 87. **Hospital.**

**Eielson AFB**, Alaska 99702-5000; 26 mi. SE of Fairbanks. **Phone:** 907-377-1110; DSN 317-377-1110. **Majcom:** PACAF. **Host:** 354th FW. **Mission:** F-16C/D and A/OA-10 operations. **Major tenants:** Arctic Survival School (AETC); 168th Air Refueling Wing (ANG), KC-135; 353rd Combat Training Sq. **History:** activated October 1944. Named for Carl Ben Eielson, Arctic aviation pioneer who died in an Arctic rescue mission in November 1929. **Area:** 19,790 acres (including 16 remote sites, 63,195 acres). **Runway:** 14,500 ft. **Altitude:** 534 ft. **Personnel:** permanent party military, 2,901; DOD civilians, 771. **Housing:** single family, officer, 181, enlisted, 1,243; unaccompanied, UOQ, 8, UAQ, 522, UEQ, 16; visiting, VOQ, 206, VAQ/VEQ, 328, TLF, 40. **Outpatient clinic.**

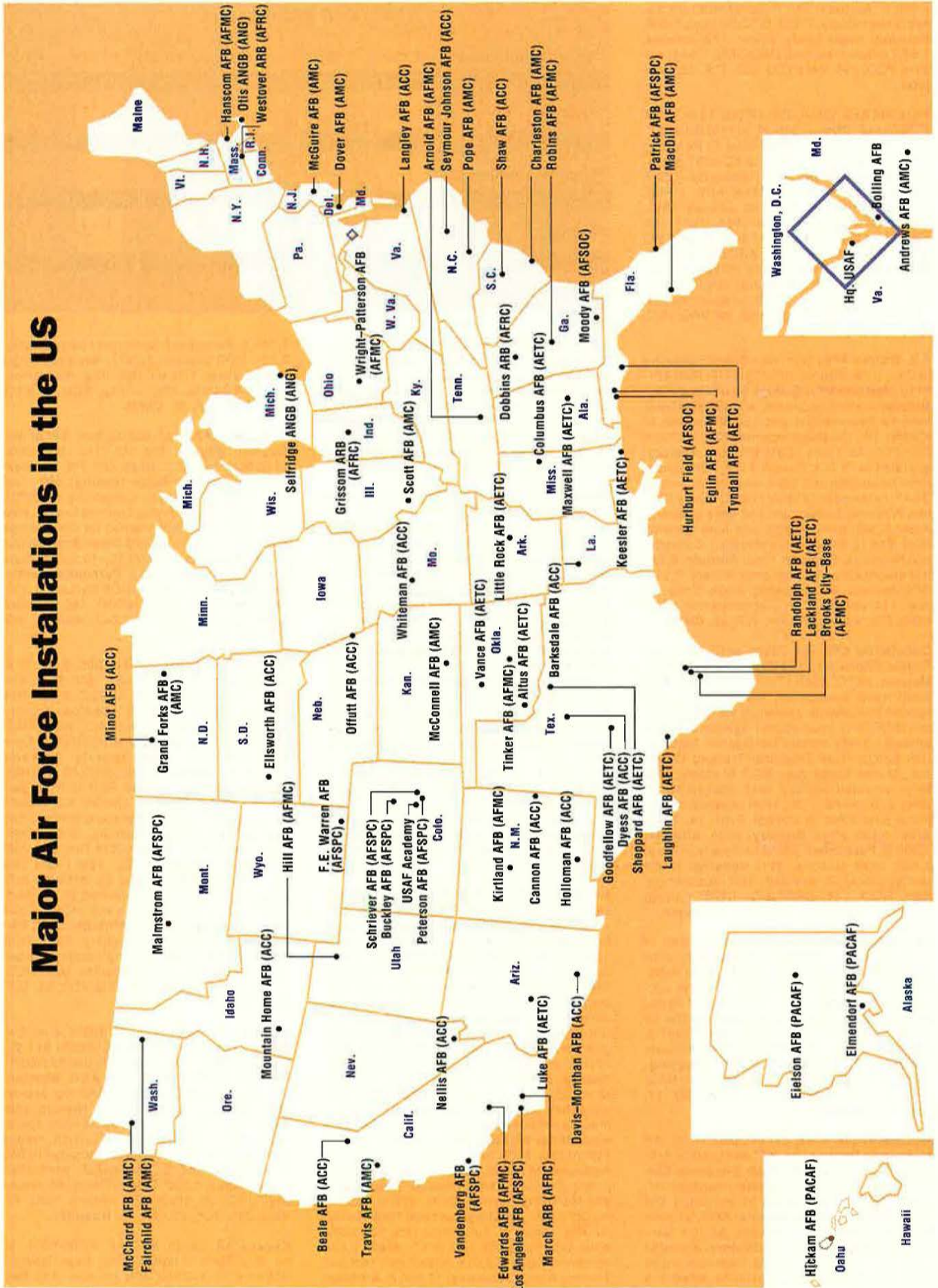
**Ellsworth AFB**, S.D. 57706-5000; 12 mi. ENE of Rapid City. **Phone:** 605-385-5056; DSN 675-5056. **Majcom:** ACC. **Host:** 28th BW. **Mission:** B-1 operations. **Major tenants:** Det. 2, 79th Test and Evaluation Sq. (AFMC); Det. 4, 57th Wing (ACC); Det. 8, 372nd Training Sq. (AETC); South Dakota Air and Space Museum. **History:** activated January 1942 as Rapid City AAB; renamed June 13, 1953, for Brig. Gen. Richard E. Ellsworth, killed March 18, 1953, in RB-36 crash. **Area:** 5,411 acres. **Runway:** 13,497 ft. **Altitude:** 3,276 ft. **Personnel:** permanent party military, 3,305; DOD civilians, 609. **Housing:** single family, officer, 407, enlisted, 1,427; unaccompanied, 742; visiting, VQ, 88, TLF, 30. **Clinic.**

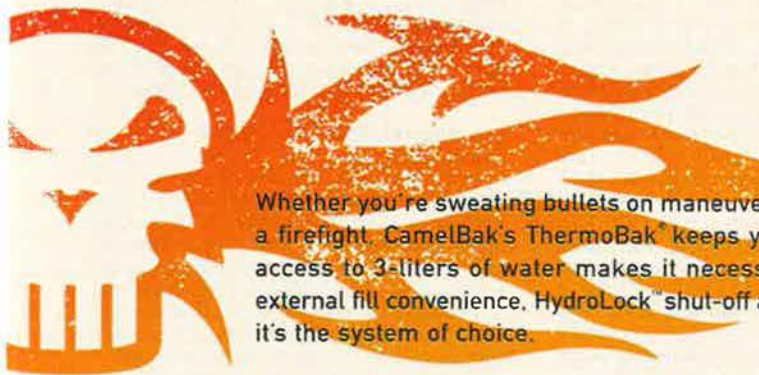
**Elmendorf AFB**, Alaska 99506-5000; bordering Anchorage. **Phone:** 907-552-1110; DSN 317-552-1110. **Majcom:** PACAF. **Host:** 3rd Wing. **Mission:** C-12, C-130, E-3 Airborne Warning and Control System, F-15C/D, and F-15E operations. Hub for air traffic to and from Far East. **Major tenants:** Alaskan Command; 11th Air Force (PACAF); Alaskan NORAD Region. **History:** activated July 1940. Named for Capt. Hugh Elmendorf, killed Jan. 13, 1933. **Area:** 13,100 acres. **Runways:** 10,000 ft. and





# Major Air Force Installations in the US





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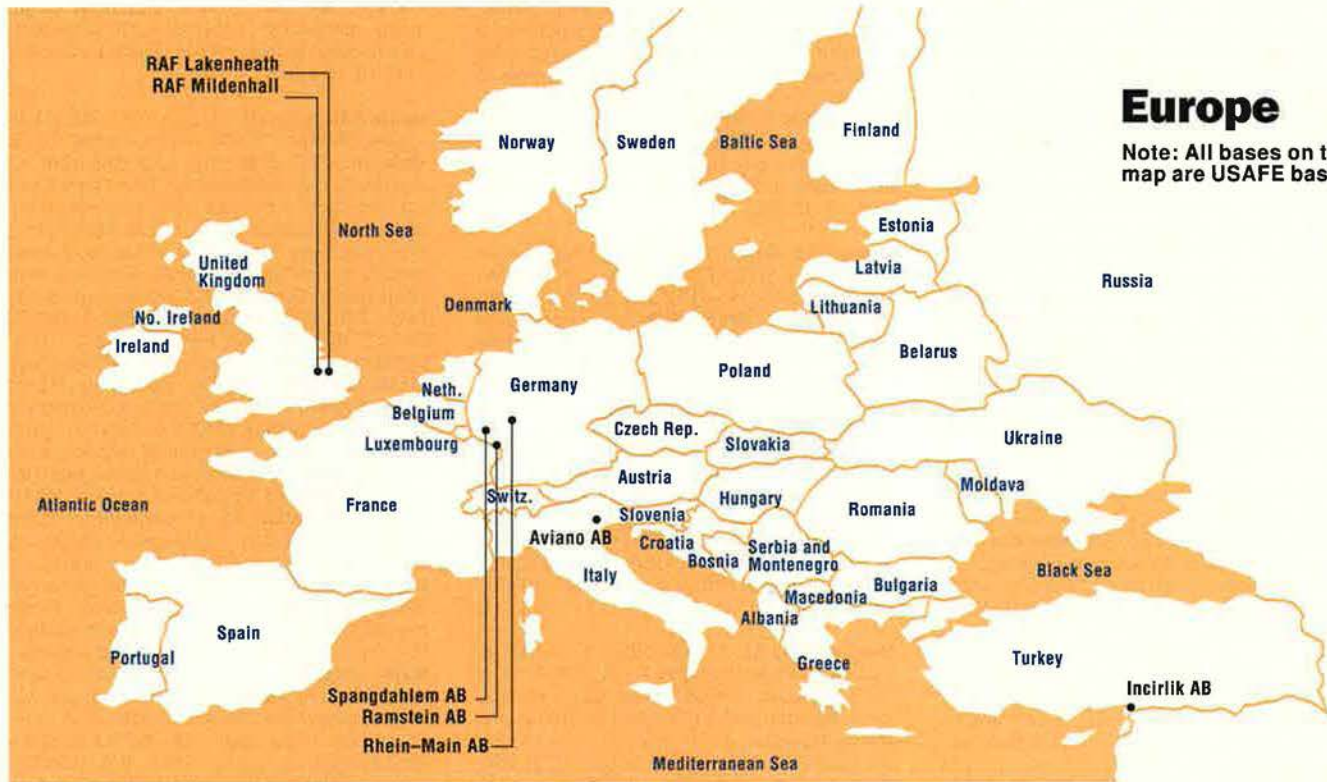
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# Major Air Force Installations Overseas

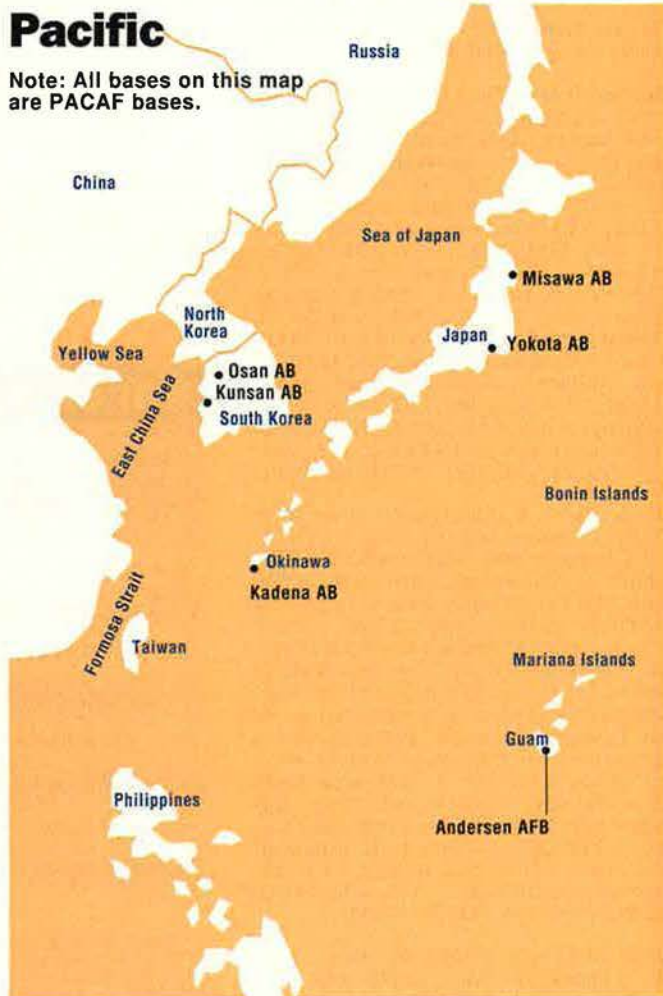


## Europe

Note: All bases on this map are USAFE bases.



## Atlantic



## Pacific

Note: All bases on this map are PACAF bases.



## Southwest Asia

Bases in Gulf Cooperation Council nations do not meet criteria for major installations; however, thousands of USAF personnel are deployed in these locations.















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# Records and Trophies

■ 2004 USAF Almanac

## Absolute Aviation World Records

*The desirability of a standard procedure to certify air records was recognized early in the history of powered flight. In 1905, representatives of Belgium, France, Germany, Great Britain, Italy, Spain, Switzerland, and the US met in Paris to form the Federation Aeronautique Internationale, the world body of national aeronautic sporting interests. The FAI today comprises the national aero clubs of some 100 nations and*

*certifies national records as world records. Since 1922, the National Aeronautic Association, based in Arlington, Va., has been the US representative to the FAI. The NAA supervises all attempts at world and world-class records in the United States. Absolute world records are the supreme achievements of all the records open to flying machines.*

**Speed around the world, nonstop, nonrefueled:** 115.65 mph (186.11 kph). Richard G. Rutan and Jeana L. Yeager in *Voyager* experimental aircraft at Edwards AFB, Calif., Dec. 14-23, 1986.

**Great circle distance without landing:** 24,986.727 miles (40,212.139 kilometers). Richard G. Rutan and Jeana L. Yeager in *Voyager* at Edwards AFB, Calif., Dec. 14-23, 1986.

**Distance in a closed circuit without landing:** 24,986.727 miles (40,212.139 kilometers). Richard G. Rutan and Jeana L. Yeager in *Voyager* at Edwards AFB, Calif., Dec. 14-23, 1986.

**Altitude:** 123,523.58 feet (37,650.00 meters). Alexander Fedotov flying  $\Xi$ -266M, a modified MiG-25, at Podmoskovnoye, USSR, Aug. 31, 1977.

**Altitude in an aircraft launched from a carrier airplane:** 314,750.00 feet (95,935.99 meters). USAF Maj. Robert M.

White flying North American X-15 No. 3 at Edwards AFB, Calif., July 17, 1962.

**Altitude in horizontal flight:** 85,068.997 feet (25,929.031 meters). USAF Capt. Robert C. Helt (pilot) and USAF Maj. Larry A. Elliott (RSO) in Lockheed SR-71A Blackbird at Beale AFB, Calif., July 28, 1976.

**Speed over a straight course:** 2,193.16 mph (3,529.56 kph). USAF Capt. Eldon W. Joersz (pilot) and USAF Maj. George T. Morgan Jr. (RSO) in Lockheed SR-71A Blackbird at Beale AFB, Calif., July 28, 1976.

**Speed over a closed circuit:** 2,092.294 mph (3,367.221 kph). USAF Maj. Adolphus H. Bledsoe Jr. (pilot) and John T. Fuller (RSO) in Lockheed SR-71A Blackbird at Beale AFB, Calif., July 27, 1976.



*Launched from a B-52 mothership, X-15 test pilot Maj. Robert White flew to a world record-setting altitude of more than 59 miles in 1962.*

# The Robert J. Collier Trophy

*This award, presented by the National Aeronautic Association, is the most prestigious in American aviation. It recognizes the "greatest achievement in aeronautics or astronautics in America, with respect to improving the performance, efficiency, and safety of air or space vehicles, the value of which has been thoroughly demonstrated by actual use during the*

*preceding year." The award is named for a prominent publisher, sportsman, and aviator. Collier, the first person to purchase a Wright airplane for personal use, commissioned the trophy and presented it to the Aero Club of America (the forerunner of the NAA) in 1911.*

- |         |  |      |  |
|---------|--|------|--|
| 1911    | <b>Glenn H. Curtiss.</b> Hydro-aeroplane.  | 1955 | <b>William M. Allen, Boeing Airplane Co., Gen. Nathan F. Twining, US Air Force.</b> B-52 bomber.   |
| 1912    | <b>Glenn H. Curtiss.</b> Flying boat.  | 1956 | <b>Charles J. McCarthy; Chance-Vought Aircraft; Vice Adm. James S. Russell; US Navy Bureau of Aeronautics.</b> F8U Crusader.   |
| 1913    | <b>Orville Wright.</b> Automatic stabilizer.   | 1957 | <b>Edward P. Curtis.</b> "Aviation Facilities Planning" report. USAF/Lockheed/GE F-104 team. F-104.  |
| 1914    | <b>Elmer A. Sperry.</b> Gyroscopic control.  | 1958 | <b>Clarence L. Johnson,</b> airframe design; <b>Neil Burgess, Gerhard Neumann,</b> J79 turbojet engines; <b>Maj. Howard C. Johnson,</b> landplane altitude record; <b>Capt. Walter W. Irwin,</b> straightaway speed record.              |
| 1915    | <b>W. Sterling Burgess.</b> Burgess-Dunne hydro-aeroplane.   | 1959 | <b>USAF, General Dynamics-Convair, Space Technology Laboratories.</b> Atlas ICBM.  |
| 1916    | <b>Elmer A. Sperry.</b> Drift indicator.   | 1960 | <b>Vice Adm. William F. Raborn.</b> Polaris ballistic missile.   |
| 1917-20 | <b>No award.</b>   | 1961 | <b>A. Scott Crossfield, Cmdr. Forrest Petersen, Joseph A. Walker, Maj. Robert M. White.</b> X-15 test flights.   |
| 1921    | <b>Grover Loening.</b> Aerial yacht.   | 1962 | <b>Lt. Col. John H. Glenn Jr. (USMC), Cmdr. Walter M. Schirra Jr., Cmdr. Alan B. Shepard Jr., Lt. Cmdr. M. Scott Carpenter, Maj. L. Gordon Cooper, Maj. Virgil I. Grissom, Maj. Donald K. Slayton.</b> Pioneering US manned spaceflight. |
| 1922    | <b>US Air Mail Service.</b> One year without fatality.   | 1963 | <b>Clarence L. Johnson.</b> A-11 (A-12) Mach 3 aircraft.   |
| 1923    | <b>US Air Mail Service.</b> Commercial night flying.   | 1964 | <b>Gen. Curtis E. LeMay.</b> Expanding frontiers of American aeronautics and astronautics.   |
| 1924    | <b>US Army Air Service.</b> First aerial flight around world.  | 1965 | <b>James E. Webb, Hugh L. Dryden.</b> Gemini space-flight program.   |
| 1925    | <b>S. Albert Reed.</b> Metal propeller.  | 1966 | <b>James S. McDonnell.</b> F-4 Phantom and Gemini space vehicles.  |
| 1926    | <b>Maj. E.L. Hoffman.</b> Practical parachute.   | 1967 | <b>Lawrence A. Hyland, Hughes Aircraft Co., Jet Propulsion Laboratory, associated organizations.</b> Surveyor program.   |
| 1927    | <b>Charles L. Lawrance.</b> Radial air-cooled engine.  | 1968 | <b>Col. Frank Borman, Capt. James A. Lovell Jr. (USN), Lt. Col. William A. Anders.</b> Apollo 8, first manned lunar orbit mission.   |
| 1928    | <b>Commerce Dept., Aeronautics Branch.</b> Airways, air navigation facilities.                                 | 1969 | <b>Col. Edwin E. Aldrin Jr., Neil A. Armstrong, Col. Michael Collins.</b> Apollo 11 moon landing.  |
| 1929    | <b>National Advisory Committee for Aeronautics.</b> Cowling for radial air-cooled engines.                     | 1970 | <b>Boeing with Pratt &amp; Whitney and Pan Am.</b> Commercial 747 service.   |
| 1930    | <b>Harold Pitcairn and staff.</b> Autogiro.  | 1971 | <b>Robert T. Gilruth, Col. James B. Irwin, Col. David R. Scott, Lt. Col. Alfred M. Worden.</b> Apollo 15 mission.  |
| 1931    | <b>Packard Motor Car Co.</b> Diesel aircraft engine.   | 1972 | <b>Adm. Thomas H. Moorer, USAF 7th and 8th Air Forces, Navy Task Force 77.</b> Operation Linebacker II.  |
| 1932    | <b>Glenn L. Martin.</b> Two-engined, high-speed, weight-carrying airplane.                                     | 1973 | <b>Skylab Program, William C. Schneider, Skylab astronauts.</b> Skylab operations.   |
| 1933    | <b>Hamilton Standard Propeller Co., Frank W. Caldwell.</b> Controllable-pitch propeller.                       | 1974 | <b>John F. Clark, NASA; Daniel J. Fink, GE; RCA; Hughes.</b> Resource and environmental management in space technology; LANDSAT.   |
| 1934    | <b>Maj. Albert F. Hegenberger.</b> Blind-landing experiments.  | 1975 | <b>David S. Lewis, General Dynamics, USAF-industry team.</b> F-16 aviation technologies.   |
| 1935    | <b>Donald Douglas and staff.</b> DC-2.   | 1976 | <b>USAF, Rockwell, B-1 industry team.</b> B-1 bomber.  |
| 1936    | <b>Pan American Airways.</b> Trans-Pacific and overwater operations.   | 1977 | <b>Gen. Robert J. Dixon; Tactical Air Command.</b> Red Flag.   |
| 1937    | <b>Army Air Corps.</b> Design, flight test of XC-35 first pressurized cabin.                                   | 1978 | <b>Sam B. Williams, Williams Research Corp.</b> Turbofan cruise missile engines.   |
| 1938    | <b>Howard Hughes and crew.</b> Around-the-world flight.  | 1979 | <b>Paul B. MacCready, AeroEnvironment, Inc., Bryan Allen.</b> <i>Gossamer Albatross.</i>   |
| 1939    | <b>US airlines.</b> Air travel safety record.  |      |  |
| 1940    | <b>Sanford Moss, Army Air Corps.</b> Turbo-supercharger.   |      |  |
| 1941    | <b>US Army Air Forces and US airlines.</b> Pioneering worldwide operations.                                    |      |  |
| 1942    | <b>Gen. H.H. Arnold.</b> Leadership of US Army Air Forces.   |      |  |
| 1943    | <b>Capt. Luis De Florez (USNR).</b> Synthetic training devices.  |      |  |
| 1944    | <b>Gen. Carl A. Spaatz.</b> US air campaign against Germany.   |      |  |
| 1945    | <b>Luis W. Alvarez.</b> Ground-control approach radar landing system.  |      |  |
| 1946    | <b>Lewis A. Rodert.</b> Thermal ice-prevention system.   |      |  |
| 1947    | <b>Lawrence D. Bell, John Stack, Capt. Charles E. Yeager.</b> Supersonic flight.                               |      |  |
| 1948    | <b>Radio Technical Commission for Aeronautics.</b> All-weather air traffic control system.                     |      |  |
| 1949    | <b>William P. Lear.</b> F-5 automatic pilot, automatic approach control coupler system.                        |      |  |
| 1950    | <b>Helicopter industry, military services, Coast Guard.</b> Rotary-wing aircraft in air rescue.                |      |  |
| 1951    | <b>John Stack, associates at Langley Aeronautical Laboratory, NACA.</b> Transonic wind tunnel throat.          |      |  |
| 1952    | <b>Leonard S. Hobbs.</b> J57 jet engine.   |      |  |
| 1953    | <b>James H. Kindelberger, Edward H. Heinemann.</b> Supersonic airplanes (F-100, F4D).                          |      |  |
| 1954    | <b>Richard Travis Whitcomb.</b> Discovery, verification of area rule, yielding higher speed and greater range. |      |  |

## The Robert J. Collier Trophy, continued

1980	<b>NASA's Voyager mission team, Edward Stone.</b> Voyager flyby of Saturn.	1991	<b>Northrop-USAF industry team.</b> B-2.
1981	<b>NASA, Rockwell, Martin Marietta, Thiokol, government-industry shuttle team,</b> and astronauts <b>Capt. Robert L. Crippen (USN), Col. Joe H. Engle, Capt. Richard H. Truly (USN), John W. Young.</b> First flights of <i>Columbia</i> , first shuttle.	1992	<b>Global Positioning System team: USAF, US Naval Research Lab, Aerospace Corp., Rockwell, IBM Federal Systems.</b> Navstar GPS system.
1982	<b>T.A. Wilson, Boeing, supported by FAA, industry, airlines.</b> 757 and 767 airliners.	1993	<b>Hubble Space Telescope recovery team.</b> Successful orbital recovery and repair.
1983	<b>US Army, Hughes Helicopters, industry team.</b> AH-64A Apache helicopter.	1994	<b>USAF, McDonnell Douglas, US Army, C-17 industry team.</b> C-17.
1984	<b>NASA, Martin Marietta, Walter W. Bollendonk,</b> astronaut <b>Capt. Bruce McCandless II (USN), Charles E. Whitsett Jr.</b> Manned maneuvering units, satellite rescues.	1995	<b>Boeing 777 team.</b> Boeing 777.
1985	<b>Russell W. Meyer, Cessna Aircraft, Cessna Citation business jets.</b> Outstanding safety.	1996	<b>Cessna Citation X design team.</b> Cessna Citation X.
1986	<b>Jean L. Yeager, Richard G. Rutan, Elbert L. Rutan, Bruce Evans, team of volunteers.</b> <i>Voyager</i> flight.	1997	<b>Gulfstream Aerospace Corp., Gulfstream V industry team.</b> Gulfstream V.
1987	<b>NASA Lewis Research Center, NASA-industry team.</b> Advanced turboprop propulsion concepts.	1998	<b>Lockheed Martin Corp., GE Aircraft Engines, NASA, Air Combat Command, Defense Intelligence Agency.</b> U-2S/ER-2.
1988	<b>Rear Adm. Richard H. Truly.</b> Manned space recovery program.	1999	<b>Boeing, Hornet industry team, and US Navy.</b> F/A-18E/F.
1989	<b>Ben R. Rich, Lockheed-USAF team.</b> F-117A.	2000	<b>Northrop Grumman, Rolls Royce, Raytheon, L-3 Communications, USAF, DARPA.</b> Global Hawk.
1990	<b>Bell-Boeing team.</b> V-22 Osprey.	2001	<b>Pratt &amp; Whitney, Rolls Royce, Lockheed Martin Corp., Northrop Grumman Corp., BAE Systems, JSF Program Office.</b> Integrated lift fan propulsion system.
		2002	<b>Sikorsky Aircraft Corp. and the S-92 industry team.</b> S-92 helicopter.

## The Mackay Trophy

*The Mackay Trophy was established by Clarence H. Mackay, an industrialist, philanthropist, communications pioneer, and aviation enthusiast. Presented by the National Aeronautic*

*Association, the trophy recognizes "the most meritorious flight of the year" by an Air Force member, members, or organization.*

1912	2nd Lt. Henry H. Arnold.	1932	11th Bombardment Sq., March Field, Calif., 1st Lt. Charles H. Howard.
1913	2nd Lts. Joseph E. Carberry and Fred Seydel.	1933	Capt. Westside T. Larson.
1914	Capt. Townsend F. Dodd and Lt. S.W. Fitzgerald	1934	Brig. Gen. Henry H. Arnold.
1915	Lt. B.Q. Jones.	1935	Cpts. O.A. Anderson and A.W. Stevens.
1916-17	No award.	1936	Capt. Richard E. Nugent; 1st Lts. Joseph A. Miller and Edwin G. Simenson; 2nd Lts. Burton W. Armstrong, Herbert Morgan Jr., and William P. Ragsdale Jr.; TSgt. Gilbert W. Olson; SSgt. Howard M. Miller; Cpl. Air Mechanic 2nd Class Frank B. Connor.
1918	Capt. Edward V. Rickenbacker.	1937	Cpts. Carl J. Crane and George V. Holloman.
1919	Lt. Col. Harold E. Hartney; Cpts. John O. Donaldson, Lowell H. Smith, and F. Steinle; Lts. B.G. Bagby, D.B. Gish, E.M. Manzelman (posthumously), Belvin N. Maynard, R.S. Northington, and Alexander Pearson Jr.	1938	2nd Bombardment Group, Lt. Col. Robert Olds.
1920	Capt. St. Clair Streett; 1st Lt. Clifford C. Nutt; 2nd Lts. C.H. Crumrine, Ross C. Kirkpatrick, and Eric H. Nelson; Sgts. Joe E. English, Edmond Henriques, and Albert T. Vierra.	1939	Majs. Caleb V. Haynes and William D. Old; Capt. John A. Samford; 1st Lts. Richard S. Freeman and Torgils G. Wold; MSgt. Adolph Cattarius; TSgts. William J. Heldt, Henry L. Hines, and David L. Spicer; SSgts. Russell E. Junior and James E. Sands.
1921	Lt. John A. Macready.	1940-46	No award.
1922	Lts. John A. Macready and Oakley G. Kelly.	1947	Capt. Charles E. Yeager.
1923	Lts. John A. Macready and Oakley G. Kelly.	1948	Lt. Col. Emil Beaudry.
1924	Capt. Lowell H. Smith; 1st Lts. Leslie P. Arnold, Eric H. Nelson, and Leigh Wade; 2nd Lts. John Harding Jr. and Henry H. Ogden.	1949	Capt. James G. Gallagher and crew of <i>Lucky Lady II</i> .
1925	Lts. Cyrus K. Bettis and Jimmy Doolittle.	1950	27th Fighter Wing.
1926	Pan American Goodwill Fliers: Maj. H.A. Dargue; Cpts. Ira C. Eaker, A.B. McDaniel, and C.F. Woolsey (posthumously); 1st Lts. J.W. Benton (posthumously), M.S. Fairchild, C.McK. Robinson, B.S. Thompson, L.D. Weddington, and E.C. Whitehead.	1951	Col. Fred J. Ascani.
1927	Lts. Albert F. Hegenberger and Lester J. Maitland.	1952	Majs. Louis H. Carrington Jr. and Frederick W. Shook; Capt. Wallace D. Yancey.
1928	1st Lt. Harry A. Sutton.	1953	40th Air Division, SAC.
1929	Capt. A.W. Stevens.	1954	308th Bombardment Wing (M) and 38th Air Div., SAC.
1930	Maj. Ralph Royce.	1955	Col. Horace A. Hanes.
1931	Brig. Gen. Benjamin D. Foulois.	1956	Capt. Iven C. Kincheloe Jr., Air Research and Development Command.
		1957	93rd Bombardment Wing, SAC.
		1958	TAC Air Strike Force, X-Ray Tango.
		1959	US Air Force Thunderbirds.

## The Mackay Trophy, continued

- 1960 6593rd Test Sq., Hickam AFB, Hawaii.
- 1961 Lt. Col. William R. Payne and Maj. William L. Polthemus and Raymond R. Wagener, 43rd Bomb Wing, SAC.
- 1962 Maj. Robert G. Sowers and Capt. Robert MacDonald and John T. Walton.
- 1963 Capt. Donald R. Mack, John R. Ordemann, and Warren P. Tomsett; TSgt. Edsol P. Inlow; SSGts. Frank C. Barrett and Jack E. Morgan.
- 1964 464th Troop Carrier Wing, TAC.
- 1965 YF-12A Test Force (Col. Robert L. Stephens; Lt. Col. Daniel Andre; Maj. Walter F. Daniel and Noel T. Warner; Capt. James P. Cooney).
- 1966 Lt. Col. Albert R. Howarth.
- 1967 Maj. John H. Casteel; Capt. Dean L. Hoar and Richard L. Trail; MSgt. Nathan C. Campbell.
- 1968 Lt. Col. Daryl D. Cole.
- 1969 49th Tactical Fighter Wing, TAC.
- 1970 Capt. Alan D. Milacek and AC-119K crew (Capt. Roger E. Clancy, Ronald C. Jones, Brent C. O'Brien, and James A. Russell; TSgt. Albert A. Nash; SSGts. Adolfo Lopez Jr. and Ronald R. Wilson; Sgt. Kenneth E. Firestone; A1C Donnell H. Cofer).
- 1971 Lt. Col. Thomas B. Estes and Maj. Dewain C. Vick.
- 1972 Capt. Charles B. DeBellevue, Jeffrey S. Feinstein, and Richard S. "Steve" Ritchie.
- 1973 MAC aircrews.
- 1974 Maj. Willard R. MacFarlane, David W. Peterson, and Roger J. Smith.
- 1975 Maj. Robert W. Undorf.
- 1976 Capt. James A. Yule.
- 1977 C-5 aircrew (Capt. David M. Sprinkel and crew).
- 1978 C-5 aircrews (Lt. Col. Robert F. Schultz and crew and Capt. Todd H. Hohberger and crew, 436th Military Airlift Wing).
- 1979 Maj. James E. McArdle Jr.
- 1980 Crews S-21 and S-31, 644th Bombardment Sq.
- 1981 Capt. John J. Walters.
- 1982 B-52 Crew E-21, 19th Bombardment Wing.
- 1983 Capt. Robert J. Goodman and his crew, 42nd Bombardment Wing, SAC.
- 1984 Lt. Col. James L. Hobson Jr.
- 1985 Lt. Col. David E. Faught.
- 1986 KC-10 crew (Capt. M.D. Felman and T.M. Ferguson; MSGts. C. Bridges Jr., P.S. Kennedy, and G.G. Treadwell; TSgts. L.G. Boulter and G.M. Lewis; SSGts. S.S. Flores, S.A. Helms, and G.L. Smith), 68th Air Refueling Group, SAC.
- 1987 Det. 15, USAF Plant Representative Office, and B-1B SPO.
- 1988 C-5 crew, 436th Military Airlift Wing.
- 1989 B-1B crew, 96th Bomb Wing.
- 1990 AC-130 crew, 16th Special Operations Sq.
- 1991 MH-53 crew, 20th Special Operations Sq.
- 1992 C-130 crew, 310th Airlift Sq., ACC, Howard AFB, Panama.
- 1993 B-52 crew, 668th Bomb Sq., ACC.
- 1994 HH-60G crew of Air Force Rescue 206 and 208, 56th Rescue Sq., ACC, NAS Keflavik, Iceland.
- 1995 Aircrew BAT 01, Dyess AFB, Tex.
- 1996 Aircrew Duke 01, 2nd Bomb Wing, Barksdale AFB, La.
- 1997 Crew of Whiskey 05, 7th Special Operations Sq., RAF Mildenhall, UK.
- 1998 Crew of Air Force Rescue 470, 210th Rescue Sq., Kulis ANGB, Alaska.
- 1999 Capt. Jeffrey G.J. Hwang, 173rd FW, Oregon ANG, Klamath Falls Airport, Ore.
- 2000 Crew of Airevac 10E1/10E2, 86th AES and 75th AS, Ramstein AB, Germany.
- 2001 Crew of Knife 04, 20th SOS, Hurlburt Field, Fla.
- 2002 Crew of Grim 31, 16th SOS, Hurlburt Field, Fla.

*Gen. Thomas Power (right), commander in chief of Strategic Air Command, greets the B-58 Hustler crew that set three speed records and was later awarded the 1962 Mackay Trophy. From left are Maj. Robert Sowers and Capt. Robert MacDonald and John Walton. For their record-setting flight, the crew flew roundtrip between New York and Los Angeles in four hours, 42 minutes.*





## The Gen. Thomas D. White USAF Space Award

The Gen. Thomas D. White USAF Space Award is named for the fourth Air Force Chief of Staff, a longtime champion of USAF's role in space. The Air Force selects the recipients among USAF individuals or organizations that made the year's

outstanding progress in the field of aerospace. It was established in 1961 and, until 1996, sponsored by the National Geographic Society. It is now an AFA national award sponsored by the Gen. B.A. Schriever Los Angeles Chapter.

1961	Capt. Virgil I. Grissom.	1982	Lt. Gen. Richard C. Henry.
1962	Maj. Robert M. White.	1983	Gen. James V. Hartinger.
1963	Maj. L. Gordon Cooper.	1984	Lt. Gen. Forrest S. McCartney.
1964	Air Force Systems Command.	1985	Maj. Gen. Donald W. Henderson.
1965	Lt. Col. Edward H. White II.	1986	Gen. Donald J. Kutyna.
1966	Alexander H. Flax.	1987	Col. Victor W. Whitehead.
1967	Gen. John P. McConnell.	1988	Robert R. Barthelemy.
1968	Col. Frank Borman, Capt. James A. Lovell Jr. (USN), Lt. Col. William A. Anders.	1989	Launch Systems Directorate, Space Systems Division.
1969	Col. Edwin E. Aldrin Jr., Neil A. Armstrong, Col. Michael Collins.	1990	Gen. John L. Piotrowski, USAF (Ret.), Lt. Gen. Donald L. Cromer.
1970	Brig. Gen. Robert A. Duffy.	1991	Lt. Gen. Thomas S. Moorman Jr.
1971	Lt. Gen. Samuel C. Phillips.	1992	Maj. Gen. Nathan J. Lindsay, USAF (Ret.).
1972	Hon. Robert C. Seamans Jr.	1993	Gen. Merrill A. McPeak.
1973	Lt. Col. Henry Hartsfield Jr.	1994	Gen. Charles A. Horner.
1974	No award.	1995	Gen. Joseph W. Ashy.
1975	Maj. Gen. Thomas P. Stafford.	1996	No award.
1976	Gen. William J. Evans.	1997	Lt. Gen. Patrick P. Caruana.
1977	Lt. Col. Charles G. Fullerton, Fred W. Haise Jr.	1998	Gen. Howell M. Estes III.
1978	No award.	1999	Lt. Gen. Lance W. Lord.
1979	Maj. Gen. John E. Kulpa Jr.	2000	Gen. Richard B. Myers.
1980	Gen. Lew Allen Jr.	2001	Gen. Ralph E. Eberhart.
1981	Col. Joe Engle, Capt. Richard H. Truly (USN).	2002	Lt. Gen. Roger G. DeKok, USAF (Ret.).

## The Raytheon Hughes Achievement Award

The Raytheon Hughes Achievement Award (formerly the Hughes Trophy) is presented annually to the top Air Force squadron with an air defense/air superiority mission.

Year	Unit, Base	Aircraft	Year	Unit, Base	Aircraft
1953	58th FIS, Otis AFB, Mass.	F-94C	1978	49th FIS, Griffiss AFB, N.Y.	F-106A/B
1954	96th FIS, New Castle County Airport, Del.	F-94C	1979	32nd TFS, Soesterberg AB, Netherlands	F-15A/B
1955	496th FIS, Landstuhl AB, West Germany	F-86D	1980	32nd TFS, Soesterberg AB, Netherlands	F-15A/B
1956	317th FIS, McChord AFB, Wash.	F-86D/F-102A	1981	12th TFS, Kadena AB, Japan	F-15C/D
1957	512th FIS, RAF Bentwaters, UK	F-86D	1982	44th TFS, Kadena AB, Japan	F-15C/D
1958	31st FIS, Elmendorf AFB, Alaska	F-102A	1983	67th TFS, Kadena AB, Japan	F-15C/D
1959	54th FIS, Ellsworth AFB, S.D.	F-89J	1984	318th FIS, McChord AFB, Wash.	F-15A/B
1960	460th FIS, Portland Arpt., Ore.	F-102A	1985	120th FIG (ANG), Great Falls Arpt., Mont.	F-106A/B
1961	83rd FIS, Hamilton AFB, Calif.	F-101B	1986	67th TFS, Kadena AB, Japan	F-15C/D
1962	444th FIS, Charleston AFB, S.C.	F-101B	1987	57th FIS, NAS Keflavik, Iceland	F-15C/D
1963	497th FIS, Torrejon AB, Spain	F-102A	1988	22nd TFS, Bitburg AB, West Germany	F-15C/D
1964	329th FIS, George AFB, Calif.	F-106A/B	1989	67th TFS, Kadena AB, Japan	F-15C/D
1965	317th FIS, Elmendorf AFB, Alaska	F-102A	1990	58th TFS, Eglin AFB, Fla.	F-15C/D
1966	32nd FIS, Soesterberg AB, Netherlands	F-102A	1991	58th TFS, Eglin AFB, Fla.	F-15C/D
1967	317th FIS, Elmendorf AFB, Alaska	F-106A/B	1992	59th FS, Eglin AFB, Fla.	F-15C/D
1968	64th FIS, Clark AB, Philippines	F-102A	1993	71st FS, Langley AFB, Va.	F-15C
1969	71st FIS, Malmstrom AFB, Mont.	F-106A/B	1994	178th FS (ANG), Hector Arpt., N.D.	F-16A/B
1970	57th FIS, NAS Keflavik, Iceland	F-102A	1995	27th FS, Langley AFB, Va.	F-15C/D
1971	48th FIS, Langley AFB, Va.	F-106A/B	1996	60th FS, Eglin AFB, Fla.	F-15C/D
1972	43rd TFS, Elmendorf AFB, Alaska	F-4E	1997	493rd FS, RAF Lakenheath, UK	F-15C
1973	555th TFS, Udorn RTAB, Thailand	F-4D	1998	71st FS, Langley AFB, Va.	F-15C/D
1974	119th FIG (ANG), Hector Field, N.D.	F-101B	1999	493rd FS, RAF Lakenheath, UK	F-15C
1975	318th FIS, McChord AFB, Wash.	F-106A/B	2000	19th FS, Elmendorf AFB, Alaska	F-15C/D
1976	57th FIS, NAS Keflavik, Iceland	F-4C	2001	71st FS, Langley AFB, Va.	F-15C/D
1977	43rd TFS, Elmendorf AFB, Alaska	F-4E	2002	27th FS, Langley AFB, Va.	F-15C/D

# The Keeper File

## McPeak on Desert Storm

*"My private conviction is that this is the first time in history that a field army has been defeated by airpower." So stated Gen. Merrill A. McPeak, the Air Force Chief of Staff, in the most-quoted part of a famous briefing on Desert Storm.*

*The venue was a DOD news conference. Reporters wanted to know more about the air campaign, and McPeak laid it out in detail. Toward the end of a long session, and in response to a question, McPeak uttered the 21 words quoted above.*

*Though McPeak had taken pains to praise the other services and allies, press reaction was generally negative. The Washington Post, for example, reported McPeak had moved to "claim the lion's share of credit for the rout of Iraqi forces in Kuwait." It is clear from the context, however, that he had been more cautious than that.*

I am delighted to be here today to tell an American success story. A great victory was achieved against a strong enemy and with little loss on our part. ... It is largely a story about airpower, a success story for US and coalition air forces, but I need to remind myself and everybody that we were only part of a larger air, land, and sea campaign ... in which all of the services made a very important contribution, and, of course, all of our allies as well.

I hope you'll forgive me now, if I talk mostly about the air campaign for the rest of this time, since that's my piece of the thing to talk about. You can bring me back from time to time and remind me that everybody else played an important part. ...

The coalition air forces put up about 110,000 sorties. ... The US Air Force flew nearly 60 percent of that total. We dropped about 88,500 tons of ordnance. Again, the US Air Force contribution was major. ... In my judgment, it was the precision munitions that did the most important work. ... The US Air Force did about 90 percent of that. ...

After we had cut off the field-deployed Iraqi Army, we went to work on major categories of equipment. ... I believe strongly that we were very conservative in our claims [about the destruction of Iraqi tanks and other weapons]. Once we actually did push in on the ground, it was obvious that we had achieved destruction rates well above something like 50 percent we may have been claiming in all classes of major equipment. ... I think we achieved very large levels of destruction prior to G-Day, and I'm convinced that made the job a lot easier for our ground forces. ...

The US Air Force can go anywhere in the world very quickly, and it has tremendous destructive effect when ordered to do that by the President. It is important that we had one concept of operations ... for the air, land, and sea campaign. It was very important they all marched to the same set of orders. Air superiority once again proved its importance. Our flexibility to improvise, make up tactics, and so forth, was very important. Stealth, in combination with precision guided munitions, I think, has certainly the potential to revolutionize warfare. Probably the most important lesson [is] we have quality people that are well-trained, that are very confident, and they proved it. ...

I want to say a word or two about the Iraqi Air Force. I think

### "Operation Desert Storm"

Gen. Merrill A. McPeak, USAF  
DOD News Conference,  
Washington, D.C.  
March 15, 1991

Find the full text on the  
Air Force Association Web site  
[www.afa.org](http://www.afa.org)  
Air Force Magazine  
"The Keeper File"

they did rather well, under the circumstances. ... They happened to be the second best air force in the fracas. Having the second best air force is like having the second best poker hand—it's often the best strategy to fold early. ... The lesson for us is we do not want to enter combat with the second best air force. ...

[US Navy aviation] made a tremendous contribution. It was not redundant. They were tremendously effective in everything they did. ... The RAF did a first-class job on everything they tried to do. It was an honor to be involved with them in this effort. ...

I projected, in the deliberations leading up to the decision, that we might lose as many as four or five aircraft a day. My private hunch ... was less than that, but, you know, airpower advocates over the years have gotten themselves in trouble bragging too much about what we're going to do, so I tried to nudge that and add a little fudge factor in there, but I certainly, even in my most optimistic, wildest dreams, would not have said we would lose one aircraft every three days. ...

I can't offer any explanation for that. We do have the world's only operational stealth airplane, and since it wasn't scratched, it tended to skew the results in our favor. But all of the services did extraordinarily well—the Marines, the Navy, the allied air forces. This was first-class operation.

Having said that, am I proud of the performance turned in by the United States Air Force? You bet. ...

My private conviction is that this is the first time in history that a field army has been defeated by airpower. It's a remarkable performance by the coalition air forces, but there are some things airpower can do and does very well, and some things it can't do, and we should never expect it to do very well—that is, move in on the terrain and dictate terms to the enemy. Our ground forces did that. I think, by the way, again, they did a remarkable job. ... I think they did a magnificent job. ■









F-15A Eagle (Guy Aceto)

**Weight:** empty 45,000 lb, gross 81,000 lb.  
**Ceiling:** 50,000 ft.  
**Performance:** max level speed at altitude Mach 2.5, ferry range with CFTs 3,000 miles.

**Armament:** one internally mounted M61A1 20 mm six-barrel cannon; up to four AIM-9 Sidewinder and up to four AIM-7 Sparrow air-to-air missiles, or up to eight AIM-120 AMRAAMs; up to six AGM-65 Maverick air-to-surface missiles; AGM-130; EGBU-15 and GBU 10/12/15/24/28 guided munitions; CBU 87/89/97 cluster munitions; unguided munitions; JSOW, JDAM, and WCMD, and nuclear weapons.

**COMMENTARY**  
F-15E has a strengthened airframe for increased gross weight at takeoff and maneuver at nine Gs throughout the flight envelope. Cockpit controls and displays are improved, and a wide-field-of-view (WFOV) HUD is included.

For low-altitude, high-speed penetration and precision attack on tactical targets at night and in adverse weather, the F-15E carries a high-resolution APG-70 radar which provides a high-resolution synthetic aperture radar (SAR) map and LANTIRN (Low-Altitude Navigation and Targeting Infrared for Night) pods, with wide-field FLIR. The APG-70 gives the F-15E, with its AMRAAM, AIM-7, and AIM-9 load, a true multirole capability with the inherent air-to-air capability of the F-15C. The triple-redundant digital flight-control system, in combination with the LANTIRN navigation pod and the WFOV HUD, permits automatic terrain following. Other improvements include an EGI and Link 16 data link. JSOW, JDAM, and WCMD capability was added in 2003. In addition, USAF has equipped some F-15E aircraft with Litening ER targeting pods for improved precision attack capability. External CFTs are fitted to increase combat range while carrying ordnance.

During Desert Storm, 48 USAF F-15Es were deployed to the Persian Gulf where they operated mainly at night, hunting Scud missile launchers and artillery sites using the LANTIRN system; the ability to operate in conjunction with E-8 Joint STARS aircraft both then and in Iraqi Freedom proved critical to success.

Congress authorized 10 additional aircraft with deliveries in FY02 through FY04. These new F-15Es include an upgrade to the programmable armament control set (PACS), software for delivery of JDAM, JSOW, and WCMD, and an enhanced night vision capability.



F-15E Strike Eagle (Guy Aceto)

#### F-16 Fighting Falcon

**Brief:** A compact, versatile, and low-cost multirole fighter aircraft that is highly maneuverable and has repeatedly proved itself in air-to-air combat and air-to-surface attack.

**Function:** Multirole fighter.

**Operator:** ACC, AETC, AFMC, PACAF, USAFE, ANG, AFRC.

**First Flight:** Dec. 8, 1976 (full-scale development).

**Delivered:** August 1978-2007 (planned).

**IOC:** October 1980, Hill AFB, Utah.

**Production:** 2,206.

**Inventory:** circa 1,361.

**Unit Location:** 13 active wings, 27 ANG, and five AFRC units (one Associate).

**Contractor:** Lockheed Martin; Northrop Grumman.

**Power Plant:** one augmented turbofan. General Electric F110-GE-100 (27,600 lb thrust) and Pratt & Whitney F100-PW-220 (23,450 lb thrust) are alternative standard engines. Increased performance engines (IPEs) in aircraft delivered from late 1991: Block 50:

F110-GE-129 (29,000 lb thrust); Block 52: F100-PW-229 (29,100 lb thrust).

**Accommodation:** pilot only, on zero/zero ejection seat.

**Dimensions:** wingspan with missiles 32.7 ft, length overall 49.4 ft, height 16.7 ft.

**Weight:** (F-16C) empty (F100-PW-229) 18,591 lb, (F110-GE-129) 18,917 lb; gross, with external load (Block 40/42) 42,000 lb.

**Ceiling:** 50,000 ft.

**Performance:** max speed Mach 2, radius of action: Block 40 with two 2,000-lb bombs, two AIM-9 missiles, and external fuel, hi-lo-lo-hi 852 miles; combat range 575 miles.

**Armament:** one M61A1 20 mm multibarrel cannon, with 511 rd, mounted in fuselage; wingtip-mounted missiles; seven other external stores stations for fuel tanks and a range of air-to-air and air-to-surface munitions.

#### COMMENTARY

The F-16 is the workhorse of the USAF fighter fleet, constituting more than 50 percent of its strength through at least 2010. The 200+ USAF F-16 multimission fighters deployed to the Persian Gulf Theater flew more sorties than any other type during Desert Storm, with

13,500 missions. In Iraqi Freedom, the F-16 flew hundreds of missions helping to destroy the unit cohesion of the Republican Guard.

F-16A (single-seat) and F-16B (two-seat) versions, which entered service with the 388th TFW, Hill AFB, Utah, incorporated advanced technologies from the start, making these aircraft two of the most maneuverable fighters built. Equipment includes a multimode radar with a clutter-free look-down capability, advanced RWR, HUD, internal chaff/flare dispensers, and a 500-rd 20 mm internal gun.

Production of the F-16A and B for USAF ended in 1985. Most now belong to ANG. A midlife update program, undertaken cooperatively by USAF and NATO operators, includes improvement to the radar, fire-control computer, stores-management computer, and avionics software, giving F-16A/Bs the ability to use next generation air-to-air and air-to-surface weapons.

Reliability and maintainability improvements include a ring-laser gyro INS and installation of the upgraded F100-PW-220E turbofan.

The Multinational Staged Improvement Program, implemented in 1980, ensured the aircraft could accept systems under development, thereby minimizing retrofit costs. All F-16s delivered since November 1981 have had built-in structural and wiring provisions and systems architecture that expand the single-seater's multirole flexibility to perform precision strike, night attack, and beyond-visual-range intercept missions.

F-16C (single-seat) and F-16D (two-seat) aircraft were introduced at production Block 25 with MSIP II improvements in the cockpit, airframe, and core avionics and an increased-range APG-68 radar. Block 30 and 40 aircraft incorporate the General Electric F110-GE-100 engine. Deliveries began in 1984. With the exception of AFMC, all of the active and many of the Guard and Reserve units have since converted to F-16C/Ds.

Block 40/42 F-16s specialize in night attack operations with precision guided weapons. Follow-on improvements include ALE-47 improved defensive countermeasures, ALR-56M advanced RWR (Block 40 only), Very High Speed Integrated Circuit (VHSIC) technology in the APG-68(V5) fire-control radar, a ring-laser gyro INS, a LANTIRN nav/attack system, and IPEs. System improvements also introduced at Block 40/42 include core avionics hardware, installation of a

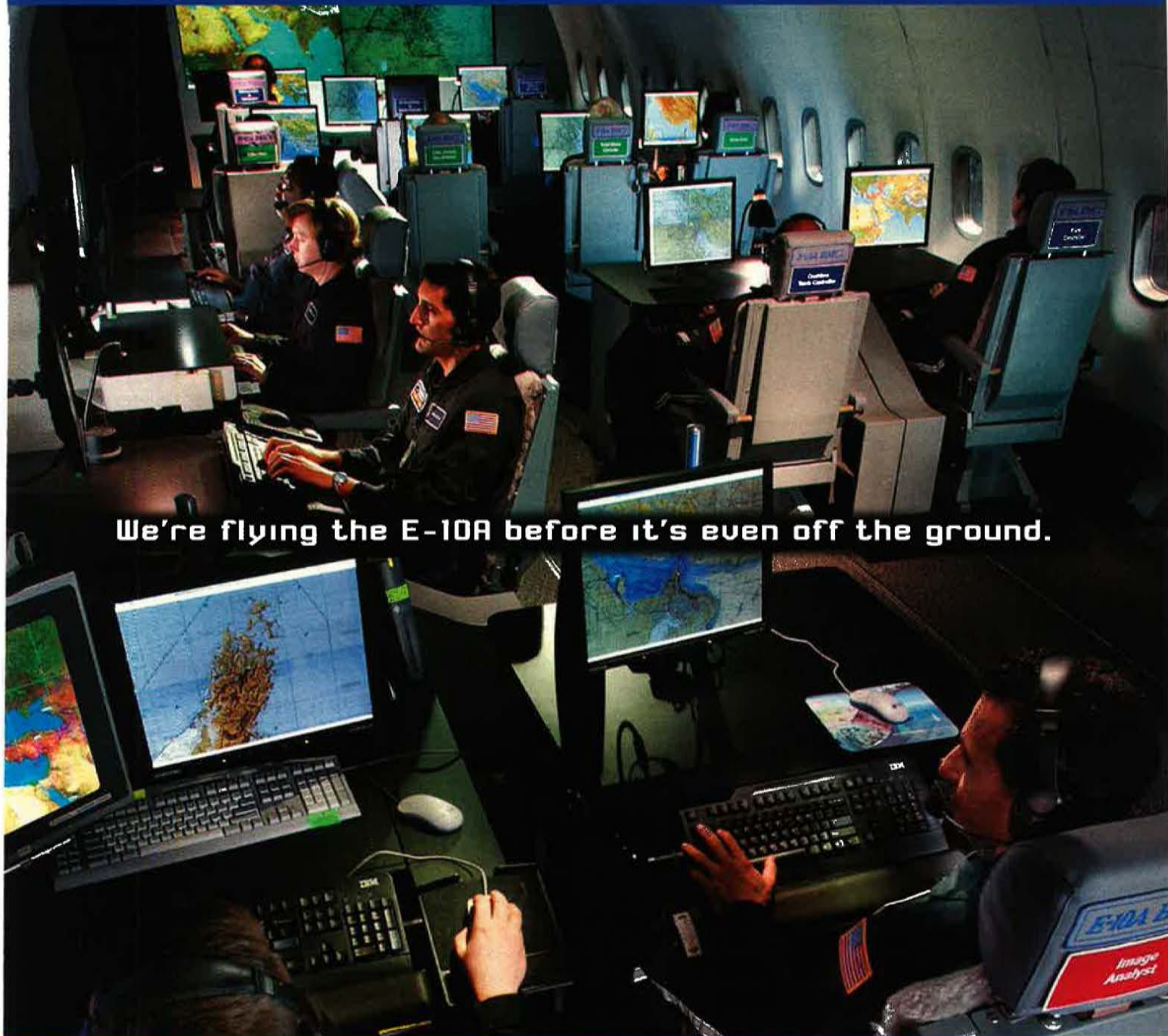


F-16CJ Fighting Falcon (Guy Aceto)









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T-6 Texan II (MSgt. David Richards)

**T-6A Texan II** is based on the Swiss Pilatus PC-9 aircraft, modified to include a strengthened fuselage, zero/zero ejection seats, increased aircrew accommodation, upgraded engine, increased fuel capacity, pressurized cockpit, larger, bird-resistant canopy, and new digital avionics. The JPATS is replacing USAF's T-37Bs and USN's T-34Cs in primary pilot training, as well as supporting undergraduate naval flight officer and USAF navigator training. Pilot training in T-6A began at Moody AFB, Ga., in October 2001.

**T-37 Tweet**

**Brief:** A twin-engine jet used for training undergraduate pilots and undergraduate navigator and tactical navigator students in fundamentals of aircraft handling and instrument, navigation, formation, and night flying.

**Function:** Primary trainer.  
**Operator:** AETC, AFRC.  
**First Flight:** September 1955.  
**Delivered:** December 1956–1968.  
**IOC:** 1957.  
**Production:** 985.  
**Inventory:** 333.  
**Unit Location:** Active: Columbus AFB, Miss., Laughlin, Randolph, and Sheppard AFBs, Tex., Vance AFB, Okla. AFRC: (Assoc.) Randolph AFB, Tex.  
**Contractor:** Cessna.  
**Power Plant:** two Continental J69-T-25 turbojets, each 1,025 lb thrust.  
**Accommodation:** two, side by side, on ejection seats.  
**Dimensions:** span 33.7 ft, length 29.2 ft, height 9.1 ft.  
**Weight:** empty 3,870 lb, gross 6,625 lb.  
**Ceiling:** 35,000 ft.  
**Performance:** max speed at S/L 315 mph, range 460 miles.

**COMMENTARY**  
USAF's first purpose-built jet trainer, the T-37 has been AETC's standard two-seat primary trainer. A distinctive blue-and-white finish is intended to help formation training and ease maintenance.  
**T-37A**, with J69-T-9 turbojets; all have been modified to T-37B standards.  
**T-37B**. The original T-37A was superseded in November 1959 by the T-37B, with improved radio navigational equipment, UHF radio, and upgraded instruments. Kits were subsequently produced to extend the capability of the T-37 by modifying or replacing critical structural components. AETC began replacing the T-37B with the T-6A Texan II in 2000.

**T-38 Talon**

**Brief:** A twin-engine, high-altitude, supersonic jet trainer used in a variety of roles, primarily for undergraduate pilot and pilot instructor training.  
**Function:** Trainer.  
**Operator:** ACC, AETC, AFMC, AFRC.  
**First Flight:** April 1959.  
**Delivered:** 1961–72.  
**IOC:** March 1961.  
**Production:** more than 1,100.  
**Inventory:** T-38: 458, AT-38: 31.  
**Unit Location:** Active: Beale and Edwards AFBs, Calif., Columbus AFB, Miss., Holloman AFB, N.M., Laughlin, Randolph, and Sheppard AFBs, Tex., Moody AFB, Ga., Vance AFB, Okla., Whiteman AFB, Mo. AFRC: (Assoc.) Randolph AFB, Tex.  
**Contractor:** Northrop Grumman.  
**Power Plant:** two General Electric J85-GE-5A turbojets, each 2,680 lb thrust dry, 2,900 lb thrust with afterburning.  
**Accommodation:** two, in tandem, on ejection seats.  
**Dimensions:** span 25.3 ft, length 46.3 ft, height 12.8 ft.



T-38 Talon (SSgt. Jeffrey Allen)

**Weight:** empty 7,164 lb, gross 12,500 lb.  
**Ceiling:** above 55,000 ft.  
**Performance:** max level speed 812 mph, range 1,000 miles.  
**COMMENTARY**  
Most of the T-38s in service are used by AETC for advanced bomber-fighter training track in JSUPT. Capabilities are being enhanced through an ongoing program of modifications and structural renewal, including a full avionics upgrade with a HUD and integrated GPS/INS, and a propulsion modernization. As a result of the reduction in the T-38's workload through introduction of the T-1A and JSUPT, the service life of the T-38s should extend well beyond 2020.

**T-38A**. Close in structure to the F-5A export tactical fighter, the T-38A was the world's first supersonic trainer aircraft. It is used to teach supersonic techniques, aerobatics, formation, night and instrument flying, and cross-country and low-level navigation. Also used to train test pilots and flight engineers at Edwards AFB, Calif., by AFMC to test experimental equipment, and by ACC to maintain pilot proficiency.  
**AT-38B**. A slightly different version, with a gunsight and practice bomb dispenser, used by AETC for Introduction to Fighter Fundamentals.  
**T-38C**. All T-38A and AT-38B airframes will be redesignated as C models upon modification of the avionics systems begun in 2000. The first T-38C was received late summer 2002; planned completion is 2008. Additionally, the propulsion system is being upgraded to improve performance and reliability. First modification was early 2003, and planned completion is 2011.

**T-41 Mescalero**

**Brief:** Short-range, high-wing trainer used primarily for aerodynamic and navigation courses.  
**Function:** Training, support.  
**Operator:** USAFA.  
**Delivered:** 1969.  
**Inventory:** four.  
**Unit Location:** USAFA, Colo.  
**Contractor:** Cessna.  
**Power Plant:** one Continental IO-360-DB piston engine, 210 hp thrust.  
**Accommodation:** two, side by side.  
**Dimensions:** span 36.1 ft, length 26.5 ft, height 8.9 ft.

**Weight:** gross 2,550 lb.  
**Ceiling:** 16,000 ft.  
**Performance:** speed 182 mph, range 690 miles.

**COMMENTARY**  
The T-41D, a military version of the Cessna 172, is an all-metal, strut-braced high-wing monoplane. The aircraft is equipped with modern avionics, GPS, and other equipment appropriate to its mission. It is used for Aero 456 flight testing, USAFA flying team support, and orientation flights.

**T-43**  
**Brief:** A medium-range, swept-wing jet aircraft equipped with navigation and communications equipment to train navigators for strategic and tactical aircraft.  
**Function:** Navigator trainer.  
**Operator:** AETC.  
**First Flight:** April 1973.  
**Delivered:** September 1973–July 1974.  
**IOC:** 1974.  
**Production:** 19.  
**Inventory:** 10.  
**Unit Location:** Randolph AFB, Tex.  
**Contractor:** Boeing.

**Power Plant:** two Pratt & Whitney JT8D-9 turbofans, each 14,500 lb thrust.  
**Accommodation:** crew of two; 12 students and six instructors.  
**Dimensions:** span 93 ft, length 100 ft, height 37 ft.  
**Weight:** gross 115,500 lb.  
**Ceiling:** 37,000 ft.  
**Performance:** econ cruising speed 535 mph (Mach 0.7), operational range 2,995 miles.  
**COMMENTARY**  
**T-43A**. The T-43A was derived from the commercial Boeing Model 737-200 and was equipped with the same onboard avionics as most USAF operational aircraft, including mapping radar, VHF omnidirectional radio and Tacan radio systems, INS, radar altimeter, all required communications equipment, and celestial navigation capability.  
A number of T-43s are configured for passengers and provide operational support to assigned commands.

**TG-10B Merlin**  
**Brief:** Two-seat medium-performance sailplane used for introductory glider training, instructor upgrade training, spin training, and basic cross-country soaring training.  
**Function:** Trainer.  
**Operator:** USAFA.  
**Delivered:** May 2002.  
**IOC:** December 2002.  
**Production:** 12.  
**Inventory:** 12.  
**Unit Location:** USAFA, Colo.  
**Contractor:** Blanik.  
**Accommodation:** two.  
**Dimensions:** span 55.4 ft, length 27.9 ft, height 6.2 ft.  
**Weight:** 1,168 lb.  
**Performance:** speed 142.6 mph, glide ratio 28:1.  
**COMMENTARY**

The **TG-10B** is an L-23 Super Blanik dual sailplane, produced in the Czech Republic and used by USAFA to introduce cadets to flight through the Soar-For-All program.

**TG-10C Kestrel**  
**Brief:** Two-seat medium-performance sailplane used for instructor spin upgrade and aerobatic demonstrations.  
**Function:** Trainer.



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By Frances McKenney, Assistant Managing Editor

## Enlisted Heritage

Air Force Association Chairman of the Board John J. Politi attended the graduation ceremony for the Senior NCO Academy at Gunter Annex, Maxwell AFB, Ala., in March.

He and retired CMSAF James M. McCoy presented the highest award for academic achievement in Class 04-B to MSgt. John L. Barnhouse, now with the 502nd Air Operations Squadron, Hickam AFB, Hawaii. The award is sponsored by AFA and is named for McCoy, who was the sixth Chief Master Sergeant of the Air Force (1979-81) and later the association's National President and Board Chairman.

The day before the ceremony, Politi was the honored guest at the **Montgomery Chapter's** "Air Force Issues Luncheon," held at the Falcon's Nest club at Gunter, and presented AFA national-level awards to chapter members (listed in November 2003, p. 73). Retired Col. John A. Warden III, one of the key planners of the Operation Desert Storm air campaign, was guest speaker, describing his view of the future for the Air Force. Warden retired from USAF in 1995 and heads a strategic planning company in Montgomery.

Politi also toured Enlisted Heritage Hall at Gunter with CMSAF Gerald R. Murray and Chapter President Mark Dierlam. The hall displays artifacts and documents on the contributions of enlisted personnel to the Air Force and its predecessor organizations. Plans are under way to build a 3,000-square-foot addition to the facility, and, on the chapter's behalf, Dierlam presented a check for \$2,000 that is earmarked for exhibits to be housed in the new space. The chapter has an overall goal of raising \$200,000 for the supplies and materials EHH needs to construct its museum displays. The fund drive is called "Berlin to Baghdad."

CMSgt. David L. Hamel, director of the Enlisted Heritage Research Institute and also a Montgomery Chapter member, and William I. Chivalette, institute curator, accepted the chapter's donation.



AFA Board Chairman John Politi and retired CMSAF James McCoy present the academic achievement award to MSgt. John Barnhouse at the Senior NCO Academy graduation in March.

## Cross Into the Blue

It's the US Air Force's recruiting slogan, and for the past year, SSgt. Robert Barnes has explained to potential recruits in south-central Indiana why they should "Cross Into the Blue."

In February, he spoke about this challenge to the **Columbus-Bakalar Chapter (Ind.)**. Barnes's recruiting area covers nearly 2,000 square miles, with just about the same number of high school seniors attending 12 high schools. Barnes has been in the Air Force for 14 years and was a cruise missile maintainer at Minot AFB, N.D., before becoming an enlisted accessions recruiter in Columbus, Ind. According to Chapter Vice President James R. Alvis, Barnes—who is assigned to the 330th Recruiting Squadron—has had success by emphasizing service to country and, particularly, educational opportunities for enlisted personnel.

Another part of the chapter's evening program covered the Veterans History Project. Established by public law in 2000 under the American Folklife Center at the Library of Congress, the project involves collecting oral histories and personal documents

from American war veterans and those who served in their support. Volunteers conduct the interviews.

One of the interviewers, Elizabeth Bond-Petro, spoke to the chapter about talking with veterans in Bartholomew County, Ind. She is one of many volunteers working through the office of Indiana Sen. Richard G. Lugar (R). She told the audience about the usual questions covered in interviews and played part of one, on audio tape, that she had conducted. Some of the veterans she has interviewed have never shared their wartime recollections before, and Bond-Petro said this is why she decided to participate in the project. Her late father received a Bronze Star in World War II Army service but had not talked to her about his service or the award.

Lugar's Web site states that his volunteers have collected nearly 3,000 interviews, accounting for a quarter of all those on file for the project at the Library of Congress. Lugar is a Navy veteran, having served from 1957 to 1960.

## Under Fire

A Department of Homeland Secu-

USAF photo by Melanie Rogers

city official told a meeting of the **David D. Terry Jr. Chapter (Ark.)** that creating the new agency was akin to building an airplane in the air while being shot at.

Asa Hutchinson, undersecretary for border and transportation security at DHS, addressed the chapter in January at Little Rock AFB, Ark. The former Congressman from Arkansas (1997-2001) now heads a directorate of more than 110,000 personnel who coordinate enforcement activities at borders and in transportation and immigration systems.

Maj. Jonathan P. Shockey, the Terry Chapter president, said that Hutchinson spoke about USAF's role in the war on terror, initiatives on immigration and confirming identities of foreign visitors, and about the need for the base and its civilian community to work with DHS to deter terrorism.

Hutchinson was appointed to the Homeland Security position in January 2003. Before then, he had been administrator of the Drug Enforcement Agency.

Shockey noted that this breakfast meeting at the base's consolidated club brought out more than 130 guests, among them officials from the base and its reserve units, as well as local business leaders. A large contingent of the state and chapter AFA officers there included Lt. Col. Kevin Sluss, state president; Jerry Reichenbach, state secretary; and Wayne Cullins, state treasurer. Also on hand was National Director Julie E. Petrina of the **Baltimore Chapter**.

#### Distinguished American

Rep. C.W. "Bill" Young (R-Fla.) recently received the Distinguished American Award from the **Nation's Capital Chapter (D.C.)**.

Chapter President Joel "Tom" Coney presented the honor to the House Appropriations Committee chairman in March at the chapter's quarterly Congressional luncheon.

"Each year," Coney said, "the chapter proposes several candidates who we feel meet the criteria of the award. Besides being a strong supporter of defense and in particular the Air Force, Air National Guard, and Air Force Reserve, we seek someone who is also focused on helping retirees, veterans, and the American public." Young was selected because of his attention to national security issues, as well as his advocacy of biomedical research and the national marrow donor program.

In accepting the award, the Congressman mentioned that he was running late because he had been meet-

ing wounded Marines at the National Naval Medical Center in Bethesda, Md., while his wife, Beverly, visited wounded troops at Walter Reed Army Medical Center in D.C. Young, who served in the Army National Guard from 1948 to 1957, said he or his wife visit war casualties at least once a week.

Young also noted that some people question why the Air Force needs to improve its weapons systems, but he said as a father, he wouldn't want his children flying in anything less than "the very best."

Those two points, Coney said later, illustrated why Young deserved the chapter award.

#### The No. 1 Problem

Sen. Saxby Chambliss (R-Ga.) spoke at Robins AFB, Ga., in March at a lunch gathering co-hosted by the **Carl Vinson Memorial Chapter** and the local chapter of the Reserve Officers Association.

Chambliss told the audience that the large number of Guard and Reserve members who do not have health care is affecting military readiness. The base newspaper reported him as saying that the No. 1 problem is dental care, with a large percentage of reservists turned down or delayed for deployment as a result of years of poor dental care.

A member of the Senate Armed Services Committee, Chambliss was first elected to Congress in 1994, serving four terms as a Congressman before being elected to the Senate in 2002. Along with membership on other committees, he is in the Senate Caucus on Military Depots,

Arsenals, and Ammunition Plants. Among the more than 140 guests at the luncheon was Brig. Gen. Michael A. Collings, commander of Warner Robins Air Logistics Center.

Chapter President Lynn Morley reported that Chambliss also talked about the upcoming base realignment and closure round and the war on terror.

#### Where Warheads Go to Die

The *New York Times* once described the Pantex Plant near Amarillo, Tex., as "the place where warheads are made and where they go to die."

Members of the **Panhandle AFA Chapter (Tex.)** learned about the plant's history and mission in a briefing presented by Larry Boyer at their February meeting. Boyer is a section manager in Pantex's Safety and Health/Emergency Services Division and retired from the Air Force as a senior master sergeant, specializing in bio-environmental engineering services.

The facility was constructed in 1942 as an Army ordnance plant. Its more than 16,000 acres encompassed not only loading lines for conventional bombs but also residence buildings, a community center, store, and movie theater. Pantex closed down three years later but reopened in 1951 for nuclear weapons and high-explosives operations. The last nuclear weapon was completed there in 1991.

Today, contractor BWXT Pantex, Sandia National Laboratory, and the Army Corps of Engineers carry out the plant's industrial operations for the Department of the Energy. Along with weapons evaluation, repair, and



**AFA Board Chairman John Politi** looks over plans for an expansion of **Enlisted Heritage Hall at Gunter Annex, Ala.**, as **CMSgt. David Hamel** of the **Enlisted Heritage Research Institute** explains the project. See "Enlisted Heritage," p. 170.

## AFA In Action

The Air Force Association works closely with lawmakers on Capitol Hill, bringing to their attention issues of importance to the Air Force and its people.

■ AFA Executive Director Donald L. Peterson and staff attended a veterans roundtable discussion hosted by House Democratic leaders. Meeting with representatives from several veterans and service organizations to discuss the 2005 budget for the Department of Veterans Affairs and other issues were **Rep. Lane Evans** (Ill.), ranking Democratic member of the House Veterans' Affairs Committee, and **Rep. Nancy Pelosi** (Calif.), House Democratic Leader.

Discussion ranged from the VA's plan to streamline its operations, including closing some hospitals, and efforts to reform the Survivor Benefit Plan. (See "Action in Congress," April, p. 22.) AFA is working with the Military Coalition, an umbrella group of service organizations, and lawmakers on these and other veterans issues.

■ At a recent USAF and AFA breakfast on Capitol Hill, **Gen. T. Michael Moseley**, USAF vice chief of staff, spoke to lawmakers who are members of the Air Force Caucus. Moseley highlighted Air Force successes from Operation Iraqi Freedom and provided a look to the service's future. A key topic of concern for members of Congress at the session was the Air Force's F/A-22 program, which is undergoing another review. (See "The F/A-22 Force Forms Up," April, p. 34.) Lawmakers also queried Moseley about the state of electronic warfare and current operations in Afghanistan and Iraq. **Sen. Mike Enzi** (R-Wyo.), **Sen. Ben Nelson** (D-Neb.), **Rep. Phil Gingrey** (R-Ga.), and **Rep. Joseph Pitts** (R-Pa.) were among those present.

■ The Capitol Hill breakfast venue also presented an opportunity for Ed Grillo, president of the Air Force Memorial Foundation, to provide lawmakers with an update on the progress of the Air Force Memorial.

■ AFA and the Air Force Senate Liaison Office co-hosted a reception on Capitol Hill for Senate military legislative assistants and those who work Air Force issues. The primary purpose of the event, which drew more than 125 Hill staff members, was to discuss current legislation and Air Force programs. Also in attendance were Air Force Legislative Fellows and staff from the Air Force's Legislative Liaison office.

Some of the Congressional staffers attending were Angela Kouters of the Senate Commerce Committee, Ann Hollingsworth from the office of **Sen. Fritz Hollings** (D-S.C.), John Bonsell, military legislative assistant in the office of **Sen. James Inhofe** (R-Okla.), and Caroline Tess of **Sen. Bill Nelson's** (D-Fla.) office.

■ AFA's Government Relations staff recently met with Lars Anderson, communications director for **Rep. Adam Smith** (D-Wash.) to discuss AFA's 2004 Statement of Policy and Top Issues. They also encouraged Smith, who serves on the House Armed Services Committee and has McChord Air Force Base in his district, to join the Air Force Caucus.

disassembly, the plant develops the high explosives that surround nuclear components of weapons and is an interim storage site for plutonium cores.

Chapter Secretary George F. Moore said several AFROTC cadets from Texas Tech University drove two hours from Lubbock to attend this chapter meeting.

### A New Name

On Nov. 15, 2003, the Greater Cincinnati Chapter was rededicated as the **Gen. Joseph W. Ralston Chapter**.

Ralston, who retired in March 2003 as commander, US European Command and Supreme Allied Commander Europe, graduated from Norwood High School in Cincinnati. He entered the Air Force after graduating from Miami University in Oxford, Ohio.

Chapter President Stephen Dillenburg said AFROTC cadets from Ralston's alma mater attended the banquet where the chapter was renamed. Ralston told the audience that he had signed up for AFROTC at the university originally just to fill a gap in his freshman-year class schedule, without thoughts of an Air Force career.

He then challenged the cadets to take on each assignment to the best of their abilities. The career, he said, will take care of itself.

According to Dillenburg, the retired four-star described the renaming of the chapter as one of the most humbling tributes of his career. Ralston, a member of the **Edward J. Monaghan Chapter (Alaska)**, spent an hour talking to the audience afterward and posing for photos.

AFA leaders on hand to greet him included Daniel E. Kelleher, state president, and W. Ron Goerges, a national director and the 2003 AFA Member of the Year. Both are from the **Wright Memorial Chapter**.

### Eaker Institute in LA

Rebecca Grant, president of IRIS Independent Research of Washington, D.C., and a fellow of Aerospace Education Foundation's Eaker Institute, delivered a presentation to the Rotary Club of Los Angeles in February.

Called "A Look Back on Iraq," the lecture covered the role of airpower before and during Operation Iraqi Freedom. AEF had funded Grant's research into the topic. (Grant is also a contributing editor to *Air Force Magazine*.)

The audience—nearly half of them women—was particularly interested in Grant's recounting of the role of women in the war. She mentioned the responsibilities of her niece, Ensign Rachael Gosnell, who served as a gunnery officer on the cruiser USS *Shiloh* in the Persian Gulf. Grant also spoke about USAF Capt. Kim Campbell, who flew an A-10 back to safety after its engine was hit by enemy fire during a mission over Baghdad, and Capt. Tricia Paulson, KC-135 aircraft commander, flying in the airspace over Kirkuk during a search and rescue mission.

The luncheon presentation took place at a private club for business executives and had been suggested by Roy Wuchitech and E. Robert Skloss, members of the **Gen. B.A. Schriever Los Angeles Chapter**.

AEF established the Eaker Institute in 1996 as a public policy and research arm to expand its educational and publishing efforts in the areas of aerospace and national security policy. Named after the World War II commander of Eighth Air Force, Gen. Ira C. Eaker, the institute hosts discussions among aerospace thinkers, conducts defense colloquia, and through public forums such as Grant's presentation, in-

creases public awareness of aerospace issues.

Eaker Institute publications include "Gulf War II: Air and Space Power Led the Way," by Grant. Copies were distributed at the luncheon.

### Black History on Long Island

Members of several New York chapters participated in Black History Month activities on Long Island in February.

The Cradle of Aviation Museum in Garden City, N.Y., featured appearances by Tuskegee Airmen, including **Long Island Chapter** members Victor W. Terrelonge and Robert Olden Sr. Joining them was chapter member Eugene Garges Jr., who was an instructor pilot for the World War II African American airmen.

The museum chose a week in February that coincided with the winter holiday break for local schoolkids and invited the Tuskegee Airmen to spend every afternoon meeting youngsters, posing for photos, and autographing copies of books on the history of America's first black military airmen.

Earl Heron, from the **Queens Chapter**, held a book signing at the museum store twice during that week. His book, *One Desert Jet Turner: A Perspective on Youth, Fighter Aircraft, and Cold War*, covers experiences during his six years in the Air Force in the 1980s, encompassing assignments as an F-4 and F-16 mechanic at Nellis AFB, Nev., and a C-130 flight engineer at Pope AFB, N.C.

Long Island Chapter Vice President Christopher Patti lent the museum photos and descriptions of achievements by black aviators. Mounted on three folding panels and entitled "Standing on the Shoulders of Giants," it is one of three displays that he has assembled to help draw attention to AFA at local events.

Also receiving recognition during the week was Nancy Leftenant-Colon of the **Gen. Daniel "Chappie" James Jr. Memorial Chapter**. She became the first black nurse in the Regular Army Nurse Corps in the mid-1940s, after first being commissioned on reserve status in 1945. Leftenant-Colon was one of 13 children, six of whom served in the military, including a Tuskegee Airman who died in World War II service. She later became a flight nurse, after USAF was made a separate service, and retired as a major in 1965. In the 1990s she was national president of Tuskegee Airmen, Inc. As part of this year's Black History observances, Leftenant-Colon received the first African Americans of Distinction Award from the Nassau County executive, Thomas R. Suozzi.

### More AFA/AEF News

■ Several members of the **Capt. Eddie Rickenbacker Memorial Chapter (Ohio)** were on hand in November 2003 for the dedication of a historical marker commemorating their chapter's namesake. The marker is located at Rickenbacker Airport in Columbus, Ohio. Rickenbacker, who achieved 26 aerial victories in World War I, was a Columbus native and a Medal of Honor recipient. At the marker dedication ceremony, Rich-

ard W. Hoerle, the chapter's VP for communications, spoke about Rickenbacker's life and helped unveil the marker with Chapter President Richard H. Coots and members Warren E. Motts and Melvin H. Gerhold. ■

### Have AFA/AEF News?

Contributions to "AFA/AEF National Report" should be sent to *Air Force Magazine*, 1501 Lee Highway, Arlington, VA 22209-1198. Phone: (703) 247-5828. Fax: (703) 247-5855. E-mail: afa-aef@afa.org.

## AFA Conventions

April 30-May 1	New Jersey State Convention, Atlantic City, N.J.
April 30-May 1	South Carolina State Convention, Columbia, S.C.
May 8	Ohio State Convention, Columbus, Ohio
May 13-15	California State Convention, Palm Springs, Calif.
June 4-5	Oklahoma State Convention, Enid, Okla.
June 4-6	New York State Convention, Ronkonkoma, N.Y.
June 14	Delaware State Convention, Dover, Del.
July 16-18	Pennsylvania State Convention, Altoona, Pa.
July 17	Florida State Convention, Tampa, Fla.
July 23-25	Texas State Convention, Fort Worth, Tex.
July 31	North Carolina State Convention, Asheville, N.C.
Aug. 6-7	Illinois State Convention, Galesburg, Ill.
Aug. 12	Alaska State Convention, Anchorage, Alaska
Aug. 13-14	Missouri State Convention, Kansas City, Mo.
Aug. 14	Georgia State Convention, Warner Robins, Ga.
Aug. 20	Colorado State Convention, Aurora, Colo.
Aug. 20-21	Iowa State Convention, Fort Dodge, Iowa
Aug. 21	Utah State Convention, Ogden, Utah
Sept. 13-15	AFA Air and Space Conference, Washington, D.C.

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**Registration/Costs:** The symposium early registration fee for AFA members is \$395. After June 1st, it is \$450. For non-AFA members, the early registration fee is \$435 and after June 1st, it is \$490.

Non-AFA member fee includes a one year AFA membership. Additional cost applies for changes or cancellations.



Active Duty military officers and DoD civilians registration fee is \$195. Active duty enlisted fee is \$100 for two days and \$60 for one day.

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- Mr. Peter Teets:** Undersecretary of the Air Force and Executive Agent for Space (*confirmed*)
- Dr. Ronald Sega:** Director, Defense Research and Engineering, USD/ATL (*confirmed*)
- Gen Lance Lord :** Commander, Air Force Space Command (*confirmed*)
- Gen Ed Eberhart:** Commander, NORAD and United States Northern Command
- Adm James Ellis:** Commander, United States Strategic Command
- Adm Edmund Giambastiani Jr.:** Supreme Allied Commander Transformation and Commander, Joint Forces Command
- Gen Buzz Moseley:** Vice Chief of Staff, United States Air Force
- Lt Gen Norton Schwartz:** J-3 Operations, Joint Staff (*confirmed*)
- Lt Gen Brian Arnold:** Commander, Space and Missile Systems Center (*confirmed*)
- LTG Larry Dodgen:** Commanding General, US Army Space and Missile Defense Command / Army Strategic Command
- VAdm James McArthur:** Commander, Naval Network Warfare Command
- Maj Gen Mike Hamel:** Commander, 14th Air Force (*confirmed*)
- Maj Gen Frank Klotz:** Commander, 20th Air Force (*confirmed*)
- Maj Gen(S) Doug Fraser:** Director, Air & Space Operations, Hq AFSPC (*confirmed*)
- Maj Gen(S) Dan Darnell:** Commander, Space Warfare Center (*confirmed*)
- Maj Gen(S) Ted Mercer:** Director, Plans & Programs, Hq AFSPC (*confirmed*)
- Brig Gen Irv Halter:** Deputy Director for National Systems Operations, Joint Staff, and Deputy Director for Military Support, NRO (*confirmed*)
- Brig Gen Tom Sheridan:** Director, Requirements, Hq AFSPC (*confirmed*)

# Pieces of History

Photography by Paul Kennedy

## The Cruise of the Snark



At the Air Force Space and Missile Museum, Cape Canaveral AFS, Fla., one sees items from the dawn of US military rocketry. An outdoor Rocket Garden boasts 55 displays. One features the Northrop B-62 (later SM-62) Snark, which was acquired in 1965. The nuclear-armed Snark was the first long-range cruise missile. The huge (48,000-pound) craft was launched

from a mobile platform by two boosters and was powered by a jet engine. Snark first flew in 1953. Strategic Air Command activated its only operational Snark unit in 1958 but deactivated it in 1961 in favor of ICBMs. In theory, celestial guidance would take Snark to a spot over Russia, where its warhead-bearing nose would separate and strike. Testing Snark was difficult. So

many crashed off the Cape that wags warned of "Snark-infested waters." In 1956, a Snark refused a destruct command and kept flying, vanishing into the Amazon. (A farmer found it in 1983.) The missile's name was suggested by Jack Northrop himself. It comes from a Lewis Carroll poem about a mythical creature—part snake, part shark.

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